Monday October 24 1988

SINGLE MARKET Banana skins line the path to 1992

World News

Storm brings economic disaster to Nicaragua

disaster after a tropical storm brought death and destruction over the weekend, President Daniel Ortega said at least 50 people had died and 300,000 forced from their homes.

The storm, which he called the most destructive natural disaster in Nicaragua's history, destroyed thousands of homes, ruined crops and produced flash floods throughout the country including the capital, Managua. Page 3

Arafat in talks

PLO chairman Yassir Arafat held a series of surprise meet-ings with the leaders of Jor-dan, Egypt and Iraq in pursuit of a united Arab stand on Middle East peace talks. Page 28; Lebanon clash, Page 4

Reagan fund claim A US congressional subcom-mittee is investigating charges that former Philippine Presi-dent Ferdinand Marcos made illegal campaign contributions to President Reagan, New-

Cocaine killings

sweek magazine sakt.

At least 100 people, including six found brutally slain on Sat-urday, have been killed this year in a war between rival Colombian cocaine rings,

Iran political parties Iran said that it was easing restrictions on political parties. This may strengthen the hand of the pragmatists in the Ira-nian Government, Page 4

Hostage arms link

Italian police were last night questioning a Lebanese woman arrested at Milan airport who was found to be carrying three photographs of American hos-tages who are being <u>held</u> in Lebanon. Page 2

Chile buys Kfirs

Chile's Air Force is renewing its fleet by buying 12 Israeli Krirs, fighter-bombers comparable with the latest version

Soviet shuttle

Preparations for the first launch of a Soviet reusable spacecraft are at a final stage, the official news agency Tass said, suggesting that the launch of the shuttle could be imminent. ESA-Soviet talks,

Secui demonstration Hundreds of chanting demonstrators scuffled with riot police in Seoul during the first big anti-government rally since the end of the Seoul Olympics. during which Government and

opposition called a rare politi-

Mafia kiliing

cal truce.

The chief surgeon at a southern Italian hospital died after being shot at point-blank range in what police said was probably a Mafia attack. More than 100 people have died in a Mafia war in Calabria so far

Yugoslav unity plan Yugoslavia's Communist Party announced plans to step up preparations for economic and constitutional reform, and eased security measures in the republic of Montenegro.

Soviet poli pian

The Soviet people will be allowed to vote in multi-candidate elections, with candidates allowed to finance public cam-paigns, according to the pro-posed electoral reform published in Moscow. Page 3

Chile reshuffle

Chile's General Augusto Pinochet changed nine Ministers, half his 18-member Cabinet, and insisted that he would not accelerate Chile's return to

Sri Lanka clashes At least 24 people, including 10 Indian soldiers, were killed in Sri Lanka in rebel attacks

and ethnic violence, police and army sources said.

'Temptation' fire

Ten people were injured when fire struck a Paris cinema showing the controversial film The Last Temptation of Christ.

Tighter curbs on insider deals passed by Congress

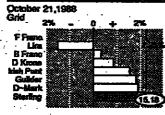
US LEGISLATION to increase monetary penalties and jail terms for insider trading offences has been approved by Congress. It also provides for bounty payments to inform-ers and exposes Wall Street firms to greater liability in insider trading cases. Page 2 ROYAL BANK of Scotland, Scotland's largest bank, intends to take part in a £1bn (\$1.76bn) loan facility to

finance the hostile bid by Elders IXL of Australia for Scottish & Newcastle Breweries, Scotland's largest industrial company. The move was seen by some as a stab in the back for S&N. Page 30

EUROPEAN Monetary System: The French franc remained under pressure against the D-Mark last week, despite a rise in the French four-week sale and repurchase rate. The D-Mark rose to its highest level ever against the franc, but there was no intervention by the Bank of France.

The French unit remained the weakest member of the system, and on Friday, reached 62 per cent of its allowed divergence spread, against 52 per cent the week before.

ems



ECU Divergence



The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the lira) may move by more than 2's per cent. The lower chart gives each currency's divergence """ """ against the European Currency Unit (Ecu), itself derived from a bas-

ket of European currencies. Currencies, Page 42 NIKKEI INDEX fell 62.85 to 27,338.57 in half-day trading on Saturday, after a three-day straight gain. World Stock

Markets, Page 43 BOC Group, UK industrial gases and healthcare company is to declare the total annual dividends it expects to pay to sharsholders at the start of each financial year. BOC says it is one of the first companies to implement such a scheme.

GOLDSTAR, South Korean electronics company, is to try to avoid further accusations of dumping by investing almost \$50m in production plant in Britain and West Ger-

many. Page 2 SOUTH KOREA: Two of the country's top business groups are to invest \$2.3bm in projects ranging from semiconductor manufacture to aluminium

production. Page 2 FRANCE agreed to cut its top

rate of value added tax (VAT) from 33.33 per cent to 28 per cent in a deal aimed at win-ning the passive support of centrist members of parliament for its budget. Page 3

BRAZIL is this week bracing itself for a new package of aus terity measures aimed at haul-ing the country back from the brink of an inflationary explosion. Page 2

ICN Pharmaceuticals, California drugs company which has been battling to convince US authorities that its "wonder" drug ribavirin can treat AIDS, could face criminal pros-ecution if a current grand jury inquiry decides it may have tried to market the drug illegally. Page 30

MACLEAN HUNTER, Canadian publishing and communications group, is seeking to buy Selkirk Communications. broadcasting and cable concern, for C\$45 a share or C\$540m (US\$449.4m). Page 30 DIGITAL EQUIPMENT, second

largest US computer company, is further extending its lower-end product range by entering the rapidly expanding market. for personal computer (PC) networks. Page 30

Soviet scientists seek new technology deals with US

By Louise Kehoe in San Franscisco and David Thomas in London THE SOVIET Union has pean companies, including dis-

No.30.675

launched a three-pronged ini-tiative through a number of US-based companies to increase computer trade and technology transfer with the US. The project includes moves in fields where trade is at pres-ent restricted on military

grounds.

In particular, Soviet scientists who claim to have designed an advanced 32-bit inderoprocessor, a key component in most modern computing, are seeking a US company to help them manufacture the chip in large quantities.
Soviet representatives say they will switch their search to Western Europe if they fall to find a US partner for the 32-bit

chip. They are already pursuing joint ventures with Euro-

Management Partnership Inter-national (MPI), a Chicago-based organisation representing Soviet business interests in

"We hope to market Soviet

cussing a joint computer marketed here." The Soviets have advanced

manufacturing operation in the Soviet Union with ICL, the largest UK computer maker. The Soviets have set three goals for high technology trade with the US, according to Mr Jerry Duffey, a consultant at grammers are paid very little," said Mr-David Thomsen of Cal-

• The sale of Soviet software in the west; Manufacturing personal computers; and
• The 32-bit microprocessor

software in the West," said Mr Duffey. "We have very good programs that we aim to pack-

age as products that can be there.

mathematics software for pure and applied calculations as well as artificial intelligence and expert system programs, according to Mr Duffey. These could have applications in industrial design and research.

"The Russians can compete on price because their programs."

iforia Microelectronic Systems, another company which has developed close ties with the oviet Union. Borland and Micropro, two

leading US software companies, have acknowledged an interest in doing business with the Soviet Union, which might involve selling their products

However, some Western experts are sceptical about Soviet claims for their software. The Soviet involvement in international conferences (in the field of advanced mathematics software) has been extremely limited," said Dr John McCarthy, an artificial

University. The Soviets are setting up joint ventures to manufacture personal computers in Moscow

intelligence expert at Stanford

and Leningrad through California Microelectronic Systems.

The first, planned for Moscow, is between a Russian company called Kompan and Televideo Systems of California Initially, according to Mr. Thomsen, the Russians will assemble and test personal

computer "kits." although eventually they aim to undertake full manufacturing.
A second joint venture with another California computer company is under negotiation, Mr Thomsen said.

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"We are doing everything strictly according to the book," said Mr Thomsen, who noted that the US Commerce Department had recently relaxed export restrictions on computers sold to the USSR to include systems with a performance level up to that of a 16-bit personal computer, which would include clones of IBM PC AT

By far the most ambitious Soviet plan is to set up a joint venture with a US semiconductor company through which

advanced 32-bit microproces

sors.

Mr Duffey says the Soviets have designed a 32-bit micro-processor that is "different and more advanced than anything available in the West," but do not have the semiconductor manufacturing technology needed to produce it.

The Soviet microprocessor, called Kronos, is understood to be a Reduced Instruction Set Computer (RISC) chip, which implements high level computer language instructions, and to have been designed at the Soviet science centre of

Prof Vadim Kotov, deputy director of the computing centre at Novisibirsk and a member of a recent Soviet trade del-

Opec talks break up after failure to agree production restraints

A MEETING of the eight most important members of the Organisation of Petroleum Exporting Countries broke up without agreement this week-end despite claims of a new initiative towards a production

sharing pact.

Traders observing the meeting of Opec's strategy and price committees in Madrid believed the failure would disappoint oil markets. Prices have risen on generations that have risen on expectations that the cartel would be able to move quickly to restrain a surge of oil production.

Much of this has come from the Gulf Arab states. Saudi Arabia, particularly, appears to have been flooding the markets

with oil in an attempt to force han and hap to reach a production agreement. Assigning a quota to Iraq is generally seen as a key first step towards restoring discipline in the 13member group.

Ital's repeated refusit, to agree Iraq's demand for an increased production diots equal to that if its old enemy.

iraq to take part in the produc-tion sharing agreements of the Mr Gholamreza Agazadeh, the Iranian oil minister, said in Madrid after the meeting yes maarin and the meeting yes-terday that he had proposed a new formula to end the dis-pute. He suggested the two countries should each be given the same ceiling on their oil exports rather than on total

has resulted in a refusal by

The Iranian proposal giving parity of exports would allow iraq a significant increase in its production quota, which previously stood at 1.5m barrels per day, but it would result in a lower quota level than Iran's 2.37m b/d. This is because Iran's domestic consumption is much higher.

Iraq has been increasing production rapidly recently and is now producing 2.7m b/d. As a result of pipeline construction it will soon be able to produce 3m b/d and perhaps as much as 3.6m b/d next year.

3.6m b/d next year.

This has been a major factor in depressing the market along with the excess production by normally moderate Gulf states led by Saudi Arabia.

Dr Subroto, the Open seems tary general, said the proposals put to the meeting would be discussed with home governments prior to another joint meeting of the eight ministers. meeting of the eight ministers — from Algeria, Indonesia, Kuwait, Nigeria, Saudi Arabia,

Iraq - on November 17 in He said "concrete and important progress" had been made in the three-day talks. A full meeting of Opec's 13 oil ministers is set for November 21. Saudi Arabia and its

Gulf Arab allies had earlier

proposed that Iraq should be

But, in spite of strong pressure from other Opec members equal to that of Iran, and that all Opec members would enjoy proportionate quota increases as the production ceiling rises. Mr Belkacem Nahi, the Alge-rian oil minister, said the meet-ing represented an important step forward because Iran and Iraq had in effect begun a process of negotiation, and he was optimistic that an agreement might be reached in November. He said: "Both countries, Iran

he said: "Both countries, fran and Iraq, are willing to achieve something in November because they need the money."

Mr Abdul Raheem Al-Chalabi, the Iraqi minister, was reported not to have rejected the Iranian proposal outright but said he would have to consult on this and other proposal. but said he would have to consult on this and other proposals with the Baghdad government. Oil prices have fallen to progressively lower levels throughout the year, with North Sea Brent crude plunging to about \$11 dollars a barrel in September after Sandi Arabia responded to growing indiscipline

Neighbouring Kuwait and the United Arab Emirates, notorious for its over-produc-tion, have also been exceeding their quotas by a large margin. These three states are produc-ing some 2m b/d in excess of their official quotas. This is close to the amount by which many observers believe the cartel will have to reduce output if it wants prices to rise. Sandi medicine resisted, Page

Dukakis launches last-ditch attack

By Stewart Fleming in Washington

GOVERNOR Michael Dukakis, the Democratic candidate for the US presidential election, has launched a last-ditch attack on Vice-President George Bush, accusing the Republican front-ranger of using "fear and smear" tactics and lies as part of his campaign for the presidence.

paign for the presidency.
With national opinion polls showing the Republican ticket up to 10 points ahead but many voters still undecided about which way they will vote on November 8, Mr. Duka-lie has harmen in all kis has begun to air new five-minute television commercials which charge Mr Bush with distorting his policy positions on defence issues. He will also appear in a 90-minute televi-

appear in a su-minute televi-sion interview tomorrow. Yesterday, Senator Lloyd Bentsen of Texas, Mr Duka-kis's running mate, joined in the attack. Asked whether Republican campaign abser-Republican campaign advertisements about a black murderer who committed another braial crime while out on leave from a Massachusetts prison represented a racist appeal to the electorate, he said: "When you add it up I think there is Ia racist over treal and that is unfortunate." tone] and that is unfortunate." Senator Robert Dole, a Republican, was interviewed on the same television pro-gramme and said: "I can defend George Bash, but I am not certain I can defend every

Most political analysts believe Mr Dukakis should have been responding weeks



Demonstrators gather outside the sports arena in Vilnius on Saturday shortly before the founding congress of the Lithuanian

Lithuanian leaders plead for patience

By Quentin Peel in Vilnius, Lithuania

THE SOVIET repubnic of Lithuania's two most impor-tant people – the newly-elected Communist Party leader and the Roman Catholic cardinal — urged patience yes-terday on their country's reborn nationalist movement. Their pleas came as an

extraordinary two-day congress to found the movement saw sweeping demands for political change and calls for a referendum on whether to remain part of the Soviet

The congress was marked by a candlelit rally of more than 200,000 singing and cheering Lithuanians, and a Roman Catholic mass on the steps of Vilnius Cathedral, which was handed back to the Church in a dramatic gesture by the

Soviet authorities on Saturday. The cathedral had been closed since 1950. The two-day event to estab-

lish Sajudis, the Lithuanian movement for perestroika, was televised live amid an orgy of public debate and some bitter criticism of past Communist rule. Estonia and Latvia, the other Baltic states, have established similar movements. Mr Algirdas Brazauskas, the new party leader, was given a rousing reception, even when he begged for patience at the end of the congress debate. "I ask you to consider these mat-

ters in a rational, businesslike fashion," be said. Some speeches from the rostrum had saddened him, he

added, asking: "Can we solve

Italians vie for ITN support to start Europe-wide channel

By Alan Friedman in Milan and Raymond Snoddy in London

Two suitors, Mr Richard Branson, the UK entertainment industry entrepreneur, and Videomusic, the Italian nock music television station, are each trying to persuade TIN to take part in relaunching

the project.

A delegation from Betatelevision, the Tuscany-based company which controls Videonusic, will be in London today for talks at ITN. The company wants to create a news and music channel for Europe, while Mr Branson wants to launch Europe's first satellite television news channel.

In the early hours of Saturreached agreement to buy the 55 per cent stake in Super Channel still held by Britain's founding Independent Televi-

sion companies for £1 and the taking on of about £5m. (\$8.75m) in net liabilities. But, under Super Channel's articles of association, Mr-Branson, as a major shareholder, has the right to match Videomusic's offer within eight working days. This he intends to do through one of his pri-vate companies this week as

Mr Branson, who already holds a 45 per cent stake in the channel, hopes to relaunch Super Channel on November 1.
Super Channel has run up a gross cumulative deficit of nearly £50m since its official ITN believes the plan would work only if one of the US net-

work companies is also brought on board. Mr Branson has already contacted all three Super Channel, but this was rejected.

sion station, Videomusic can offer ITN a better outlet. Television News (ITN) now holds the key to the future of day morning Videomusic

BRITAIN'S Independent Monte Carlo, the private televi-

Super Channel, the loss-making satellite channel, despite its having no direct invest-

long as he can persuade ITN to be his main supplier of television news.

launch 21 months ago and is still losing about £1m a month.

Mr Branson believes that a European television news channel to challenge Mr Ted Turner's Cable News Network could be financially visible in the way that an English-lan-guage general entertainment channel would not.

networks, ABC, NBC and CBS. The man behind the Videomusic bid, Mr Guelfo Marcucci, is the patriarch of an extremely wealthy family from the Tuscan city of Lucca. The Marcucci family holdings range from pharmaceuticals to hotels and pulp and paper. Last week a member of the London with Mr Branson and offered a co-ownership deal for

It will argue that, because of investment links in Italy and France with companies such as Société Générale de Communication. CBS France and Tele-



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As secretary-general of Burma's National eague for Democracy, Aung San Suu Kyl is one of the brighter hopes for the country's post-dictator-ship era when it even-

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Congress approves tighter | Italians curbs on insider trading

THE US Congress has approved new legislation which calls for tougher penal-ties for insider trading on Wall

Street.
It was approved early on Sunday morning as legislators rushed to give final approval to several bills so that the 100th Congress could go into recess and members up for re-election could go back to their constituencies to campaign.

encies to campaign.

The legislation, which reinforces existing law, is Congress's first response to the insider trading soundals of the past few years, such at the Ivan Boosky affair. It sharply increases menetary penalties and jail terms for insider trad-ing offences, providing for bounty payments to informers and exposing Wall Street firms to greater liability in insider trading cases.
Insider trading occurs when

company executives or individ-usls with privileged access to confidential information about a company use it to make illegal profits by trading shares in the stock market. However, the the stock market. However, the bill does not precisely define insider trading, on the grounds that to do so would make it easier for traders to exploit technical bopholes to escape

Among the main elements is

a provision that individuals may be jailed for 10 years for each violation and fined a maximum of \$1m (£570,000), while wall Street firms become liable for triple the street of illegal for triple the amount of illegal profits in civil cases brought by the Securities and Ruchange

The Government may reward informers by giving them up to 10 per cent of the fine or settlement in an insider trading case. The bill also pro-vides that the Securities and Exchange Commission shall have the right to co-operate with a foreign country investigating securities fraud by a foreigner in the US.

GoldStar to spend \$50m on

GOLDSTAR, the South Korean electronics company, is to try to avoid further accessions of dumping by investing almost \$50m (£28.4m) in new produc-tion plant in Britain and West

A \$14m microwere oven fac-tory, able to produce \$69,000 units a year, should be open in Washington, Co Derham, by February, says Mr C P Kim, managing director of the com-pany's UK sales subsidiary. Work was also due to start

Work was also due to start on a \$56m facility in Worms. West Germany, which would make components for video reporters, he added.

If the projects were successful the company planned to start menufacturing other kischen appliances in the UE and edd other products to existing colour television and video recorder lines made in West Germany.

to expand into home laundry appliances and refrigerators at Washington, although Mr Kim said it was too early to be pre-

UK and W German plants

GoldStar officials in Seoul said the operations were intended to help the company avoid tariff and other import barriers erected by the European Community.

The European Commission last month imposed anti-chimp-ing charges of up to 30 per cent on three Korean video recorder companies, GoldStar, Daewoo

The German components plant will be be built on an existing site at Worms to increase the local content of its products. Present output, which is scheduled to rise to 300,000 TV sets and 400,000 recorders, consists mainly of parts imported from Korea and

It is understood that it aims assembled in a so-called 'screwdriver" operation. Similarly, as many microwave oven parts as possible would be sourced in Britain, Mr Kim said. Since Electrolux of Sweden, Samsung of Korea and several Japanese compa-nies already make microwaves

in the UK, component sources are well established. GoldStar's UK sales have risen from 135m to about 255m in the past year.

Since its first overseas investment, a US factory built in 1982 which now accounts for about 20 per cent of the group's worldwide large-screen television and inknowave oven out-put, GoldStar has expanded its international production base

The Worms assembly facility, opened last autumn, was its first manufacturing site in

Conspicuously absent from Papendreon's wife Margaret the only circumstance under whom he has said he will which he would willingly con-

quiz Beirut woman over hostage link

By Alan Priedmen in Milan ITALIAN police were last

HTALIAN POLICE WETE LINE night questioning a Lebausse woman arrested at Milan air-port who was found to be car-rying three photographs of American hostages who are being held in Lebause.

Ms Aline Brahim Rickellah was arrested last Thursday afternoon at she stepped off a Middle East Airlines (MEA) flight from Beirut and was found to be in possession of 50 grams of heroin, \$1,000 in counterfest cash and Poissoid

ensurerest cash and Poisson histographs of Prefessor Alan Steen, an American hostage who is being held by the Belrut based Shad.

She also had a photograph of Mr Terry Anderson, the Associated Press reporter who is also being held hostage in Valurace.

The most intriguing part of what Italian television was what italism belevision was inst night describing as an international mystery" is that Ms Richallah was going to an appointment with Mr Alds Anghouss, a Swiss-Rallan who figured prominently last year in an italian same some-dal

He was the key man 13 months ago in the scholal over the alleged sale of mines to hum and heat by Valodia Meccanotecnica, a Brescia-

Meccanotecnica, a Brescia-hased arms company.

It was unclear last night
what kind of hists there might
be between Mr Anghessa and
the lebanese wasan arrestol.
There were reports in Haly
yesterday that the CIA and the
liaborating on a full-scale
laborating on a full-scale
laborating on a full-scale
lavestigation of the buildent.
Italian magistrates have
spent years investigating what
they believe to be links
between Hallan drug traders
and Middle East terrotists.

Papandreou warns over single market

DR ANDERAS PAPARDREOU, Greece's Satistat Prime Minister, who returned home at the weeksted to a well-occlustrated party welcome after a two month absence in Loudon for heart surgery, has said his first princity is to houst economic competitivement against the impact of the 1992 Europees internet worker, writes peer internel market, writes Andriana levediaconou in

Miyazawa's position undermined by Recruit scandal

JAPAN'S simmering insider trading scandal, arising from the sale of shares of Recruit Cosmos, an unlisted property company, on advantageous terms to prominent political and business leaders, is corce again discupting the political schedule.

Some political analysis now think it could also cause con-siderable damage to the ruling Liberal Democratic Party (1DF), as a result of continuing repercussions from the revelation 10 days ago that the name of Mr Klichi Miyazawa, the deputy Prime Minister and Finance Minister, appeared on one of the lists of Recruit Cosmos shares distributed to recombinant yacula.

prominent people.

Last week, debate on the Government's tax reform proposals came to a half as opposi-tion politicians demanded Mr Miyazawa's resignation after the minister admitted that his

name was on a list. He had earlier told the Dist (parliament) that he had not been involved in the share distribution, and he continues to deny that he was the benefi-ciary of these share transac-

So far, Mr Noboru Takeshita, the Prime Minister, appears to be standing by his minister. but without much enthusiasm He told a rally at the weekend that he did not question Mr Miyarawa's "direct responsibility" in the affair, but said it was natural that his moral authority should be ques-

He also appeared to accept opposition demands that three key witnesses to Mr Miyaza-wa's involvement be brought to testify in the Diet. The LDP is expected to respond formally to this today.

Mr Miyazawa says the shares were bought by a friend of a former side using his (Mr Miyamers) name and a fleged

He also claims that the Yilin (198,000) profit on their subse-quent sale was kept by the same man, a Tokyo business-

in answer to a question in the Diet, he ligances and he had no historion of pursuing his mone status. Whatever he Takonista may find about the Miyamidi affair, it is generally agreed that he would not want to less his Finance Minister in the middle of the christic fillor; to pass to the triving that the control of the christic fillor; to pass to the triving that he carried fillor. posit Virtugi tax relous.

cede bir hiyazawa's departure

would be if the Finance Minis-ter could act as a scapegost for the Recruit affair, thus making it possible to expedite the tax

If he did ask Mr Miyasawa to resign, however, some analysts wonder if he would agree to go wonder if he would agree to get quietly. They point out that aides of other leading politi-cians, including the Prime Min-ister, have been identified as recipients of Reorali shares. And even if he did go, it is

not clear that all the members of his faction within the LDP would remain committed to the tex reform or to the Government. The Miyerawa fac-tion, one of the four main ones in the party, is known for being fractio

Also, it is difficult to imagine the opposition parties agreeing to such a move. They still oppose the tax reform, and they point to public cuinion polls which suggest that a majority of the public is

majority of the public is against it as well.

On the other hand, there is probably a limit to how far they want to push the LDP. Some of them have been implicated in the Becruit scandal as well, and many believe that they would stand to loss state if they forced a guard election.

One certain thing is that the tax reform cannot be completed within the current extended special session of the Dist, due to end on November

524 N

. Or

Debutes on important bills Disbates on important this normally require a substanta, of 30 days in the House of Representatives and 25 days in the House of Councillors. Thus, the LDP, which is pretty good at entriosting itself from difficult positions, may have to try to persuads the opposition parties to extend the Diet.

FRANKIAL TREES

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S Korean investment projects

TWO of South Korea's top bestness groups are to invest \$2.2bn (\$1.2bn) in projects rang-ing from semisonductor mann-facture to shundrium produc-tion. The announcement suggests that business confi-dence in the political and eco-nomic future of the country has arown.

has group is to spend scenesus group is to spend \$500m setting up its fourth semiconductor plant to make 4 be completed at the end of next

year.

The group will also invest \$440m at its glass bulb plant, a joint venture with Corning Glass of the US. It will include facilities to make glass bulbs for the new high-definition television sets and will boost capacity to 31m units by 1991.

At Hyundal, \$385m will be invested in semiconductor production to make 4 M D Ram and 16 M D Ram chips and other industrial electronics. The company sims for exports The company aims for exports

of \$25m by 1991. GoldStar, a third large South Korean company, said last month it was investing \$2.3bn in a new semiconductor plant. Aluminium of Korea, a

Hymnisi subsidiary, is shortly to award contracts for foreign participation in a planned Japanese, US and European companies are bidding for contracts at the plant, which will produce 100,000 tonnes of hot rolled aluminium alloy in the first stage. Capacity will be increased to 250,000 tonnes in the second stage.

Up to 10 of South Karea's largest companies are also engaged in a fierce battle to take part in the petro-chemical infusiry, newly designilated by the Government and viewed as potentially highly profitable. The Government has been

forced to form a ministerial group to study the investment plan, to avoid the growth of over-capacity, but has so far been unable to decide which company should be allowed to go ahead with its plan.

The announcement of the

new confidence in business investment has been accompanied by a boom in the stock market, where capitalisation has now exceeded Hong Kong's. The composite index reached a record 750.39 last

encouraged by impending moves towards financial liber-alisation. The private sector moved last week to take a larger role in trading issues as well, by holding the first meeting of business leaders from the US and South Korea. Attended by contribute of industries from both

week, a 44-point rise in the

week investors have been

captains of industry from both sides, the council will attenue to help solve trade disputes previously handled only through government channels.

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Nobrega prepares austerity measures

By Ivo Dawnay in Rio de Janeiro

week for a new package of austerity measures which will be aimed to haul the country from the brink of an inflationary

Yesterday Mr Mallson da Nobrega, the Finance Minister, was putting the final truches was putting the final tunches to the measures for presentation today to President José Sarney, on the latter's return from a 10-day tour of France, the Soviet Union and Portugal.

If the package is rejected or heavily altered by ministers, Mr. do Nolways is researched to Mr da Nobrega is expected to have little alternative to resig-

The plan, which is expected to include a new fiscal "shock" and the framework for a social pact by government, employers and workers - is almost certain to provoke

fierce opposition. Mr da Nobrega found himself on a collision course last week with Mr Aureliano Chayes, the powerful Mines and Energy Minister and a close ally of the president, who on Friday ordered a pay rise for his civil servants in direct defiance of the finance minister.

An estimated 50 per cent of all federal civil servants, in 17 ministries, are now on indefi-nite strike for wage improvements. Stoppages have also hit public companies and the state-owned Banco do Brasil, bringing the total on strike to more than \$00,000.

The crisis has provoked wild speculation that a government collapse is imminent, with several leading politicians advo-cating political options ranging from mass cabinet resignations

to the formation of an emer-gency national unity adminis-tration. Neither of these

appears likely, however. Leaks from Brasilia suggest that efforts to slow price rises - now forecast at about 29 per cent for this month - must involve real reductions in sala-ries. Without tough measures, economists fear that November inflation could leap above 38 per cent — the equivalent to 2,900 per cent a year.

Anxiety over the inflationary surge has all but paralysed financial markets over the last 10 days as savers have deserted cruzado-denominated assets in favour of dollars, gold and reel

The trend was accelerated by a Central Bank attempt to woo back investors with a leap in overnight interest rates from 39 per cent to 50 per cent. The move, later revoked,

came after the expansion of the monetary base exceeded 25 per cent in just 12 days. Mr da Nobrega is now expec ted to recommend a similarly sharp increase in interest rates, tough new expenditure cuts and the inflation-indexation of taxes, public sector tariffs and wages. In order to reduce inflation, the government, in conjunction with employers and workers, will

wage and price rises at the beginning of each month, on which indexed increases will It is also expected to raise food imports substantially to put pressure on local farm prices.

impose a pre-fixed ceiling on

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Paris to reduce top VAT rate in budget deal

THE FRENCH Government has agreed to cut its top rate of value added tax (VAT) from 33.33 per cent to 28 per cent in a deal aimed at winning the passive support of centrist members of Parliament for its

In return for the VAT cut and a reduction in the top rate of professional tax from 5 per cent to 4.5 per cent, centrist members abstained in a crucial vote on Saturday, allowing the income side of the budget, including the controversial wealth tax, to pass.

The Government also con-

ceded a reduction in the housing tax for low-income families, thereby ensuring the absten-tion of the Communist members of parliament and winning the budget vote by 274 to

The Socialists and other centre-left supporters of Mr Michel Rocard, the Prime Minister, failed to win an outright majority in June's legislative elec-tions. The annulment on Friday by the Consitutional Council of the election of Mr Job Durupt, Socialist member for Meurthe-et-Moselle, has pared the margin even thinner, so increasing the weight of the 27 Communist and 41 UDC

nembers. Europe's federal imperative, Mr Pierre Mehaignerie, Page 24

leader of the centrist UDC group and Minister of Housing in the last right-wing Government, yesterday described his members' abstention as "the expression of a new form of constructive opposition."

The French top VAT rate of 33.33 per cent, applying to lux-ury items such tobacco, hi-fi equipment, furs, caviar and perfumes, is one of the highest in the European Community. The right-wing Government of Mr Jacques Chirac had already lowered the rate to 28 per cent.

The Government has also already agreed in this year's budget to reduce the 7 per cent VAT band, including books var band, including books and public transport, to the lowest rate of 5.5 per cent, and faces the prospect of further cuts if it is to meet the European Commission's proposals to harmonise VAT in the Community at 14 to 20 per cent for the world.

the normal rate and 4 to 9 per cent for the reduced rate.

Mr Rocard, however, has criticised the Commission's proposals, and has in the past few weeks clashed openly with Commission president Jacques Delors over the implementation of VAT harmon-isation.

Soviet poll law to allow more choice

By James Biltz

THE SOVIET people will be allowed to vote in multi-candi-date elections, with candidates allowed to finance public cam-paigns, under a proposed elec-toral reform.

But the changes do not acknowledge the right of dif-ferent political puries to stand for election, although several non-political groups will be permitted to compete against the Communist Party for seats in the newly-formed Congress of Psople's Deputies.

The reform was proposed by Mr Mikhail Gorbachev at last June's extraordinary party conference, and officials have been working on the amendments since. These will be debated in the Soviet press before being voted on by the Supreme Soviet next month.

Some Western observers believe the amendments will alter the Soviet political system radically and reduce many of the Communist Party's powers in an attempt to make government more accountable. Under the draft law, the new

Congress will meet once a year and elect the President and the Supreme Soviet legislature.
The latter's power will be strengthened considerably by the ability to elect officials The latter's power will be strengthened considerably by the ability to elect officials and carry out a number of checks on the party executive.

Storm brings economic disaster to Nicaragua

By Tim Coone in San Salvador

NICARAGUA faces an town of some 30,000 people.

By the time the had weather crossed the central highlands and reached the capital Manadestruction over the weekend. President Daniel Ortega said at least 50 people had died and 300,000 forced from their

The storm, which he called the most destructive natural disaster in Nicaragua's history. destroyed thousands of homes, ruined crops and produced flash floods throughout the country, including the capital

Managua.

Blowing at hurricane force when it hit the country's Caribbean coast at Bhuefields at dawn on Saturday, it damaged or destroyed an estimated 90 per cent of the homes in the

gua, on the Pacific side of the country early on Sunday morn-ing, its designation had been downgraded to that of tropical storm. Torrential rains are thought to have produced the most devastation, washing away roads, flooding farm land and inundating or sweeping away thousands of homes. An estimated 15 inches of rain

have fallen in two days. Accurate casualty and damage reports are slow, due to the isolation of many areas directly hit by the storm, especially on the Caribbean coast

only be reached by boat. There is special concern for the several thousand people on Corn Island, about 50 miles off Bluefields. It was reported that not a house is left standing on

the island.

The Government attempted to evacuate 70,000 people from low-lying areas in Managua likely to be affected by flooding. However, according to peo-ple assisting the evacuation effort, many refused to leave their homes, not believing the warnings on the extent of the

Hurricanes rarely strike the south-west Caribbean and President Ortega admitted on Sat-urday that his country could not deal with a disaster of this

magnitude. Vice-President Sergio Ramirez is to depart shortly for Europe in an effort to raise economic support and aid. Mr Ortega said seven relief flights from Cuba were due in Bluefields yesterday. He repeated his call for interna-

tional help. The storm comes at a most inopportune moment for Nicaragua's war-ravaged economy and is likely to have ruined basic grain crops and badly damaged the vital export crops of cotton and coffee.

Maize, beans, coffee and cotton production are the main-stays of the economy and the heavy damage done by the storm threatens to undo completely the major efforts made by the Government over the past nine months to reorder the economy and to bring hyperinflation under control Last year inflation topped 5,000 per cent.

A state of emergency for 30 days has been declared, sus-pending many constitutional to strike, freedom of expression, and the right to demon-

strate.
The opposition is already claiming that the Government is using the disaster to quash growing discontent about its new market-oriented economic policies which have slashed real incomes of fixed wage-earners by more than 70 per cant in the course of the year.

Mexico sets privatisation rush

THE MEXICAN Government is relying on the privatisation of 30 public sector companies, within little more than a fortnight, as a way to meet its strict expenditure targets in the face of falling petroleum

Senior officials say the sale

The Government aims to dispose of the assets in a brief period, starting tomorrow and ending on November 10, as part of its continued austerity programme and the fight to beat inflation.

The two big copper compa-nies open to bids, Cobre de México and Compañía Minera de Cananea, are not among the 30 entities. However, as many so as to raise a far larger sum to compensate for the revenue shortfall, according to officials.

Also, the Government has further reduced its expenditure by 500bn pesos to take into account the drop in per-barrel oil revenues, now conserva-tively estimated at only \$9.50 for the last quarter of 1988. The latest measures are in the pur-suit of maintaining a "primary" budget surplus (excluding interest payments) of 8.3 per cent of GDP.

Mexican communists to join left opposition

By Our Mexico City Correspondent

new opposition Party of the Democratic Revolution (PRD), whose formation was announced last week by Mr Cuauhtémoc Cárdenas, leader of the broad left coalition.

Because membership of the new party is to be on an indi-vidual basis, the Mexican

MEXICO'S mainstream Socialist Party to which the Communists are set to join the Communists adhere is expected to dissolve itself.

The Socialist Party's decision to join forces formally with a movement that includes Social Democrats and Liberals has been one of the most controversial and difficult aspects of Mr Cárdenas's efforts to form a new party.

Warsaw ready to 'sit-out' Solidarity strikes

By Christopher Bobinski in Warsaw

AS Solidarity and the Polish stately home outside Warsaw authorities continue to wrangle over preparations for "round table" on the country's future, a Polish minister has signalled determination to ride

out any strikes.
"We shouldn't react (to strikes) in a nervous way" said Mr Mieczyslaw Wilczek, indus-try minister, at a conference of worker activists, called to dem-oustrate support for the leader-

ship.
Mr Jerzy Urban, the official spokesman, has said that Mr Lech Walesa, the Solidarity leader, had refused an invita-tion for preliminary talks with Gen Czeslaw Kiszczak, the interior minister, about the round table. The talks are expected to start at a former towards the end of this week.

Mr Urban appealed to Soli-darity to co-operate in the preparation, as union spokes-men voiced fears that the authorities were seeking to delay the talks and avoid facing the movement's central demand for re-legalisation on the shop floor.

Issues dividing the two sides include government com-plaints about the composition of the Solidarity line up, proce-dural questions, and the fact that the authorities propose to field a second-rate negotiating team, raising fears that the results of the talks may be ignored by the Communist Party leadership.

Radical Swedish plan

By Robert Taylor in Stockholm

SWEDEN's Social Democrats economy. Key elements sures designed to make the market economy work more effectively by stimulating competition, tax cuts and encour-agement of personal saving. An outline of forthcoming

proposals was given in yester-day's Svenska Dagbladet newspaper, by the Finance Minister, Mr Kjell Olof Feldt.

It amounts to a new change of direction for the Swedish

• Reform of the complex tax system with the promise of substantial cuts in marginal rates of taxation. The break-up of bottle-

necks in the labour market through the encouragement of pensioners to come back to work and greater opportunities for foreign workers Tax incentives for small





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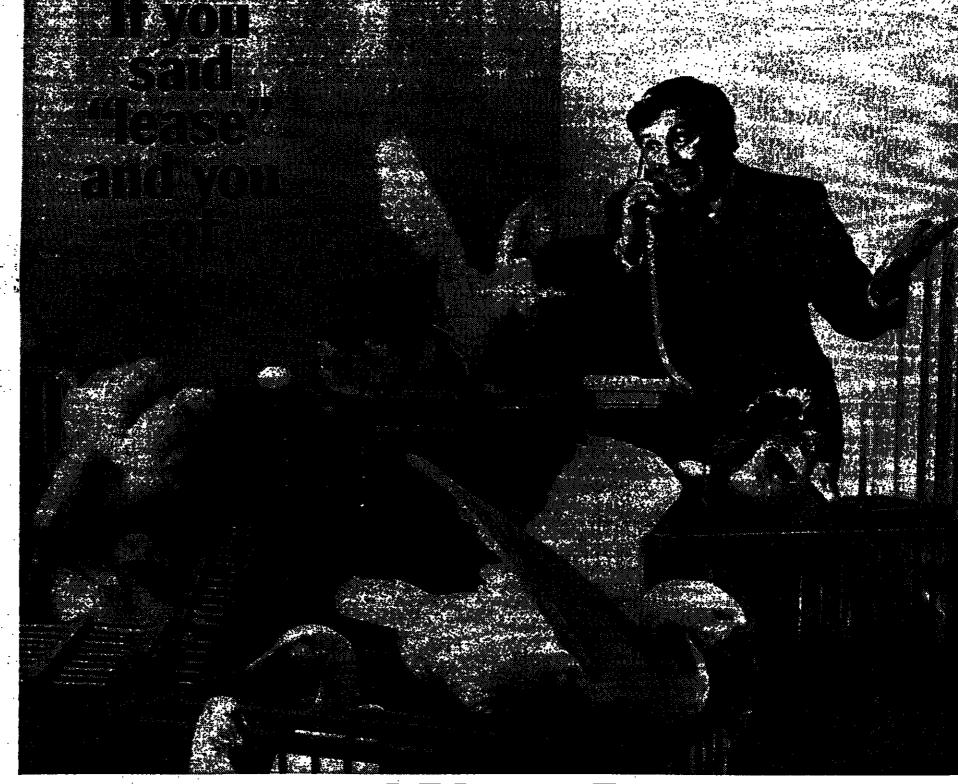
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Chile to buy 12 Israeli-powered Kfir fighters

By Barbara Durr in Santiago

CHILE'S Air Force is to buy 12 Israeli Kfirs, fighter-bombers comparable to the latest version of the French Mirage 2000. Under the deal, Chile is to send its 16 old F-5 fighters, made in the US, and \$60m (£34m) to Israel in exchange for the Kirs. Earlier interest from Iran in buying the F-5s stirred

controversy in Washington.
The Chilean Government cannot legally sell US aircraft without Washington's permission. Talks with middlemen on an Iranian deal were reported to have been squelched by a US ban. There have been hints in US media that the possible sale to Iran could have been linked to US hostages held in Lebanon by pro-Iranian Shia Moslems.

General Fernando Matthei, Chile's Air Force commander, said Chile was "not involved in the black market of weapons" and had never sold anything to

The Kfirs will be equipped with ATAR 9K50 engines, made under an Israeli-South African military co-operation pact. This engine supersedes the Kfir's General Electric engine, made in the US, precludes.

because of the US prohibition on arms sales to Chile. The deal with Israel, one of

Chile's more important arms suppliers, is favourable to Santiago. The going price for an old, unrenovated F-5 is about \$3m and a new Kfir runs to about \$11m. The 12 Kfirs would have cost \$132m in a simple purchase but Chile is acquiring them for a total value equivalent to \$108m. This reduces the cost to \$9m

per Kfir.

• In his first important move since he lost a plebiscite on October 5, President Augusto Pinochet has made nine cabinet changes in his 18-member government. However, he insisted that he would not accelerate the country's return

The constitution provides for presidential and congressional elections in December 1989. The general affirmed that he would hand power to an elected president in March 1990. This statement seemed to confirm that he would not try to retain the presidency through the hallot box, which the constitution specifically

Opec resists swallowing Saudi medicine — for now

Members are slowly coming round to a Gulf Arab idea with long-term aims

R SUBROTO, secretary gen-eral of the Organisation of Petroleum Exporting Countries, made one promise at the weekend: oil production by Opec members would not rise any further for now. However, with production ranging between 21m and 22m barrels a day, or up to 3m b/d above the Organis tion's own demand estimates, this will hardly reassure the markets.

He had little else say about what had been accomplished at the meeting of eight Opec ministers in Madrid, beyond yet another airing of views. No agreement was reached on the most critical issue facing the cartel —
how to coax Iraq back into the quota
system — nor any of the other questions, for instance how much oil it
ought to be producing, how to define
oil covered by the agreement, what to
do about the United Arab Emirates,
whose repeated promises to observe whose repeated promises to observe its quota have amounted to nothing.

The failure to reach agreement is hardly a surprise given the complex-ity of the issues facing Opec and the depth of feeling about them, such as iran's refusal to allow iraq a produc-tion quota equal to its own. But this situation is unlikely to persist indefi-nitely because of the rather brutal logic of the situation into which Sandi Arabia has thrust Opec. Saudi Arabia, and its Gulf allies,

Saudi Arabia, and its Guif aines, has proposed that Iraq be given a quota equal to Iran's, and that all members be allowed a proportionate rise to whatever celling Opec chooses, probably close to 19m b/d. If that idea, or some variant of it, is not accepted (and Iran appears to be the only real hold-out), the Saudis will continue to flood the world with off driving down flood the world with off, driving down prices, and revenues in countries unable to match the rise in volumes. Venezuela has already acquiesced to this logic, after strongly opposing a higher quota for Iraq that would

reduce its own share of the Opec pie.
"We have tasted the Saudi medicine," said Mr Julio Cesar Gil, the
Venezuelan Oil Minister. His country will now approve the higher fragi-quota provided it is allowed to pro-duce more under a higher total Opec

reduction celling.

The proposal of the Guif Arab states, however, is seen as more than just a quick a fix for an alling carts. it is meant as a first step in a strate-gic repositioning of Opec to cope with the prospect, seen by some members, of continued weak oil prices at least antil the end of the century.

Some countries want to abandon the concept of Opec's role as residual.

oil producer, forced to raise and lower production to balance the world mar-het and to keep prices steady. This has obviously failed.

Instead the Gulf Arah proposal envisions that the cartel will produce a fixed volume, shaing eventually for

a price range in the region of \$18 but allowing the market to set actual

There are several variants of this acheme, and discussions are going on shout setting up a trigger me should prices vary too widely from the Opec target. This would ensure a certain market share for Opec manu-bers and introduce some stability into markets, provided, of course, that Opec nations actually stick to the

Indeed, it was this question of Opec's atter lack of credibility which occupied much of the ministers' time.

occupied much of the ministers' time.

We can do nothing if any country
advances any excuse to avoid honouring its signature," said Mr Belkacem
Nahi, the Algerian minister.

The ministers were seeking a more
transparent system which would
encourage better compliance. The previous one of fixing both prices and
volumes put members under great

pressure to cheat because changing market conditions quickly made pro-

Although it is difficult to evaluate the outcome of these discussions on credibility, the ministers were plainly credibility; the immsers were painty satisfied that something important had been accomplished. The approach is an attempt to adjust realistically to the prospects of continued strong non-Opec oil production and the impossibility of sestaining high oil

The Organisation clearly has a lot of work to do in November, but it of work to do in November, but it would be an act of economic self-destruction should fran and had walk away from an agreement, a fact both countries recognise. Mr Gholamera Aghazadeh, the Iranian minister, sain yesterday: "Either all 15 members sign the agreement, or there is nothing." And "nothing" means a production free-for-all in which all Opec members are certain to lose heavily.

Iran to allow Islamic political parties

By Our Foreign Staff

IRAN announced at the weekend that it was easing restrictions on political parties. This is expected to strengthen the hand of the pragmatists in

the Iranian government. Mr Mohammad Mohammadi Reyshahri, Information Minister, said in a statement via the iranian news agency that parties could operate freely as

long as they showed commit-ment to the Islamic system. There would be some limits on party activities, he added. Observers said the authorities might tolerate criticism but were unlikely to allow outright opposition. The Iraqi-backed Mujahedin Khalq guerrilla movement and party dismissed

relations ploy. Ayatollah Ruhollah Khomeini abolished the main govrement party, the Islamic Republic Party, last year. This was seen as a blow to the pragmatists led by Mr Ali Akbar Rafsanjani, the parliamentary speaker. He was later made armed forces chief and is in the ascendant, having engineered

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the Guil War ceasefire.
There is thought to be no prospect that the Mujahedin or other main exfled parties will be recognized. Many parties were banned and went underground after armed clashes between opposition and gov-ernment forces in 1981. The pro-Moscow Tudeh party was outlawed in 1984.

Six Palestinians killed in south Lebanon fighting

By Andrew Whitley in Jerusalem

were killed yesterday in worth arm Lebenon, in a clash with a combined force of Chris-tian militiamen and Israeli helicopters. It was the third fire fight since Friday in the border security zone.

Israeli troops, with their ally
the South Lebanon Army

(SLA), have made dozens of arrests in the region over the past few days in connection with a car bomb attack on Wednesday when eight Israelis and the suicide bomber died. Six soldiers were killed instantive and a further two instantly and a further two died later of their wounds. Those detained, who include

relatives of the bomber, are reported to be held by the SLA at its notorious Al Khiam detention centre, not far from

SIX PALESTINIAN guerrillas the site of the explosion. Israel Radio said those suspected of involvement would be put on triel under Lebanese law, and could face execution by firing

A statement from the radical Popular Front for the Libera-tion of Palestine acknowledged that four of its lighters were missing after a dawn ettack on a position held jointly by israeli and SLA forces on the slopes of Mount Herman. For

elopes of Mount Herman. For its part, it claimed to have inflicted 10 casualties.

Fighting in southern Lebanon has shown a marked increase in the approach to Israel's general election on November 1. By contrast, the occupied West Bank and Gaza Strip have been comparatively quiet.

UK tries to reassure Kuwait

A BRITISH government office has been ordered to cut its stake in British Petroleum from 21.68 per cent to 9.9 per cent over the next year, Renter reports, quoting the Kawaiti chily al-Watan.

Mr William Waldegrave, Moister of State for Pareign

minister is touring the Guiff to BP case will remain a casual assure leaders there that the incident that will not effect our UK welcomes Arab invest-relations with Kuwait . . . We ments. This is despite the fact highly appreciate the wise pol-that the Kuwait Investment icy of the Kuwait Government, particularly on the HP stake. They expressed their disappointment and anger but, at the same time, they pointed out that the issue thould not form a block in the path of positive relatiouships between Knewatt and Britain."

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or 100/ -Euro-Soviet talks could lead to joint space flights

THE 13-nation European Space Agency plans to start talks next year with the Soviet Union that could pave the way towards routine joint mamed space flights involving Westera Europe and the Soviet

The discussions will focus on efforts to ensure that Hermes, a manned space vehicle the agency is developing for use in the late 1990s, will be able to dock with Soviet space stations such as the Misurette. stations such as the Mir unit

The plans illustrate the increased interest by many Western nations, including the US, in responding positively to signals from Moscow that it wants to co-operate with the West in space endeavours.

Ideas on linking Hermes with Soviet space stations go considerably further, however, than plans in the US for collaboration in space with the Soviet Union, which until now have mainly the source of have mainly involved unmanned scientific efforts.

The European plans may worry conservative elements in the US - with which Western Europe is already co-oper-ating in a range of manned. space projects – especially on the grounds that they could involve transfer to the Soviet Union of information on militacily sensitive technologies.

The impending discussions between Moscow and Western Europe underline the keenness of the European Agency to instigate a twin-track policy of collaboration on manned space programmes with both super-

Western Europe last month completed an agreement with the US pledging its help in developing a US-led international space station planned for the late 1990s and due to cost about \$25bn (£14bn). Hermes is being built, at a cost of some \$5bm, largely to ensure that Western Europe

has its own independent means of access to the US-led orbiting base, which will be permanently crewed by about

Prof Reimar Läst, ESA director general, said it made sense to ensure that Hermes

the Western space station but operated by the USSR.
He said he thought the

Soviet Union would be eager to ensure its manned bases could be visited by Hermes. The talks between Moscow and Western Europe next year are due to look at the techni-cal feasibility of the docking

manoeuvres between Hermes and stations like Mir. Mir has been in orbit since 1986 and has been home to cosmonants for nearly a year at a time.

Later, the collaboration could develop into plans for joint manned flights between the Soviet Union and ESA.

Discussions on how Western Europe and Moscow could come closer in co-operation in space is expected to feature during talks this week in the Soviet Union involving Mr Mikhail Gorbachev, the Soviet leader, and Chancellor Helmut Kohl of West Germany.

After France West Germany is Western Europe's biggest spender on space technology and is one of RSA's most influ-

Telecommunications markets boom in Europe predicted

By Hugo Dixon in Brussels

EUROPE's telecommunications markets will grow at 9 per cent a year over the next five years. enerating revenues of more than \$100bn (£57bn) by 1992.

Within this generally rosy picture, however, there will be marked differences in the performances of various segments of the industry. The markets for public and private telephone exchanges - the mainstay of the telecommunications sector in recent years - will only creep upwards, while \$ 10 mm those for mobile communications, facsimile and data communications will show explo-

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These are some of the forecasts presented by Dataquest, the market analyst, at a conference on the European telecommunications industry in Brussels last week.

W.Germany 000's

Netherlands 000's

% Italy 000's

Belgium 000's

The main thrust of the analysis is to outline the opportuni-ties and dangers facing the industry in the approach to

Dataquest's specific forecasts for the next five years are: Western Europe's telecommunications markets will grow to \$105bn in 1992 (from \$67bn in 1987), a growth rate more than double that which the US is expected to experience over the same period.

• The modernisation of Europe's telephone networks is already in full swing and so the market for public digital exchanges will grow only slightly to \$8.2bn (\$3bn). Most of this will be accounted for by West Germany

• The market for private exchanges (PBXs) will grow only modestly to \$2.6bn

8.2

Jun. '88 2,558.8 10.4 694.9 13.8 3,762.0 16.2 1,560.0

rang panggan

682.0 14.3 3,262.0 14.1 1,680.0

WORLD ECONOMIC INDICATORS

UNEMPLOYMENT:

381.4

Aug. 88 2,613.5 10.4 681.7 14.2 3,870.0

The FT / British Venture Capital Association

Venture Capital

Financial

1 & 2 December, 1988:

Forum

London

2,251.0

Jul. 68 2,578.3 10.2 679.9 14.1 3,850.0

 Cellular or car telephones will continue their spectacular growth, with the number of subscribers in western Europe more than tripling to 5m by the end of 1992. The cellular

> increase by 25 per cent a year to \$1.6bn in 1992. The facsimile equipment market will reach \$4.3bm (\$1.6bn). Japanese manufactur ers will strengthen their hold. Data communications markets will perform strongly, generating sales of \$5.2bm in 1992 (\$2.5bn). These markets will be increasingly dominated by

equipment market will

local area networks. Manufacturing and retailing will take over from financial services in providing stimulus for extending value-added tele-communications services.

Demand in Middle East lessens

By Kevin Brown. **Transport Correspondent**

THERE were few reported deals in the Middle East tanker market last week and brokers said rates appeared likely to ease in the coming weeks from the improved levels of early Octo-

However, Saudi Arabian charterers were said to have fixed several large vessels towards the end of the week on

towards the end of the week on a private basis, possibly absorbing up to 2m deadweight tonnes of shipping.

Most of the open inquiries came from Japanese charter-ers, and Tokyo Tankers was reported to have Chartered the \$10.000 day Orphesum to Japan 310,000 dwt Orpheum to Japan at Worklscale 47.5.

The Philippines National Oll Corporation was also said to have fixed a 260,000 dwt vessel to the Philippines for a part cargo of 220,000 tons at World-scale 52.5.

Some of the slack in the Guli was taken up by increased demand for VLCCs in the east ern Mediterranean. Brokers said the going rate for ships of around 250,000 dwt was Worldscale 55 for US Gulf discharge and Worldscale 65 for north-w est Europe.

There was also substantial demand in West Africa for ships of around 130,000 dead-weight, and two fixtures to the US Gulf were reported at 62.5

Banana skins on path to EC single market

Tim Dickson reports on the struggle to harmonise a Community import regime

Bananas - known since the sixth century BC as the Fruit of the Wise Man - are suddenly posing a problem which even the best brains in Brussels seem unable to resolve.

The consistency of the European Community's programme for a single market is under attack, political and economic obligations to some of the world's poorest nations are at stake and the very credibility of the EC's commitment to scale down agricultural protectionism, say some observers, hangs on the outcome of the

The question is so sensitive that no one even wants to talk about it at the moment," a senior European Commission official admitted this month. "Bizarre as it may seem, it is the sort of issue which will probably be decided in the Chancellery in Bonn, the Ely-sée Palace in Paris, and Number 10 Downing Street in Lon-

Thanks to member states' historical ties to different banana suppliers around the globe, Europe does not have a common regime for the yel-low-skinned fruit - a state of affairs which runs directly counter to the prevailing Brussels orthodoxy of getting rid of fragmented internal markets by 1992.

Lord Cockfield, the EC's internal market Commissioner, cannot simply wave his magic wand in this case. The ways in which member states treat bananas have not only evolved differently, they were designed to suit vastly different political

About 20 per cent of Europe's total consumption — 500,000 tonnes out of 2.4m imported bananas in 1986 come into the Community duty-free from former British, French and Italian colonies under Protocol 4 of the Lomé Convention, the trade and aid pact which governs relations between the EC and 66 African, Caribbean and Pacific (ACP)

countries. The basis for the Lome arrangements is that the ACP banana-producing states and areas (Jamaica, Windward Islands, Belize, Surinam, Cameroun, Ivory Coast and Somalia) simply cannot compete with "dollar bananas"—the industry's jargon for the cheaper and generally better fruit from the huge plantations

of Central America (notably Costa Rica and Guatemala). Commonwealth Caribbean countries do not have the advantages of climate and large land areas of their Central American rivals. In a free market, Commonwealth Caribbean banana exports to Europe
- on which their economies are beavily dependent - would

"Dollar" imports to the UK, France and Italy are thus limited by licence to an amount required to satisfy demand after ACP exports have been taken into account.

A further 30 per cent of total EC consumption is provided by the Community's own produc-ers - notably the French Overseas Territories (DOMs) of Guadeloupe and Martinique, the Spanish Canary Islands, the Greek island of Crete and the Portuguese island of Madeira.

All the member states governing those producers have preferential arrangements in one form or another to protect their own growers, though Spain and Portugal are in transitional phases and Greece was ordered this year by the Euro-pean Court of Justice to accept other bananas (both ACP and "dollar") which are in free circulation in other member

The French case for supporting its DOMs is similar to the justification for the ACPs -severe social and political disturbances would be caused if ous bilateral arrangements banana production in these territories had to be drastically

The EC position is made more complex by the huge duty-free quota for West German imports, which is set by Bonn each year to meet domestic demand and is supplied overwhelmingly from the "dol-lar" area. The origin of this special' situation can be traced to the earliest days of the Com-munity. Exemption from the common tariff rules bananas was a key West Ger-man condition for its signature of the EC's charter, the Treaty of Rome. It could be compare with the arrangements for New

EUROPEAN MARKET

Zealand butter made at the time of Britain's accession in

R omantics like to believe that Germans saw the fruit as a symbol of liberation after the misery of the Second World War blockades. The truth, however, is probably more prosaic. Importers possessed considerable politi-cal influence over Chancellor Konrad Adenauer at the time of the treaty negotiations and they still sway the main political parties through contributions to party funds.

Belgium, Denmark, Ireland, Luxembourg and the Netherlands, meanwhile, all have free markets and import "dollar" bananas with a 20 per cent customs duty.

One can argue that the vari-

operated by member states have been more or less satisfactory to all except the consumer, but the pressures for change are rising. This is due not only to the move towards a single market after 1992 but also to the increasing USbacked calls for liberalisation in the current multilateral trade talks.

"Is it correct that growers of inferior quality produce can always hide themselves behind Community preference and that the wishes of the consumer, which can be seen from 'dollar' bananas, are totally neglected?" asked Eucofel, the European Union of the Fruit and Vegetable Wholesale, Import and Export Trade, in a pointed statement on the subject this year.

Such comments explain why there has been a distinct atmo-sphere of banana jitters in the approach to the negotiations for a new EC/ACP Convention, to displace the present Lome pact when it runs out at the end of February 1990.

ACP delegates are afraid Protocol 4 of the current agreement may be modified or abolshed. It says: "In respect of its banana exports to the Community markets, no ACP state shall be placed, as regards access to its traditional markets and its advantages in those markets, in a less favourable situation than in the past or at present".

Among the options infor-mally canvassed so far is what is known as the "free trade" solution, by which all "dollar" bananas, including those imported to West Germany, would be subject to a 20 per cent duty; ACP bananas would continue to enter the Community duty-free.

This approach is likely to run into strong, if not insuper-

Most observers accept that, if it were implemented, the big "dollar" brands (produced, marketed and distributed by large US companies) would ultimately eliminate the EC's own production as well as the ACP suppliers.

Even aid to ease the transition would not help much. As a paper from the Commonwealth and its marketing partners argued recently: "In the Carib-bean banana-producing states, especially [those of] the Wind-ward Islands, there is no substitute crop to bananas which would provide the same levels of employment and revenue. Compensation and encourage ment to diversify are not

A second approach – fixture of a global EC quota for "dollar" bananas, to be administered via individual national quotas - would more or less preserve the status quo but

internal market purists.

A third choice – a minimum import price for all imports, with dollar varieties subject to a 20 per cent levy and ACP bananas continuing to arrive duty-free – would only recon-cile some of the difficulties. It is not considered the full answer to the problem.

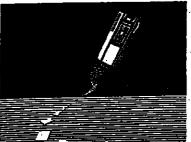
Many proposals have been discussed but the Commission ers have not been able to reach clear conclusions. The various departments of the Brussels executive seem to be paralysed by indecision so the Lome talks could well settle the EC's approach to the problem.

The single-market banana skin is unlikely to be easily avoided, however. As one Commission expert observed philo-sophically: "When we come to stop the clock on 31 December 1992, because some areas of the internal market are not in place, I fear that this issue will be prominent on the list."

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Landesbank Schleswig-Holstein Girozentrale

A\$30,000,000 121/2% Notes due 1989

NOTICE IS HEREBY GIVEN that the Meeting of the holders (the "Noteholders") of the abovementioned Notes (the "Notes") convened by Landesbank Schleswig-Holstein Girozamrale (the "Sank") for 10.30 am (London time) on 18th October, 1988 by the Notice dated 23rd September, 1988 published in the Financial Times and the Luxembourger Wort was adjourned through lack of quorum, and that the adjourned Meeting of the Noteholders convened by the Bank will be held at 2.30 pm (London time) on 4th November, 1988 at the offices of The Royal Bank of Canada, 71 Queen Victoria Street, London EC4V 4DE for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extreordinary Resolution in eccordance with the provisions of the Fiscal Agency Agreement dated 15th May, 1986 made between the Bank and Orion Royal Bank Limited (the "Fiscal Agent") and others relating to the Notes.

EXTRAORDINARY RESOLUTION

"THAT this Meeting of the holders (the "Noteholders") of the A\$30,000,000 12½% Notes due 1989 (the "Notes") of Landesbank Schleswig-Holstein Girozentrale (the "Bank") issued under a Fiscal Agency Agreement (the "Fiscal Agency Agreement") dated 15th May, 1986 made between the Bank and Orion Royal Bank Limited as Fiscal Agent (the "Fiscal Agent") and others hereby:-

- (1) assents to the modification of the Terms and Conditions of the Notes (as printed on the reverse thereof and in Schedule 1 to the Fiscal Agency Agreement) proposed in paragraph (b) of the Explanatory Statement issued by the Bank and dated 23rd September, 1988, a copy of which has been produced to this Meeting and initialled by the Chairman hereof and by or on behalf of the Benk for the purpose of identification;
- (2) sanctions every modification, abrogation, variation, compromise of, or arrangement in respect of, the rights of the Noteholders and the holders of the Coupons appertaining to the Notes against the Bank involved in, or resulting from, the modification referred to in paragraph (1) of this Resolution or any substitution of debtor made pursuant to, and in accordance with, the Terms and Conditions of the Notes as so modified; and
- (3) authorises the execution of a Supplemental Fiscal Agency Agreement in the form of the draft produced to this Meeting and for the purpose of identification signed by the Chairman hereof to give effect to the modification referred to in paragraph (1) of this Resolution."

The attention of Noteholders is particularly drawn to the quorum required for the adjourned Meeting which is set out below.

QUORUM

The quorum required to consider the Extraordinary Resolution at the adjourned Meeting will be two or more persons present in person holding one or more Notes or voting certificates or being a proxy or proxies whatever the principal amount of the Notes so held or represented by them.

AVAILABILITY OF DOCUMENTS

Copies of the Fiscal Agency Agreement may be inspected, and copies of the Explanatory Statement, voting certificates and other relevant documents may be obtained, by Notsholders from the specified office of any of the Agents given below.

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Ente Nazionale Idrocarburi In accordance with the terms and conditions of the Notes, the rate of interest for the interest period 24th October, 1988, to 24th January, 1989 has been fixed at 734% per annum. Interest payable on 24th January, 1989 will be ECU198.06 per Note of ECU10,000.

Agent Morgan Guaranty Trust Company of New York London Branch

UK NEWS

Shipbuilder proves its craft in the market

Ian Hamilton Fazey examines changes that have turned the tide for Swan Hunter

OMORROW, as the Swan Hunter brass band plays proudly in the company's Wallsend shipyard on the banks of the Tyne, a party of dignitaries and VIPs will make their way to a small platform near the bows of the

A bugie will sound and after a short religious ceremony a short rengints terminy that Sharp, wife of the chair-man of Cable and Wireless, will launch the ship that bears her husband's name.

The event will be significant for several reasons. One is that the 3,000-tonne vessel is a high-technology, state of the art cable layer and maintenance craft, carrying its own submarine - the first of its type to do so.

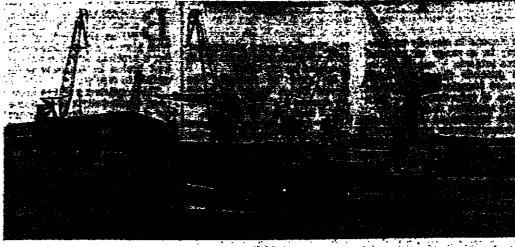
Another is the speed with which she has been built. The order, from Cable and Wireless, was announced only 14 months ago. Design work was rushed through and the keel laid only last January. Fitting out after launch will see the vessel delivered in March.

Perhaps the most significant thing however, is that this will be Swan Hunter's biggest nonmilitary project since the yard was privatised from British Shipbuilders via an almost giveaway £5m management buy-out less than three years

The contract is not only bringing in £28m from the pri-vate sector but is allowing Swan Hunter to prove itself in the global shipbuilding market-place, it represents a coming-of-age: the company is showing it can stand on its own feet in a world far removed from the government contracts that sustained it as nert of a nationalised industry.

Swan Hunter has got this far in spite of considerable trauma and no little early bitterness Government orders - hinted at but not promised when the managers bought the business - failed to materialise. Hundreds were sacked, cutting the number of workers to about

private-sector market-place because British Shipbuilders had forbidden it to chase exports for 10 years - was



The Swan Hunter yard: New working practices have improved efficiency

faced with a desperate resh to find non-military, private-sec-tor work from overseas navies before it ran out of UK government work and foundered.

it is not in the clear yet and there may still have to be more redundancies. However, pros-pects look better than they have for years. This is crucially important for the north-east, faced as the region is with the collapse of its state-owned shippants on the nearby River Wear at Sander-

Every job at Swan Hunter is fed or serviced by at least four others in businesses which supply the shipbuilder with goods and services ranging from steel plate to paper clips, or floppy disks to rubber bands. Mr Alex Marsh, chief executive, says: "A succe Swan Hunter most be a major linchpin in any regeneration of the Tyneside economy

Apert from the cable layer, Swan Hunter has three big contracts under way and is tackling them with fewer people and higher levels of produc-tivity than it has ever had.

HMS Chatham, a Type 23-14 frigate, has been launched and is being fitted out. HMS Marlborough, a Type 23-02 frigate, will go down the slowey in January and the steel is now being cut for a navel refuelling vessel, the RFA Fort George. Microwave ovens and coffee

machines might appear to have no possible connection with the launch of the Sir Eric Sharp. However, they symbolise changes in corporate cul-ture and attitudes which managers say would never have been attempted, let alone

The collec machines used to be away from the ships, which meant that mid-morning breaks took twice as long as they should have as everyone trooped off and back for refreshments. Agreement 10 put them on to the vessels saved time and gained effi-

achieved, when the business

The microwave ovens tell a tale of unspoken class warfare. Workers' canteens were probably no more deficient than in many other old British factories, but the workers' solutions were the same - gas rings, grills, microwave ovens, electric kettles and the like tucked away in forgotten sheds or cur-ners for little groups to do

their own fry ups.
Staff — management and cierical workers - had centeens unsullied by colleagues in overalls. All that is ending. Mr Marsh says: Tuvestment amendies has been importest. The change in working conditions has been affied to a change in attitudes to training. Moving to single-status can-teens and getting rid of poor

facilities matters. We are making sure people have clean overalls once a week — and we are stopping the fry up on the

However, these things are consequences of change, not central to it, for it was the prospect of corporate death if the yard did not become efficient and competitive which was the main spor.

Swan Hunter this year con-cluded its second two-year agreement on pay and condi-thms with all its employees. se have conferred a stability in the working environnt not experienced before, helping everyone concentrate on achieving change in work-ing practices rather than fac-ing little respite between annual bouls of pay bargain-

Crucially, the agreements allowed increasing flexibility over who did what. Demares-tion disputes — where groups of craftsmen kept "their" work to themselves and would not do ethers' tasks - are no los-ger possible. Even distinctions such as the time-honoured one between shipbullders and out-fitters have been broken down

Also, managers have had the right to manage confirmed.
"We are able to take whatever option is best suited to the company's fature," Mr Marsh

However, they are aided by the workforce. Teams of between live and 10 workers, each confer continuously under an unpaid team leader on improvements to quality

Mr Peter Vanghan, joint managing director, stresses that the gains have also come about because continuous investment has gone hand in

hand with changes in attitudes, and working practices. The company's assets on pri-vatisation included £3m of newish computer equipment, which had been installed to move Swan Hunter into the modern era of design and man-ufacturing technology.

This alone made the com-pany a bargain for the manag-ers. They have never ceased to develop it further, creating what Mr Vaughan calls a virtuous circle – more investment produces greater efficiency, which means stronger cash flow and more profit, which in turns means more is available for yet more investment.

Meanwhile, he has led the foray for experts in a market where lead time for orders from foreign governments ruse into years. The first glammerings of competitive success have come with refits of two West African petrol bosts both built and equipped originelly in West Germany.

Another key order is for conseltancy - transferring Swan Hunter's advanced warship building technology to the Australian Navy, Mr Marsh says: "It is worth only tens of thousands of pounds but it is strategically important because it means we are working within the Anzac frigate programme and can reasonably hope for more work."

Similarly, tomorrow's launch will have a strategic impor-tance for Swan Hunter's fature in private sector shipbuilding

About a quarter of its present £80m appropriate of tornover has come from sources other than the UK Government. There are still too many eggs in one basket, but the prospects of a better belance

Retailing 'will alter after 1992'

By Maggie Urry

THE SINGLE Ruropean market will alter fundamentally the way retailers operate, according to a study of retailing and 1992 by the Corporate Intelli-gence Group, a retail consultancy firm.

behind other business sectors in preparing for 1992, perhaps in the belief that retailing is a domestic activity that will not be affected by the changes, the

study says.

The report, in analysing retailing in individual Euroretailing in individual European markets, points out that "retailing is not a sector with a high profile at government levels in European Community negotiating procedures for the 1992 package." Retailers therefore need to lobby the EC themselves, through trade bottes such as the Retail Corporation. ies such as the Retail ConsorFollowing the introduction of the single market, commuers will still do virtually all their shopping within their own countries. But, the report gests, they may be tempted to buy some products becar

national satellite television.

Removing the trade barriers will widen the range of products available in stores and make distribution easier. UK retailers were already the most efficient in Europe in their distribution systems, the report claims.

In addition, British retailers will find it easier to expand into other European countries. On the other hand, outsiders will want to move into the UK.

The UK retail sector should realise that it is itself seen as an attractive target, and pre-pare for approaches accordingly," the report warns.

UK retailers' profit margins
are on average far higher than
those of retailers in continental Europe, and legal trastrictions on shops are less severe making the UK interesting has

Other negative aspects of the single market for UK retailers include the likely inspection of VAT on goods such as food, children's ciothes and books. This will tend to cut retailers' profit margins, the report says.

The main beneficiary of the single market among retail sectors could be mail-order concerns. At present there are many harriers to mall-order

many marriers to man-violat selling across frontlers. Retailing and 1992 – the impact and opportunities. Cor-porate intelligence Group, 51 Doughty Street, London WCIN 21 S 2200

Shops' sales to rise 55% in five years, says study

By Maggie Urry

R predicts that retail sales will rise from 1108m in 1967 to 5180bn in 1992, an increase of 55 per cent. That compares with a gain of 51 per cent between 1982 and 1987. Many commentators are expecting a development in the rate of statilities. slowdown in the rate of retail

sales growth. years will be 24 per cent com- to 19 per cent by 1992.

A MORE optimistic view than by clothing and household that prevailing in the stock goods retailers. Verdict market about the outlook for believes. At a more detailed retail sales in coming years is level, the best increases in multished today by Verdict sales will be shown by jewel-Research, the retail research less and toy and sports shops, each doubling turnover in the next five years; DIY shops with sales rising by 78 per cent and electrical retailers showing gains of 70 per cent.

The so-called out-of-town shops have in recent years shown a much faster rate of growth than stores in other ales growth. locations. In 1969 only 4.8 per The forecast does include a cent of retail sales were made rise in the rate of inflation, in out-of-town shops. That had a however, and suggests that risen to 13.1 per cent in 1987, volume growth in the next five says Verdict, and will increase Retailing - 1992. Verdict Research, 112 High Holborn, pared with 27 per cent during the past five.

Research, 112 High Hol London WCIV 6JS, 1950.



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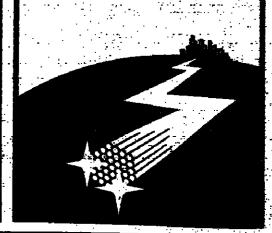
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BOC Group, the UK industrial to shareholders. ses and healthcare company, games and measure commany, is to declare the total annual dividends it expects to pay to shareholders at the start of each financial year. The amount will be based on the group's expectations for that

BOC claims the new system. which comes into effect next month, makes it one of the first companies to tell shareholders how much income they will be receiving in advance of the year's trading results. It also intends to reduce the time between the annoucement of the dividend level and payment

Government

may back

Clowes

'lifeboat'

However, he refused to be drawn on whether the Govern-

ment would make a financial

contribution to any scheme, despite considerable pressure from some of its own MPs for

action. "There may well be ways in which we can help, ways other than financial help, to make it more successful." Mr Maude said.

He retterated that the Gov-

ernment's saw no justification

for using taxpayers' money to compensate a specific group and that the report by Sir God-fray Le Quesne into the Barlow Clowes collapse did not lead the Department of Trade and

Industry to accept a moral or legal responsibility to compen-

Mr Mande's comments on

BBC radio follow a public statement on Friday by Lord Young, Trade and Industry Secretary, that he would "cer-tainly be interested" in a life-

Lord Young gave the same message to a stormy private meeting of Tory hackbenchers at Westminster after the publi-

cation of the Le Quesne report.

Mr Nicholas Winterton, one of the Tory backbenchers

pressing for government action to help the investors, said yes-

ments indicated that the DTI would "give consideration with a view perhaps to making a contribution" to any lifeboat scheme. If this were well-or-

ganised and soundly backed.

the DTI would have a moral responsibility to make a contri-bution, he said. Mr Winterton

admitted, however, that there was only a "glimmer" of moves towards such a scheme.

sate investors' loss

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At present, BOC decides on dividend levels twice a year. The company's financial year starts on October 1, and the first decision is made and declared in May on the declared in May, on the interim dividend to be paid the following October. The second, or final payment is decided in November - after the financial year-end - and paid the follow-ing April. As with many com-

BOC concedes that the lengthy gap between the decisions being declared and the

panies, BOC's interim payment is normally smaller than its

payments being made has provoked dissatisfaction among shareholders. However, it maintains this is due to administrative factors — in particu-lar, problems caused by allow-ing shareholders the option of taking dividends in the form of

taking dividends in the form of additional shares — and the practical difficulty of arranging an annual general meeting during the Christmas period.

While looking at ways to cut down this delay, the entire system was reviewed, with some attention paid to typical US practice, where the first quarterly dividend is taken as an arrangle marker for the year.

Under its new system, BOC will decide and declare the level of dividends for the year as a whole in November. It will then make two equal payments in February and August. It adds that it may eventually be

able to speed up the sequence of events even further. BOC, which has around 50,000 shareholders, puts the increased cost of the new system at about 21m a year but says this is relatively small given the size of the company, reducing earnings per share by

only 0.1p.
It believes that shareholders, who will not be asked to

approve the change, should welcome prompter payment.
From the management's viewpoint, BOC says the dividend
process will now be simplified, and suggests that its November payout announcement may

help point up statements about expected trading performance BOC does not intend the announced dividend increase to be a precise reflection of expected earnings growth, however, although it says that "over several years" the two figures may be roughly similar. Over the past five years, the two have rarely moved in exact tandem.

Freezing of child benefit likely to anger MPs

THE Government will come under renewed attack from the Opposition and its own Conservative backbench MPs this FURTHER indications that the Government would consider backing a "lifeboat" scheme set up by the City of London for investors in the collapsed Barweek over its plans for child benefit, following widespread speculation that the payment will be frozen at present levels for the second successive year. low Clowes investment group were given yesterday by Mr Mr John Moore, Social Services Secretary, is understood to have dropped the idea of uprating child benefit in line Francis Maude, Consumer Affairs Minister. Mr Maude said discussion of a possible lifeboat scheme with inflation, in favour of developing the system of fam-ily credits aimed at low-income among financial institutions and professional bodies was "very good news" and would be warmly welcomed by the

families with children. Child benefit is a weekly, flat rate payment made to mothers for each child, irrespective of

Mr Moore is one of the few ministers still negotiating his departmental budget for next year with Mr John Major, Chief Secretary to the Treasury, and he is understood to be pressing for an increase in funding for family credits, introduced in last April's review of social security benefits. Agreement is expected this week and will be followed by an announcement on new ben-erit levels in advance of Mr Nigel Lawson's autumn statement on Government spending next month.

The issue will be raised by the Opposition during the House of Commons debate on House of Commons debate on the economy tomorrow. Mr Gordon Brown, Labour's Trea-sury spokesman, who will be leading the assault on the Gov-ernment's economic strategy, said last night that Labour would 'highlight the grotesque unfairness of freezing child benefits and cutting public ser-vices while maintaining top-rate tax cuts." rate tex cuts."

Some Conservative backbenchers also warned that they would find "unacceptable" any decision to freeze child benefit. Mr Robert McCrindle, a leading Conservative campaigner for the benefit, said that such a move would be a "considerable setback." The Government already faces considerable backbench unease over plans to introduce charges for

National Health Service eye tests and dental check-ups.

Mr Moore gave a clear indi-cation of his intention to develop specific welfare pay-ments at the expense of univer-sal benefits in a speech in Penrith on Friday. He said that the Government would "design and maintain benefits that give real help to the groups that society has said it wants to help: low-income families with children, disabled people, pensionere."

Child benefit is now fixed at a weekly rate of £7.25 per child and costs £4.5bn a year. An increase next year in line with inflation would have cost an additional £130m.

Mr Neil Kinnock, the opposition Labour leader, said that a freeze on child benefits next year, the fourth time since 1979 that the payment has been frozen or not fully uprated for inflation, was a sign of "penny pinching meanness," and the "alibi" of directing family

Electricians' leader hits out at TUC over trade union rights

By John Gapper, Labour Staff

MR ERIC HAMMOND, general secretary of the KETPU electri-cians' union, yesterday secretary of the KETPU electricians' union, yesterday attacked Mrs Margaret Thatcher's Conservative Government for "standing shoulder to shoulder" with the Trades Union Congress in denying individuals the right to choose their own trade

union. In a speech to the annual conference of EESA, his union's non-manual section, Mr Hammond drew a parallel between the Government's withdrawal of union rights at the GCHQ secret communica-tions centre, and the TUC's expulsion of the EETPU last month. Both bodies were, he said, "prepared to use the heaviest sanctions to secure their diktat."

The union is nevertheless supporting the TUC-backed day of action on November 7,

in protest at the dismissal of m protest at the dismissal of union members at GCHQ, when Mr Hammond warned there could be power cuts.

His speech followed an earlier claim at the CETPU was about to

gain 12,000 new members from mergers with seven small staff associations in a variety of sectors - including one currently.
affiliated to the TUC.

The estimate was made by Mr Roy Sanderson, EESA general secretary. He told the con-ference in Liverpool that the mergers would "open doors" to recruitment in industries in which the KETPU had never before been represented.

Mr Peter Jones, secretary of the Council of Civil Service Unions, thanked the conference for the EETFU's support over the dismissal of four GCHQ staff. He believed that the Government had acted

because it believed that the EETPU would not take action.
The EETPU is to recommend
its 40,000 members in the electricity supply industry to take strike action on November 7 in support of 18 union members

at GCHQ. Civil service unions are also balloting members on

Mr Sanderson said the EETPU was having discussions on amalgamation with the Deep Sea Divers Association. It was also talking to associa-tions in the fields of defence, education, the fire services, social services, textiles, and

Mr Sanderson said that the EETPU was also trying to recruit 60 non-TUC staff associations to the Confederation of Managerial and Professional Staffs, an umbrella body set up by the union for those who did not want a full merger.

Midland to lengthen retail bank hours

MIDLAND Bank, one of the big four British clearing banks, has reached a deal with its two staff unions which clears the way for an increase in the number of Midland branches which open outside the UK's normally restricted retail bank ing hours

The deal, covering compen-sation to staff for providing an extended service to customers, comes as Lloyds, another of the big four, has run into conflict with its staff unions over a decision to keep branches open until 4.30pm rather than

Midland's agreement with the Banking, Insurance and Finance Union and the MSF general technical union covers payments for overtime and working on Saturdays in 350 branches which the bank intends next year to keep open

The Lloyds Bank Group Staff Union and Bifu have imposed an overtime ban in protest at Lloyds' introduction of extended opening hours without consultation.

The Midland agreement provides for a reduction in the qualifying period for overtime from 30 minutes to a quarter of an hour. One of the areas of dispute with Lloyds is its qual-ifying time of half an hour.

On Saturdays, Midland will pay an extra 50p an hour to staff so that full-day rate will wary between £36.50 for receptionists to 252.50 for supervi-sors Staff will be given a day off in lieu for working Saturdays and additional staff will be provided to cover on an agreed ratio basis.

Bifu estimates that the extension of hours and the agreement should together cree an extra 500 io land's network of 2,000 branches. About 80 branches have been taking part in a pilot scheme on extended open-

The unions are to join the bank in encouraging staff to adopt flexible starting times of work as a way of minimising the need for overtime. The new agreement will come into effect from November 1.

NOTICE OF ADJOURNED MEETING

of the holders of

Landesbank Schleswig-Holstein Girozentrale A\$30,000,000 141/4% Notes due 1991

NOTICE IS HEREBY GIVEN that the Meeting of the holders (the "Noteholders") of the above-mentioned Notes (the "Notes") convened by Landesbank Schleswig-Holstein Girozentrale (the "Bank") for 9 am (London time) on 18th October, 1988 by the Notice dated 23rd September, 1988 published in the Financial Times and the Luxembourger Wort was adjourned through lack of quorum, and that the adjourned Meeting of the Noteholders convened by the Bank will be held at 1.30 pm (London time) on 4th November, 1988 at the offices of The Royal Bank of Canada, 71 Queen Victoria Street. London EC4V 4DE for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Fiscal Agency Agreement dated 3rd February, 1986 made between the Bank and Orion Royal Bank Limited (the "Fiscal Agent") and others relating to the

EXTRAORDINARY RESOLUTION

"THAT this Meeting of the holders (the "Noteholders") of the A\$30,000,000 141/% Notes due 1991 (the "Notes") of Landesbank Schleswig-Holstein Girozentrale (the "Bank") issued under a Fiscal Agency Agreement (the "Fiscal Agency Agreement") dated 3rd February, 1986 made between the Bank and Orion Royal Bank Limited as Fiscal Agent (the "Fiscal Agent") and others

(1) assents to the modification of the Terms and Conditions of the Notes (as printed on the reverse thereof and in Schedule 1 to the Fiscal Agency Agreement) proposed in paragraph.(b) of the Explanatory Statement issued by the Bank and dated 23rd September, 1988, a copy of which has been produced to this Meeting and initialled by the Chairman hereof and by or on behalf of the Bank for the purpose of identification;

(2) sanctions every modification, abrogation, variation, compromise of, or arrangement in respect of, the rights of the Noteholders and the holders of the Coupons appertaining to the Notes against the Bank involved in, or resulting from, the modification referred to in paragraph (1) of this Resolution or any substitution of debtor made pursuant to, and in with, the Terms and Conditions of the Notes as so modified; and

(3) authorises the execution of a Supplemental Fiscal Agency Agreement in the form of the draft produced to this Meeting and for the purpose of identification signed by the Chairman hereof to give effect to the modification referred to in paragraph (1) of this Resolution."

The attention of Noteholders is particularly drawn to the quorum required for the adjourned Meeting which is set out below.

QUORUM

The quorum required to consider the Extraordinary Resolution at the adjourned Meeting will be two or more persons present in person holding one or more Notes or voting certificates or being a proxy or proxies whatever the principal amount of the Notes so held or represented by them.

AVAILABILITY OF DOCUMENTS

Copies of the Fiscal Agency Agreement may be inspected, and copies of the Explanatory Statement, voting certificates and other relevant documents referred to above may be obtained, by Noteholders from the specified office of any of the Agents given below.

FISCAL AGENT

Orion Royal Bank Limited, 71 Queen Victoria Street, London EC4V 4DE

PAYING AGENTS

The Royal Bank of Canada A.G., 6000 Frankfurt/Main 1

B-1000 Brussels

The Royal Bank of Canada (France) S.A., 75440 Paris

The Royal Bank of Canada (Belgium) S.A., rue de Ligne 1,

nque internationale a Luxembourg S.A., 2 Boulevard Royal, L-2953 Luxemboura

The Royal Bank of Canada (Suisse), rue Diday 6,

This Notice has been approved by Orion Royal Bank Limited, a member of The Securities Association.

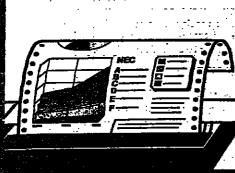
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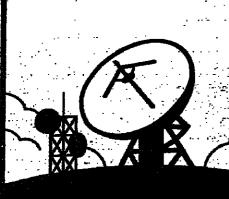
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merge its six defence research establishments into a single Defence Research Agency with powers for the first time to make a profit and to raise capi-

tal on the commercial market. The agency is likely to be able to set salaries for the 15,000 people employed by the establishments independently of Civil Service pay rates.

It is likely to be given a capltal structure for the first time and be expected to meet performance targets and file annual reports. It will be able to keep the revenue and profits from commercial work, instead of giving it to the Treasury.

The defence research establishments are some of the biggest and most secretive government operations to be considered for a change to commercial agency status.

They include the Admiralty Research Establishment, the Royal Aerospace Establishment, the Royal Armament Establishment, the Royal Signals and Radar Establishment. the Chemical Defence Estab-lishment and the Aeroplane and Armament Experimental

Duplication of facilities in the establishments is expected to be eliminated under single agency status, possibly putting some jobs at risk. The agency is also likely to be free to dispose of surplus

The Ministry of Defence said last week that it was about to discuss the options for the future of defence research with unions in the scientific Civil

The ministry is sensitive about the possible reaction to any change in the status of the defence research establishments in the light of the contimping hostile reaction by the unions to the privatisation of

Royal Ordnance. Mr Geoffery Pope, director of the Royal Aerospace Establishconsider balloting changes

Labour to

By Charles Hodgson

LABOUR'S National Executive Committee is this week expected to approve in principle plans for a move to one mem-ber one vote balloting in constituency parties for party elections as the first step towards overhanling internal

A resolution calling for one member one vote elections for the party leadership was approved at the party's annual conference earlier this month. It is aimed at reducing the influence of left-wing activists in constituency parties and giving more power to ordinary

The NEC is likely to ask its organisation subcommittee to look at the rule change and the possibility of extending one member voting to other areas, including the election of constituency members of the NEC and in the area of general

policy issues.

The move comes amid signs of growing support among MPs and trade union leaders for a gradual reduction in the weight of the union block vote in party decision-making as the move to democratise the constituency parties pro-

Mr Robin Cook, Labour's health spokesmen and an NEC member, said yesterday that the present weight of the block vote, amounting to more than 90 per cent of the conference total, could hamper the party's drive for mass membership.

There's no doubt that there is a very serious problem in membership of the Labour Party when you find out that votes in the party conference are stacked in a way that gives the members of the party less than 10 per cent of the voting strength," Mr Cook said. Speaking on BBC Televi-sion's On the Record pro-gramme, Mr Cook added that

many union leaders supported the move, which he stressed should not be seen as a weakening of links between Labour and the union movement.

French join British Telecom in bid for mobile phone service

By Hugo Dixon and Terry Dodsworth

FRANCE TELECOM has joined British Telecom in its bid to operate a new type of low-cost mobile phone service, Telepoint, in the UK next year.

The alliance opens up the possibility that BT may in turn be invited to join France Tele-com when telepoint services begin in France. BT has made clear in the past that it has ambitions to offer mobile telecommunications services across Europe. The intense competition for

the choice of operating companies to run the UK's system has resulted in 11 applicants for the two to four licences to be granted by the Government The bidding underlines the high interest that has built up in mobile communications over the past two years behind the rapid expansion of the cel-lular car phone industry.

BT announced earlier this month that it was applying for a telepoint licence as the majority partner in a joint ven-ture with STC, the UK information technology group, NYNEX, the US telecommunications company covering the New York area, and an unnamed European organisa tion. France Telecom is that unnamed organisation.

The new generation of cordless phones is expected to pro-vide a cheep alternative to cel-

lular systems, based on a network of radio base stations around the country in conspic-nous public places. Subscribers will be able link into the public telephone system via a radio connection from small mobile handsets to the base stations.

hopes of earning revenue by exporting both the phones themselves and the service. Various estimates have been sired for the potential of this market, and some industry executives have argued that

British companies have high

Exitain will only be able to support two viable companies. BT is only one of many com-panies hidding for the two to four telepoint licences on offer in the UK. Its application has come in for heavy criticism by come in for heavy criticism by some competitus, particularly Ferranti, the UK electronics group, on the grounds that it would dominate the market.

It was in response to this criticism that BT decided to apply for a Rosnes as part of a consortium. BT approached STC only a few weeks ago. Most of the bidding course-

nies have made their intentions clear over the past few weeks, but the final list produced by the Department of Trade and Industry included

two surprise applicants. Cas of these, the Telepoint Retailers Consortium, is pro-

Staff expansion planned at chip plant

end of this year, and next year

the company aims to achieve a turnover rate of about \$15m at

the site. This compares with

group sales which are more

than 230m in Europe this year.

The establishment of a man-

posing to sell 50 per cent of the company to regional retailing companies.

This idea is being put up by Mr Martin Dawes, who runs the fourth largest service pro-vider for the ceilular mobile system, and Mr Daniel Nabarro, head of Inter City

Paging
The second is a group
backed by Mr Michael Bavis of
the Cable Corporation, which
runs the Windsor television cable scheme. This consertium includes the consulting arm of the Swedish telecommunications authority and Digital Mobile Communications, a

leading paging company.
Advice on the merits of the bidders will be given to the Government by the Office of Telecommunications, the UK regulatory body, by the end of

The other applicants are: Motorola of the US and Shaye, the UK group which has led in product thevelopment; Ferranti, one of the British pioneers; Marconi, the GEC subsidiary;

Mercury, which competes with BT, Millicom, the US specialist in cellular car telephones; Philin ceiturar car telephones, Panips, which has joined Barchays
Bank and Shell, which are both
proposing their cites he base
stations; the Pleasey electronics group; and Racel, one of the
two licensed cellular operators.

tion this year, and the com-pany has a parallel develop-ment for a high-volume

semiconductor plant in

The growth in Europe tasty also revive plant for a flotation on the London Stock Exchange

BR to sell **Gold Star Holidays** business

By Kevin Brown, Transport Correspondent

BRITISH RAILWAYS Board BRITISH HAILWAYS Heard yesterday put its Gold Star Holidays business up for sale in a further move towards disposal of its non-rail activities. The board said advertisements would appear in unitonal newspapers today seeking inquiries by November 3. The sale will be by competitive tender.

tive tender. Gold Star Holidays was launched in 1970 as Goldensiil

and sells about 196,000 rail-based laddays a year. The company has a turnover of about 110m and is believed to be prefitable; although no figures are available because its accounts me merged info British Rail's passenger

The sale is in line with the board's strategy of disposing of all but its core holdings principally the operating divi-sions of British Rail and the professie BR Property Board. Other assets which are up for sale include British Rail Engineering (Brel), which makes and maintains rolling stock: Travellers Fare, the ma-time catering subsidiary; and the scenic Settle to Caritale

The Vale of Rheldol steam railway is in the process of being sold to the privately-owned Brecon Mountains Railway, British Transport Advertising has been sold to a man-

ent buy out team In addition, part of the cater-ing operation on InterCity trains has been contracted out Irest House Forts.

Harrods worker suspended

By Clare Pearson

AN EMPLOYER of Regrods. AN EMPLOYER of Harrots, the London department note, has been suspended for "translitating contact" with business rivel London, the international trading group whose chief executive Hr "Tiny" Rowland has opposed Harroth' stranschip by the Al Harrods' ownership by the Al Rejed brothers.

it was discovered recently that there were contacts between Mr Denis Meshan, chairment of the stare's staff council, and Lourine at least council, the start of the start least council and the start of e the start of the year, Harruds said yesterday.

day whether Mr Mechan, who is suspended on full pay, will be dismissed. The affair mucks a further

twist in the wrangle between Mr Rowland and the Al Fayeds, who diffested Lourho's lad for Harrods' parent, House of France Holdings, in 1965.

US computer group selects Scottish site By James Budge

SUN MICROSYSTEMS, the hat-growing, California-based data processing equipment manufacturer, is expected to amounce soon that it will establish a plant in Scotland. Sun Microsystems, founded in 1962, is one of the world's top makers of computer work-stations, suphisticated desk-top computers used to manipulate

figures and graphics.
Its decision to choose Scotland is regarded as a comp for Locate in Scotland, the inward

Newsprint plant plan studied

By Kevin Brown

REEDPACK, the paper and packaging group formerly owned by Reed International, is considering building a £200m newsprint plant in Aylesbury, Buckinghamshire, possibly through a joint venture with an overseas partner.

The Reedpack board is also believed to be looking at proposals for significant new case-making (cardboard packaging) capacity in the UK and The Netherlands.

The proposals are in line with the strategy drawn up by Mr Peter Williams, Reedpack's chief executive, when the com-pany was sold to its manage ment for £608m earlier this

Mr Williams said existing capital expenditure commitments of about £300m would be carried through, in spite of a high level of debt incurred in financing the buy-out.



Peter Williams: Investment to proceed despite debt

The Buckinghamshire plant would produce 200,000 tonnes of newsprint a year from recycled waste paper – about three times Reedpack's existing capacity. Sales from the plant would be worth about £80m a year at current prices.

in The Netherlands.
The group recently announced plans to spend

research and development

establishments into a single

The agency is the likely out-come of studies by the Ministry

of Defence into options for the

future of the research estab-lishments. The options are con-

tained in a report prepared by

an MoD team for the Controller

Establishments Research and

Nuclear. Final decisions are

expected to be made by the end

The aim is to make the

research bases more commer-cial and to distance them from Civil Service constraints. That

is in line with the Govern-

ment's response to the recom-mendations of the Ibbs report

Options range from putting an "agency" label on the estab-lishments to full privatisation. No option has been rejected

but the MoD is understood to

favour retention of the defence research capability in the pub-

on Whitehall efficiency.

agency.

of the year.

Reedpack says its paper operations are less affected by external cycles than some of its competitors because its paper is largely made from waste, making it less dependent on swings in pulp prices. Under the expansion plans being considered by the board, Reedpack's casemaking capacity would be increased by about 80,000 tonnes a year in the UK and about 40,000 tonnes

£12m at its corrugated case plant in Hartispool, Cleveland, to increase capacity by 50 per cent. The investment was in response to increased demand. Reedpack made pre-tax profits of £56.2m last year on sales

By Terry Dodsworth, Industrial Editor continuing with the invest-LSI Logic, the ment of a further 27th by the

semiconductor group, expects to create about 180 jobs this year at its Sideup chip plant in Kent following the start of commercial production of its specialised semi-custom chips. The Sideup plant, taken over from the STC electronics group after it ran into financial prob-

iems in 1985, has been steadily stepping up output of its chips throughout the year. By the end of December it is expected to have about 200 supployees on its payroll against just more than 20 in January

Expansion of the plant is

for the European operations.

LSI had plant for a public share leave related to the European businesses last year, but these were withdrawn for a mixture of respects including ufactoring operation in the UK is part of ISI's strategy for international growth based on production facilities in the three developed chip markets mixture of reasons, including the fact that the company at that thus was largely a sales. of the US, Europe and Japan. Another new assembly plant. organisation dependent on its California-based parent. at Brunswick in West Germany has been stepping up produc-

Dan-Air launches Paris business route battle

By Michael Donne, Aerospace Correspondent

A BATTLE for business travellers on the busy London-Paris air route started resterscheduled flights between Gatwick and Charles de Gaulle

SKOOTIS. It took the place of British Airways, which had been oper-ating the original British Cale-donian flights on that routs since BA acquired BCal earlier

this year. One of the conditions of that takeover was that the Paris route, along with several other UK domestic and international operations, would be reallo-

cated to other airlines. In the ensuing route-licen-sing battle, Dan-Air won not only the Paris service but also the Gatwick-Nice, Gatwick-Manchester and Manchester-Aberdeen scheduled services. These other services also

started at the weekend. On the Paris route, Den-Air will compete directly out of Garwick with Air Europe, while British Airways will be the competition out of Heathrow, and Air France out of Gatwick, Heathrow, Stansted and the City Airport in London's Docklands (from the latter in association with Brymon Airways).

Dah-Alr will be flying six retiem trips daily (five on Sundays), using British Aerospace offering its new Class Eithe business service. The business fare will be

2100 diagle. BA and Air France currently charge \$105 single but this will the to 1105 from November 1. Den-Air's ches-pest rate will be 255 Apex

Air Europe already files the Gatwick-Paris route but is introducing its own businessclass service a week from

Using Boeing 737-800s with five return flights daily, and 4 582 single business fare (with a cheapest rate of 258 Apex return), Air Europe will offer a From today, the sirine will also offer this improved latti-ness-class service on its Gatwick-Brussels flights. It

will operate four return services a day and offer an 239 single fare. Mr Graham Hutchinson, managing director of Dan-Air, said yesterday that it would spend about 55m during the

next two years on developing its network of European scheduled services. investment agency run by the Scottish Development Agency and the Scottish Office.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase any shares. Application has been made to the Council of The Stock Exchange for the whole of the ordinary share capital of SMAC Group plc to be admitted to the Official List.

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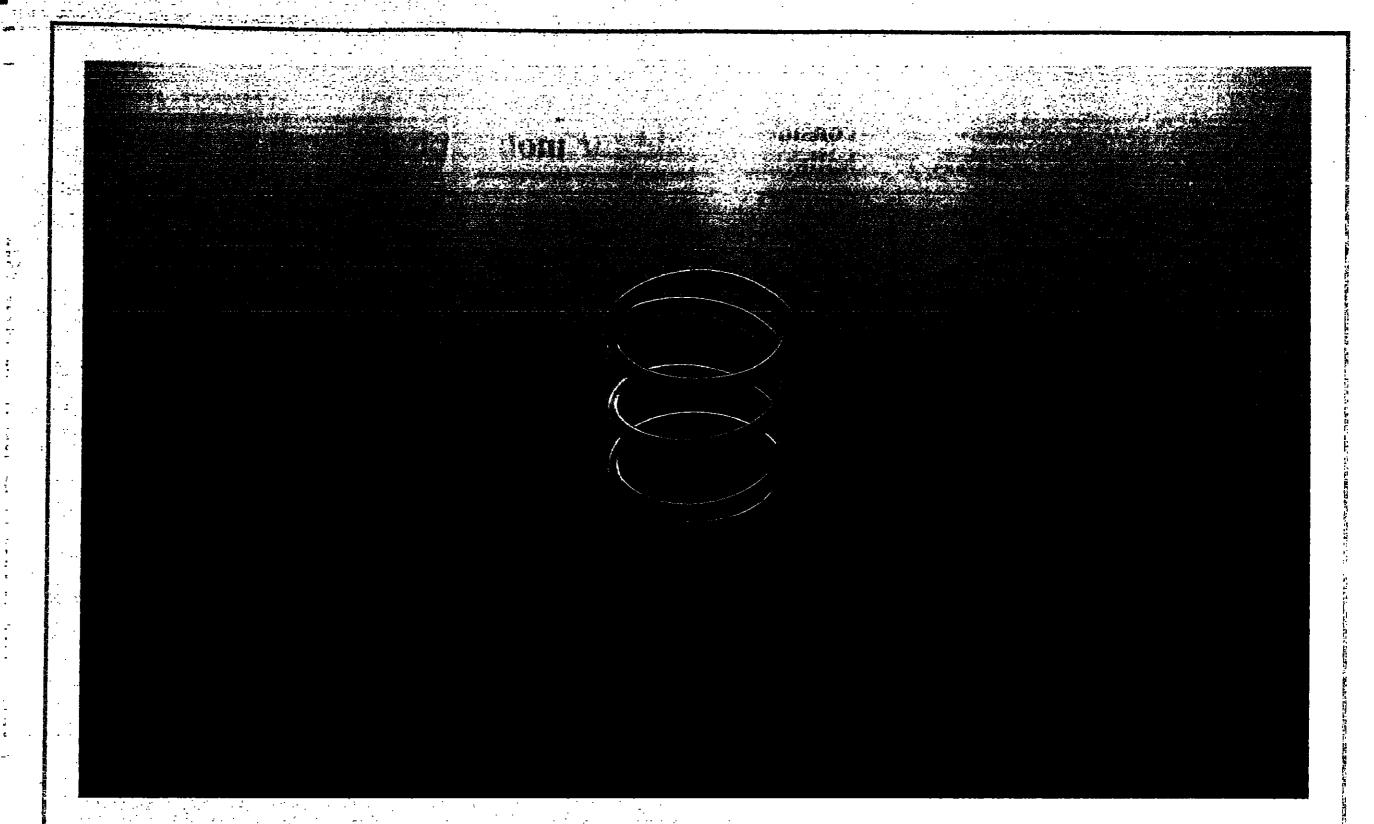
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BEDSPRING OR EGGCUP?

One in a million sees it as an eggcup. His name is Nick Munro.

Gold Sta

7. And State To the Control To the Control To the Control

i dana Sekada He first encountered said bedspring while rummaging in the attic of his Chester home. Eureka!

Suddenly, in Nick's mind's eye, the rust encasing the bedspring seemed to peel away. He peered at the erstwhile humble object and saw it in a new light.

Burnished and silvery it was, adorning a tasteful breakfast table with a delicious, fresh boiled egg nesting neatly on top.

As alternative uses for other humble objects began to crowd his mind, so did the thought that people might actually <u>buy</u> them.

Nick wrote to Livewire, a scheme set up by Shell in 1982. Its aim is to help young people get their new business ideas off the ground. At Livewire, Nick found practical advice on the nitty-gritty of premises, production, finance and marketing, the perfect counterweight to his flight of imagination.

Now Nick is in business as Munro & Co. Designer Tableware, numbering Harrods and The Design Centre among his outlets.

He's also this year's winner of the Livewire award as creator of the most enterprising new business idea we've encountered.

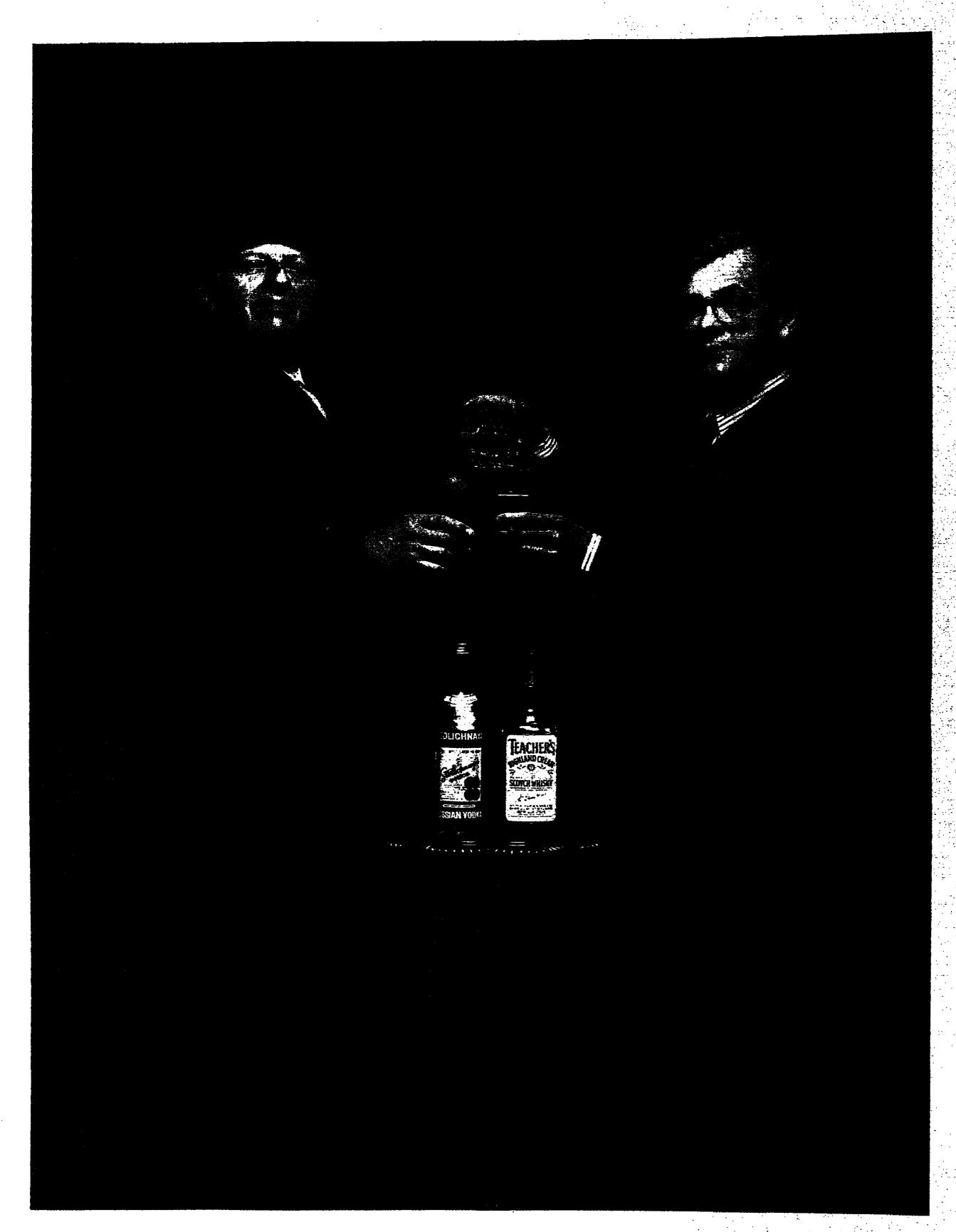
The Livewire scheme is open to people aged 16 to 25.

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ALLIEDHLYONS

The state of the s

UK NEWS

Pension funds 'expect fall in contributions'

By Barry Riley

LARGE BRITISH occupational the low in-house proportion. pension funds expect contribu-tions received during this cal-endar year to fall by 17 per

cent compared with 1987.
Net cash flow will swing from balance to a significantly negative figure this year because benefit payments and other distributions are expec-ted to increase by 2½ per cent. Many are overfunded, in spite of last year's stock market crash; some are having contributions holidays and others are reducing rates for con-

tributors.

These findings have emerged from a survey covering 222 large (£50m-plus) UK pension funds by Greenwich Associ-ates, the US-based consultancy. These formed a sample of a total universe of 350 corporate and local authority funds. The interviews were conducted last

spring.
The 350 funds have total assets of £155bn. With contributions for 1988 of £4.9bn and outgoings of £6bn, the negative cash flow for these funds is put at £1.1bn. Nevertheless, assets are expected to increase by 31 per cent during the next three years, reaching some £205bn by the end of 1991 due to income

capital gains.
According to the survey, 91 per cent of funds use external investment managers at least to some extent and 54 per cent use external managers only. Just 6 per cent are completely

The rate of hiring of external managers has been increasing. As many as 23 per cent of the funds hired a new manager during 1987.

This may reflect the trend towards multiple external managers. More than 50 per cent of the funds employed three or more managers in 1987, com-pared with 47 per cent the pre-

vious year.
Significant numbers of the funds are planning to adopt more varied investment tech-

18 per cent expect to start using options and futures (26 per cent do already) and 14 per per cent do already) and 14 per cent will commence investing in index funds (19 per cent do now). A quarter of the funds are firmly opposed to the use of futures and options.

The funds were asked about their response to new personal pension legislation which has allowed employees to opt out of occupational schemes and set up their own personal pension plana.

Measures to encourage employees to remain have been implemented by 81 per cent of the schemes. Many have sought to achieve this through educational programmes,

Only 11 per cent have not discouraged employees from leaving the scheme. On everage, the schemes expect that in practice about 3 per cent of members will leave.

managed in-house.

Difficulty in recruiting Pensions 1988. Greenwich Assositiled investment managers is given as the main reason for wich, CT 06830, USA. existing complaint systems. Channel tunnel link rejected by CEGB

groups would be covered by the imro referee scheme unless they opted to join the Unit

The Imro referee has far wider terms of reference than the Unit Trust Ombudsman. The referee can deal with almost any cause of complaint, but the ombudaman cannot

ing. The Imro referee has to be able to deal with a whole range of investment managers who are imro members. Terms for the Unit Trust Ombudsman

man is far more restricted in his complaints handling, thereby favouring the manage-ment groups. However, to date only 36 groups out of about 150 have joined the scheme. The other consideration is

in addition to their Imro fe

ity supply industry. The inquiry resumes tomor-

Christopher Price: Taking over amid some confusion

Unit Trust Ombudsman starts work

MR CHRISTOPHER PRICE today takes up his duties as the Unit Trust Ombudaman – a post created within the ambit of the Insurance Ombudsman

The aim of the Unit Trust Ombudsdman is to provide a complaints service for aggrieved unitholders within the financial services regulatory framework, unit trusts being classified as investments. However, Mr Price takes over under conditions of con-

derable confusion.

The financial services legislation requires regulating bodies to set up services to handle complaints from investors, although the policy of the Securities and Investments Board has been to build on

Unit trust management groups are authorised by the investment Managers' Regula-tory Organisation (Imro). This has its own complaints proce-dure headed by a "referer" – a designation it prefers to Ombudsman – although it is still in the process of finding a suitable candidate. Unit trust management

Trust Ombudsman scheme. Confusion arises, however, because the schemes are not

handle complaints relating to unit trust pricing or invest-

The difference is not surpriswere drawn up after consulta-tion with the industry.

So the Unit Trust Ombuds-

cost. Management groups have to finance the Unit Trust Ombudsman scheme directly The referee service is included in the imro fee.

Both sides are still negotia-ting to reach a compatible ser-

Electricity price 'in mid-range of world charges' By Maurice Samuelson

UK ELECTRICITY prices are internationally competitive in spite of this year's increases, according to a report published today by the Electricity Coun-

today by the Electricity Council, the industry's umbrella body.

The survey, carried out annually with the aid of 40 utilities in 20 countries, shows that prices for typical UK domestic and general industrial customers, which have increased by about 9 per cent in the past year, remain in the middle of the range of prices in middle of the range of prices in the developed world in general and the European Community

in particular. Prices in West Germany and Japan were among the highest because of several factors. In West Germany, prices reflected the cost of installing anti-palla-tion equipment and protecting the local coal industry. Japa-nese utilities also incurred rel-atively high primary energy

The survey said householders in England and Wales pay an average 6.81p a kilowatt hour, less than in any of the 11 other EC countries except the Netherlands and Greece. Industrial tariffs in England

and Wales, at 4.20p a kwh, were the sixth dearest in the Community. West German tariffs, at 6.23p a kwh, were the most expensive; Denmark's at 2.38p a kwh were the cheapest. Mr John Marsh, the Electricity Council's head of tariff application, said the UK's competitive position had been eroded by the appreciation of sterling over the past year but its prices remained in the mid-

The gas industry's burning issue

Max Wilkinson on the implications of a Monopolies and Mergers Commission report

Commission report last week on the UK industrial market even though it was intended to give them extra weapons to compete with their old adver-sary, British Gas.

the Delaware oil company, said the attempt to dislodge British Gas from its position as sole purchaser of North Sea gas was "ill-conceived and unnecessary." The private reactions of other large North Sea operators have ranged from puzzlement to alarm.

Even the Government seems as yet uncertain how the com-mission's recommendations mission's recommendations can be implemented, so it is clear that intense negotiations about the intricacies of North Sea gas field development have yet to take place.

The commission said in its 188-ness propert entitled simply

138-page report, entitled simply Gas, that North Sea producers should be allowed to sell only 90 per cent of the output of any new fields to British Gas. The remainder, it is envisaged, would be sold direct to large industrial customers or to a

To facilitate these sales, the commission proposed measures to weaken British Gas's grip on the industrial gas market.

It will be forced to stick to a published schedule of prices. It will also be required to sell cheaper "Interruptible" sup-

plies to any customer.

The object is to give potential competitors a clear target to aim at while preventing British Gas from using its monopoly position to undercut competitors one by one.

In these conditions, one might expect quite a lucrative market to open up for oil com-panies selling direct from North Sea fields to industrial and commercial companies.

HE Off companies have not welcomed the now about 15p per therm and Monopolies and Mergers could be as low as 13b. now about 15p per them and could be as low as 13p.

Yet 60 per cent of its 18,000 industrial and commercial cus-Pence per thems

tomers who have guaranteed supplies are paying its maxi-mum price of 34.4p per therm. Since British Gas will not be Mr John Ogren, chairman of allowed to charge over the the UK subsidiary of Conoco, odds for use of its transmission lines (say 4p to 6p per therm), it looks as if oil companies could make quite a bit of extra money by selling gas direct.
But with the exception of
BP's deal to sell gas from its
Miller field direct to a Scottish power station, they have not been doing so. Why not?

First, there was the conve-nience of an arrangement which left British Gas with all the bother of marketing and distribution. Also, oil companies have been reluctant to offend British Gas, whose con-tracts effectively decide the order in which new gas fields will be developed.

The desire to keep on the right side of the corporation

has strengthened recently with the perception of a substantial surplus of gas in the UK sector of the North Sea waiting to be developed in the mid-1990s. According to industry esti-mates, this surplus could amount to about 1bn cubic ft per day, or almost a fifth of present consumption. So the oil companies are jostling to get their projects on line first.
Although this has resulted in hard bargaining on price, British Gas and its major suppliers have shared a cosy perception that the monopoly in the industrial market is good for all. It has meant, in effect, that prices for the industry as a whole have been higher than they would have been if the industrial market had been

open to competition.

British Gas has seen that But that would mean they could sell the remaining 10 per one way to keep oil companies out of its market would be to

Typical cotract prices OI B 30

The graph, taken from the MMC report on gas, shows the band of typical prices in the industrial market for gas (with supplies guaranteed) against typical contract prices for gas oil, the main competing fuel.

offer more favourable terms in the North Sea, while simulta-neously threatening to buy imports from Norway, North imports from Norway. North Sea gas producers, for their part, do not want to drive prices so high that they lose their market to other fuels. Nor do they wish to follow the example of the US gas industry, where surplus supplies and vigorous competition have driven wholesale prices to extremely low levels.

It is not surprising there-

It is not surprising, therefore, that oil companies are unhappy with the 10 per cent rule which will force them to compete with British Gas. They argue that the economics of North Sea development will be worsened if they can only guarantee selling the output of 90 per cent of the field. They may perhaps be right, that somewhat higher risks would justify a small increase in North Sea prices to British

Big deficit on trade 'to remain into customers or to brokers who are already preparing for the early 1990s when free market the 1990s' gas will become available. By Raiph Atkins, A small field with potential output of 25m to 50m therms per year might be able to supply direct to one of the 20 or so **Economics Staff**

sites which use more than 25m

As there are some 70 sites using more than 10m therms per year and 150 using more than 5m therms per year, it should be relatively easy for a

broker to match a group of large customers with the com-plete or partial output of a number of fields. This would be good news for medium to

large-size gas users and bad for

However, many important details remain to be discussed between the oil companies, the

Department of Energy and the

Office of Fair Trading. For example, can the 10 per cent

tranche, can the 10 per cent tranche come at the beginning, middle or end of a field's life? Or must it be applied pro rata to British Gas's off-take?

This is important because oil

companies often change their estimate of how much gas they

can recover from a particular field. Hitherto British Gas has agreed to buy the whole con-tents of a field whatever it

proves to be. What flexibility

will oil companies be given to

sell, say all of one field into the

market, then the whole of the next to British Gas? And how

strict will be the rules about

British Gas buying back

unwanted 10 per cent

ities in answering these ques-

tions will determine to a large

extent whether the commis-

sion's vision of a competitive

market in gas becomes a real-

ity or is smothered under the

Gas: MMC report from HMSO. £10.30

The toughness of the author-

tranches?

British Gas's profits.

therms per year.

BRITAIN'S TRADE deficit will remain big well into the 1990s, says a leading forecasting

group in a report today.

Ernst & Whinney Independent Treasury Economic Model (item) club predicts the current account will be in deficit by £13.4bn this year. It is then expected to remain above £13bn in every year until at least 1992.

The forecast suggests Mr Nigel Lawson, Chancellor of the Exchequer, was too opti-mistic even when he said last week that it may not be until 1990 that Britain sees a substantial improvement in the

current account.

The Item club, a group of economists who use the Treadraw up independent fore-casts, suggests Mr Lawson is right to say inflation will peak next year. It predicts a high point of almost 7 per cent early in 1989 and a slowdown to 5 per cent by the end of next

However, it implies the Government's policy of using interest rates to control inflation will have only limited

results.
Inflation is forecast to fall below 4 per cent only in the last three months of 1990, bringing it in line with the average 1987 rate.

It says: "It is difficult to see them achieving this earlier since interest rates are an extraordinarily blunt instrument for cutting back retail price inflation.

"In fact it is almost more effective to reduce interest rates in order to lower the



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AEG OLYMPIA

THE CENTRAL Electricity He said it would have been necessary, depending on the location of the cables, for one Generating Board has discounted the possibility of using the Channel tunnel to accomof the two rail tracks or the service tunnel to be closed durmodate a new 2,000MW power link with France, ing the repair of faults. The board has held talks

with Eurotunnel but the idea has been rejected because of problems finding space for cables and carrying out maintenance and repair work.
The disclosure that the CEGB had investigated using

the tunnel came during the third week of the public inquiry into plans to build Britain's second pressurised water reactor nuclear power station at Hinkley Point, Som-

Objectors to the station have suggested that increased elec-tricity demand in the UK could be met partly by laying a new power link for further imports

of French electricity. The board is considering several possible routes for a sec-ond under-sea link but says there is no likelihood of it going ahead in the foreseeable future. The first link was opened two years ago and is regularly used to import about

1,500MW of French electricity.
Mr Sam Goddard, corporate director of the CEGB's System Planning Department, told the Hinkley inquiry that ideas of accommodating cables on the tunnel's walls and on the section underneath the rail tracks had been considered.

There was also a problem of high temperatures likely to arise in the tunnel, said Mr Goddard. This would be from

an accumulation of heat from the trains and their own electricity supply, and heat associated with power losses from Mr Goddard said he could recall calculations producing

some uncomfortably high-temperature figures.

Mr Frank Jenkin, corporate gic Studies Department, said British companies talking to the board's equivalent, Electri-cité de France, about a new cross-Channel link might not find the idea so attractive

when it came to signing con-This was because the price of electricity would not only reflect the cost of establishin a new link, but also of the French having to guarantee a

supply over a set period. The companies, which include British Steel, see scope for direct purchase of Franch electricity after the UK Government goes ahead with its plans to privatise the electricity and private the security and the second security and the second s

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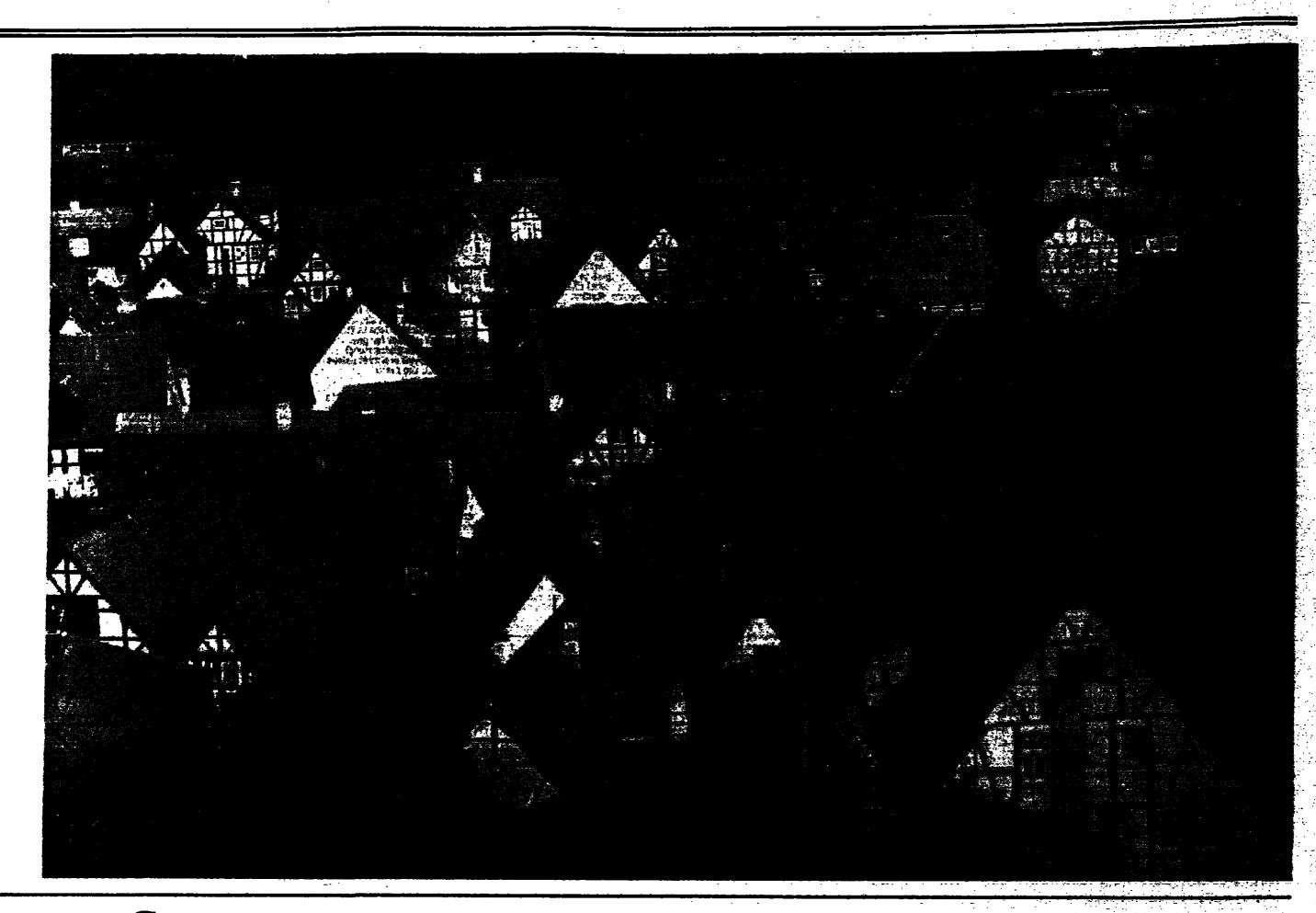
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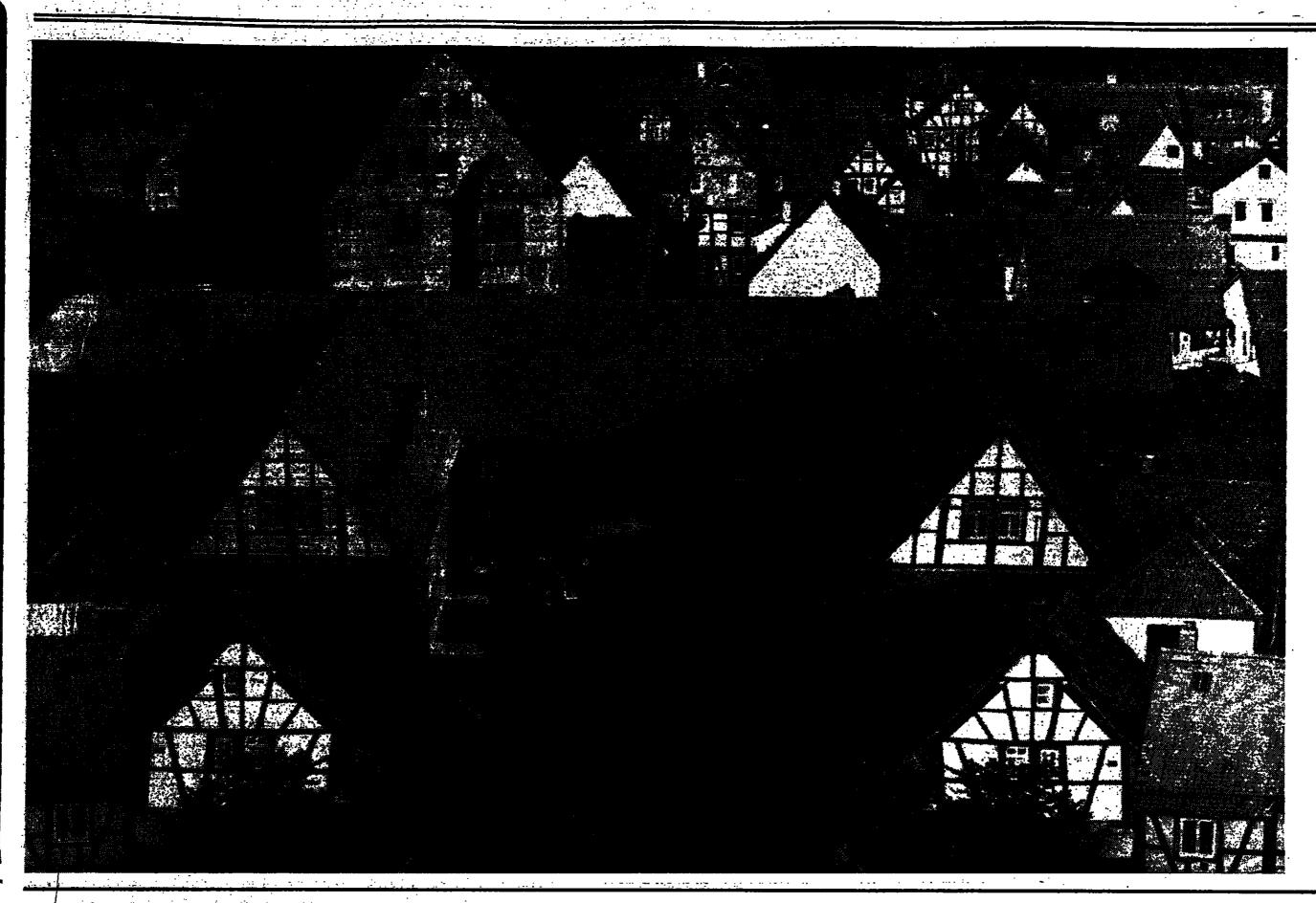
The Survey of Tyne and Wear will now be published on Friday October 28th

FINANCIAL TIMES MONDAY OCTOBER 24 1988



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NOTICE OF ADJOURNED MEETING

of the holders of

Landesbank Schleswig-Holstein Girozentrale

A\$50,000,000 13% per cent. Notes due 1990

NOTICE IS HEREBY GIVEN that a Meeting of the holders (the "Noteholders") of the abovementioned Notes (the "Notes") convened by Landesbank Schleswig-Holstein Girozentrals (the "Bank") for 12 noon (London time) on 18th October, 1988 by the Notice dated 23rd September, 1988 published in the Financial Times and the Luxembourger Wort was adjourned through lack of quorum, and that the adjourned Meeting of the Noteholders convened by the Bank will be held at 3.15 pm (London time) on 4th November, 1988 at the offices of The Royal Bank of Canada, 71 Queen Victoria Street, London EC4V 4DE for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Fiscal Agency Agreement dated 11th September, 1987 made between the Bank and Kredietbank S.A. Luxembourgeoise (the "Fiscal Agent") and others relating to the

EXTRAORDINARY RESOLUTION

"THAT this Meeting of the holders (the "Noteholders") of the A\$50,000,000 13% per cent. Notes due 1990 (the "Notes") of Landesbank Schleswig-Holstein Girozentrale (the "Bank") issued under a Fiscal Agency Agreement (the "Fiscal Agency Agreement") dated 11th September, 1987 made between the Bank and Kredietbank S.A. Luxembourgeoise as Fiscal Agent (the "Fiscal Agent") and

(1) assents to the modification of the Terms and Conditions of the Notes (as printed on the reverse assens to the modification of the Terms and Conditions of the Notice (as printed on the reverse thereof and in Schedule B to the Fiscal Agency Agreement) proposed in paragraph (b) of the Explanatory Statement issued by the Bank and dated 23rd September, 1988, a copy of which has been produced to this Meeting and initialled by the Chairman hereof and by or on behalf of the Bank for the purpose of identification;

(2) sanctions every modification, abrogation, variation, compromise of, or arrangement in respect of, the rights of the Noteholders and the holders of the Coupons appertaining to the Notes against the Bank involved in, or resulting from, the modification referred to in paragraph (1) of this Resolution or any substitution of debtor made pursuant to, and in accordance with, the Terms and Conditions of the Notes as so modified: and

(3) authorises the execution of a Supplemental Fiscal Agency Agreement in the form of the draft produced to this Meeting and for the purpose of identification signed by the Chairman hereof to give effect to the modification referred to in paragraph (1) of this Resolution."

The attention of Noteholders is particularly drawn to the quorum required for the adjourned Meeting which is set out below.

QUORUM

The audrum required to consider the Extraordinary Resolution at the adjourned Meeting will be two or more persons present in person holding one or more Notes or voting certificates or being a proxy or proxies whatever the principal amount of the Notes so held or represented by them.

AVAILABILITY OF DOCUMENTS

Copies of the Fiscal Agency Agreement may be inspected, and copies of the Explanatory Statement, voting certificates and other relevant documents may be obtained, by Noteholders from the specified office of any of the Agents given below.

FISCAL AGENT

Kredietbank S.A. Luxembourgeoise. 43 Boulevard Royal, L-2955 Luxembourg

PAYING AGENTS

Kredietbank N.V., Arenbergstreat 7, B-1000 Brussels

ANZ Merchant Bank Limited, 65 Holborn Vladuct, London EC1A 2EU

This Notice has been approved by an authorised person for the purposes of the Financial Services Act 1986.

CONSTRUCTION CONTRACTS

Guildford office complex

WILLETT, a Trafalgar House company, has been awarded a £17m contract to construct an

office complex for Broadexira in Guildford, Surrey.

Located off London Road in the centre of Guildford, the project will involve the construction of three office buildings of yarding sizes. The ings of varying sizes. The development consists of a four-storey "L" shaped block of 36,000 sq ft, a similar shaped three-storey block with 36,000 sq ft of accommodation and a three-storey square shaped building, incorporating a base-ment and glazed atrium of

All three structures will be constructed on reinforced concrete foundations with traditional brick elevations and

tiled roofs. The contract entails the installation of all internal finishings, including raised flooring throughout, fixing suspended ceilings, together with all electrical and air conditioning services. Completion is scheduled for spring 1990.

APPOINTMENTS

Board directors

at Sun Life

SUN LIFE ASSURANCE

Mr Jean Peyreleyade. chairman of the Union des

Assurances de Paris, Mr

director, Lord Douro, a member of the European

Jacques-Henri Gougenheim.

UAP International's managing

Parliament, Mr Michael Rapp,

deputy chairman of Capital and Counties, and Mr John

Barkshire, chairman of the

International Commodities

management appointments

to take effect on January 1.

manager, redesignated as

primarily changes of title, with

Mr Roger Neville, chief general

Mr Peter Qualle will become

deputy group chief executive until his retirement on

■ SUN ALLIANCE has

The appointments are

group chief executive.

Clearing House.

revealed a series of

SOCIETY has appointed the

following directors to its board:

£34m motorway project management contractors for dent Games but is also the comman events arena designed to host a multitude of DOUGLAS CONSTRUCTION has received two major con-

tracts, a £34m contract for a further section of the M40 and a 226m contract for the events arena and velodrome at Shef-field's Lower Don Valley Complex. The £34m contract covers the construction of the Gaydon the construction of the Gaydon Section of the M40. This new section adjoins Douglas' present M40 Warwick South contract now under construction. The section of motorway will also include a bridge over the River Avon. Work on the motorway is expected to start in the near future and will be completed in about two years. Sheffield City Council has

appointed the company as

the £26m main events arena and velodrome at the Lower Don Valley complex. This fol-lows last month's award to Douglas of the £17.5m contract for the athletics stadium at the

same site.

The velodrome will become a permanent training facility for our national cycling team, incorporating training programmes for professionals and amateurs alike. Although built amateurs aire. Although built to the British Cycle Federa-tions specifications the 3,500 seat facility can be used for a variety of other spectator func-tions. The events hall will host the gymnastics, hasketball and volleyball events for the Stu-

other events with a seating capacity of up to 15,000 and a large floor designed for maxi-mum flexibility in exhibition

type functions.

The buildings will rest on a raised public plaza with ticketing facilities and main entrance projected under a cable supported fabric structure. The roof structure will be of long true, the capacitate structure will be of long span, deep truss space frame design which will span to the perimeter of the building with no need of intermediate supports. This will facilitate the easy location and access of catwalks, lighting and sound

Felixstowe terminal extension

Bavanu

Construction

Invest in Quality

Bracknell |

-Solihull ---

PETER BIRSE has won a contract worth £19m from the Port of Felixstowe for an extension to the Trinify terminal to provide an additional 25 acres

of paved area.
The project includes a dredging operation of about 3.5m cumetres of which 1.7m cu metres of which 1.7m cu metres is to be dumped at sea and the remaining 1.8m cu metres is to be used for recla-mation to provide the addi-tional area of land.

There is also 400 metres of sheet and tubular pile quay wall to be constructed.

The contract has commenced and has a 62-week completion period.

Entertaining the masses well-lit car parking for up to

A major development in the entertainment industry takes a further step forward with the selection of JOHN MOWLEM & CO to build the multi-screen cinema complexes planned for the UK by Warner Brothers Theatres. The work is esti-mated to be worth in the region of £120m

February 28. Mr Roger Taylor, currently general manager of Sun Alliance's UK non-life

operations, and Mr Brian Wright, head of Sun Alliance Life, will become group

m Mr Joe Seet has joined the

SCOTIAMCLEOD as vice

who has returned to the Toronto head office.

president, finance, Europe, in place of Mr Brian Sutton

■ Mr Jock Green-Armitage

has joined the board of ENGLISH AND SCOTTISH

of Mezzanine Capital and

BRITISH LINEN FUND

Kilnatrick directors.

MANAGERS has appointed Mr Ewan Jeffrey and Mr Colin

Income Trust.

INVESTORS. He is chairman

executive directors.

London office of

The scheme is a determined effort by Warner to encourage the family back to the cinema-going habit and to increase considerably present-day audi-ence figures. Each cinema com-plex, or "multiplex", will have up to 12 separate air-condi-tioned auditoriums, luxurious seating and decor and the latest 70mm projection, stereo sound and lighting systems. Restaurants, shops, bars and

2,000 cars will complete the

concept.
Construction work will

construction work will involve three major divisions of the Mowlem group - Mow-lem Building, Mowlem North-ern and Mowlem Regional Con-struction. Work has begun on the first multiplex site in Bury, Manchester and will be fol-legated shouth by other prolowed shortly by other pro-

Scottish leisure scheme

JT DESIGN BUILD of Bristol has been awarded contract awards amounting to £25m. awards amounting to £25m.
Two of the largest contracts
have been awarded by Country
Club Hotels. The company is
finalising design, for a start in
the New Year, on an £3m hotel
and leisure complex at Daimahoy, Edinburgh.

A Grade I listed building is
to be refurbished to house con-

ference facilities and nine executive suites with new buildings to provide a further 108 bedrooms, restaurant and function suite together with a leisure club incorporating indoor pool and restaurant, squash courts, gym, jacuzzi, saumas and golf club for the two courses.

A similar contract for the same client has started near Derby where JT is refurbishing a priory building at Breadsall. New buildings will also provide 60 bedrooms overlooking the golf course and outbuildings will be transformed into a leisure club. Valued at £6m, the overall development is due

for completion in 21 months. Infrastructure and building contracts have been awarded by Sheraton Securities Interna-

tional for phase 1 of Bristol Business Park. The £2.9m initial infrastructure works are on a 72 acre site adjacent to the M32/M4/M5 interchange north of Bristol. The work consists of roads, services and drainage with extensive landscaping including lakes and fountains arranged around the main entry to the site. A \$2.6m building contract is due to start on site in January and is being designed for multiple occupancy. Arranged in a series of linked single and two-storey pavilions, the 33,000 sq ft building will overhang one of the lakes currently under construc-

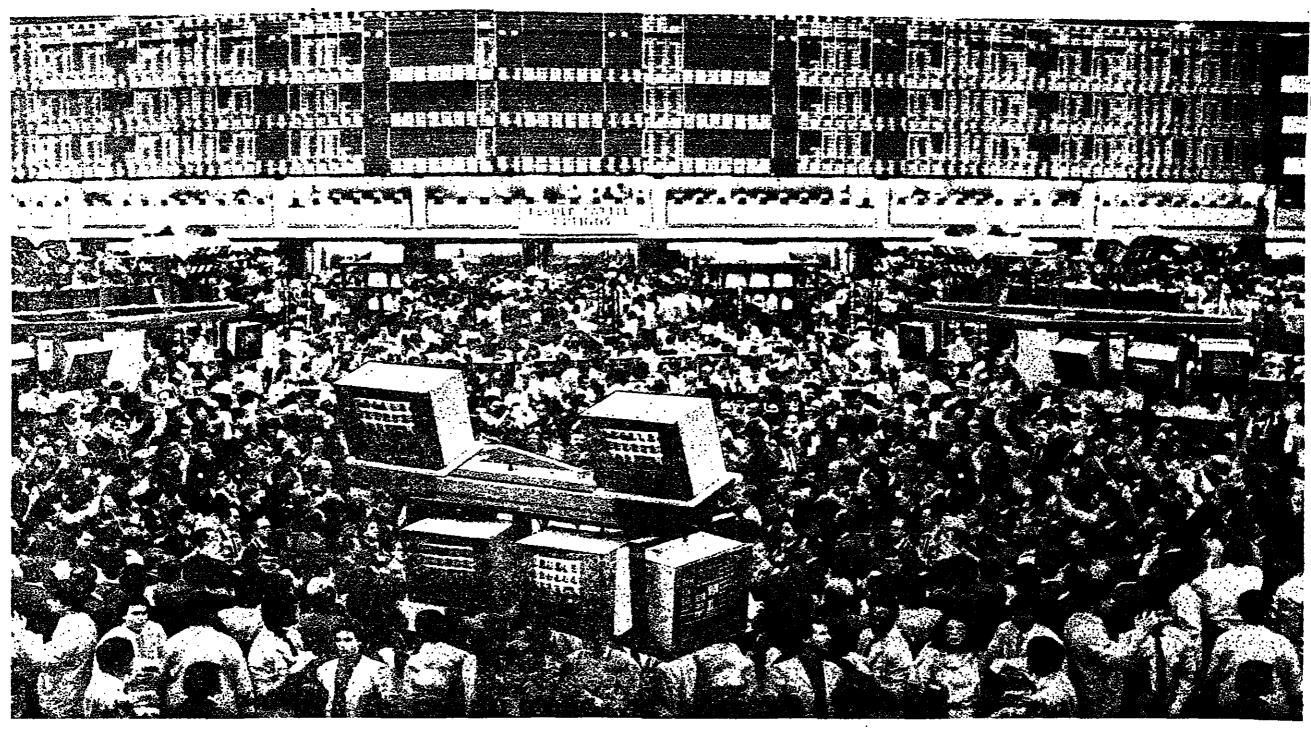
tion. Subject to detailed planning consent, Tandridge District Council has awarded a 23.5m contract to design and build a leisure pool at Station Yard, Oxted The 56-week contract is due to start in January and, when completed, will provide a comprehensive swimming complex included in the project is the leisure pool with wave machine, a 70 metre flume, water cannon, fountains and geyser, incorporating a four-lane 25 metre swimming area

Building leisure centre

TARMAC CONSTRUCTION has won an film contract to build a leisure centre planned for The Rank Organisation on the site of the former garden festival park in Stoke-on-Treat. Work will start immediately on the 23.5 acre development which is scheduled for completion by the end of next year.

Leisure attractions will include: An Odem eight-screen cinema, a 10 pin bowling arena with 30 lanes, a Quicksilver amusement park, a pizzeria and resta restament a space. and pasta restaurant, a snack and refreshments bar, a Hot Shots 18 table snooker club, a 1990's ice cream parlour, a mini funfair and an indoor and outdoor Waterworld.

The festival park leisure cen-tre is expected to create around 300 jobs and is expected to attract around two million visitors in its first year of oper-



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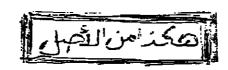
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LEGAL COLUMN

Solicitors face up to a recruitment crisis in all fields

or hyperbole. So when their governing body, the Law Soci-ety of England and Wales, speaks of a recruitment crisis in the profession it is reasonable to assume that there really is a problem.

Ranier this year the Law Society published a report which stated that although the number of solicitors holding practising certificates was rising by 1,500 to 2,000 a year, it was falling to keep pace with

Firms throughout the country were said to be experiencing severe difficulties in recruiting qualified solicitors and the shortage, the report-said, existed in all fields; local and national government, law centres, commerce and industry, as well as in private prac-

Figures are hard to come by, although Isobel Swanson, manager of the Law Society's Appointments Service, says she has some 2,000 vacancies on her books and only 150 applicants — numbers which, perhaps, justify the use of the word "crisis."

The great demand, she says, is for people with two or three years' experience and good people can more or less name their price. She acknowledges, however, that there is a consid-

SOLICITORS, whatever their crable regional variation in sal-or hyperbole. So when their to 25 who have finished their articles - ranging from as little as £12,000 in Wales, to £16,000 in the English provinces and to £19,000 to £20,000

in City firms.

Michael Chambers of Chambers & Partners, legal recruitment consultants, agrees that there is a crisis but sees it as concentrated in the smaller private practices. The big City firms and industry are "recruiting like mad," he says. Some indication of what the

smaller firms are up against was given by a recent full-page advertisement in a legal magazine in which Allied Dunbar, a leading company in the finan-cial services industry, announced that it would be head hunting on 11 university campuses during the next two

Jill Davie, Allied Dunbar's head of recruitment, says it is looking for law graduates with a first or upper second degree, who would be offered about £12,000 as a starting salary. Within three to five years, however, a high performer could hope to be earning up to £20,000 plus a company car.

The irony is that the short-

age comes at a time when the legal profession - 50,000 strong and with an average age recently pointed out by Lawyer magazine, more opportunities than ever before, both domestically and, with the approach of 1992, in Europe.

Equally ironic is the fact that, only a few years ago, the recruitment crisis was precisely the opposite to what it is now. The worry then was a special of in what was seen as a world of decreasing opportunities for

she points out, the UK was in the middle of a depression, firms were not recruiting and the Law Society was having difficulty placing solicitors who had been made redundant. Michael Chambers says that students are screaming to get into the law faculties but there

are not enough places for them all. However, according to A significant number of law students said they were put off by the profession's image, which was characterised, notably by women,

solicitors as a result, for example, of the loss of their convey-ancing monopoly, the profes-sion was going to be

as pompous and pedantic.

Michael Chambers believes that at that time the Law Socithat at that time the Law Society got it wrong and blames the society for much of the current problem. He says that in the early 1980s it put a clamp on admissions to the profession and tightened up admissions requirements, with the result that when the economy started to boom and demand accelerated there were nowhere near enough newly-qualified solicienough newly-qualified solici-tors to meet it.

isobel Swanson does not

Gouldens, the City solicitor, which surveyed 2,000 under-graduates reading law, history or economics, only 40 per cent intended to join the legal pro-fession, while 34 per cent of law students wanted an alternative career.

A significant number of law

students said they were put off by the profession's image, which was characterised notably by women — as pompous and pedantic. Many were discouraged by the prospect of further training while some felt that a solicitor's life was boring, monotonous or office-bound. Gouldens reported that a disturbingly large proportion,

accept these strictures. In 1980.

current concern about the situation was demonstrated by the fact that the whole of one day at the Law Society's annual conference at Cardiff, which ended yesterday, was devoted to the problem of recruitment.

It included a career and recruitment fair, organised jointly with the Cardiff Law School, to which 1,000 or more students were bussed and left to the tender mercies of more than 50 exhibitors — large and small law firms, local law soci-eties and the Crown Prosecu-tion Service — which had set up their stalls in the National Sports Centre. Insofar as it was possible to

draw any conclusions from the somewhat unstructured conference session on recruitment, the main perceived reasons for the crisis were the falling birth rate, competition from other professions, a bias in favour of university graduates as against polytechnic students and school leavers, inequality of treatment of women solicitors and candidates from ethnic minorities and, money.

in minorities and, money.

It was, however, money that loomed largest. Firms, it seems, are either unwilling — or, particularly in the case of those doing legal aid work, unable — to pay what it takes

men and women, believed that they would leave the profes-sion after qualifying.

The depth of the profession's trainee solicitors group of the Law Society produced figures showing that the average starting salary of graduate

entering accountancy is £8,740 By contrast the equivalent Law Society minima for trainee solicitors are £6,000 in the provinces, £6,900 in outer London and £7,200 in inner London.

After the conference session many of those taking part hurried off to the recruitment fair to make their pitch to the cap-tive audience of students. It was noticeable that several City firms had thought it worth their while to set up stalls alongside their provincial colleagues. Among them was Linklaters & Paines, whose recruitment partner, David Lloyd, explained that, although City firms were a big attraction, the competition between them for the top graduates was "gentlemanly but intense."

However, the less fashionable provincial firms with smaller resources could take comfort from the results of a random survey of student ambitions, conducted by this column, which suggested that notwithstanding its salaries London is not seen as the most attractive place to work

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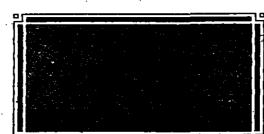
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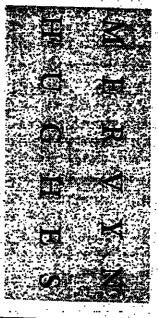
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DIARY DATES

Trade Fairs and Exhibitions: UK

British International Motor Show (01-235 7000) (until October 30)

NEC, Birmingham October 24-28 International Business Show (01-868 4499) Earls Coort

October 25-28 Building Exhibition - BUILD-ING (01-486 1951) Earls Court October 25-27

Fluid Handling Exhibition (01-680 7525) Wembley Conference Centre October 27-30 Home and Leisure Exhibition

Winter Gardens, Blackpool October 28-29 Cash & Carry Fashion Fair (01-

Kensington Town Hall November 1-3 Company Asset Leasing Exhibition and Conference (07072

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Overseas Exhibitions

Current International Trade Fair SIN-TRA (01-834 5082) (until Octo-

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International Electronics Show-INTRON (Dublin 900600) (until October 28) Dublin

November 6-8 Lingerie and Hosiery Show (01-499 7291) Paris

International Agribusiness Exhibition and Conference -Exhibition and Court AGCHINA (01-940 3777)

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October 24 The Economist: 1992 The new Financial Times Conferences: Europe - Getting to grips with the competition (01-839 7400)

Park Lane Hotel, London W1

Finalicial Times Conferences:

The World outlook for mobile communications (01-925 2323)

Hotel Inter-Continental.

Leatherhead Food RA: Innovation in the food and drink industries (0372 376761) Regents Park, London NW1

October 25-26 International Business Communications: Managing LDC debt (01-236 4080)

London Press Centre, EC4 November 9 The Business Enterprise Unit: October 31- November 1 Financial Times Conferences: Professional personal computers in the 1990's (01-925 2323) lenge of the single market (0332 291732) Hotel Inter-Continental,

London W1 The British Production and Inventory Control Society: Integration for success (0279 Metropole Hotel, Birming-

Euromoney: "International" International Herald Tribute: mergers and acquisitions Mergers and acquisitions

.236 3288) (01.379 4302)
The Plaza Hotel, New York Park Lane Hotel, London W1

THE WORLD OUTLOOK FOR MOBILE COMMUNICATIONS London, 7 & 8 November 1988

PRIVATE HEALTH CARE London, 29 & 30 November, 1988

Rome, 1 & 2 December 1988

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes to the details published

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Mobile communications is one of the fastest growing sectors

of the telecommunications market. This two-day conference will look at the rapid changes that are taking place and the many factors which affect the progress of mobile communications. It will also examine the practical implications that must be addressed by telecom enterprises as well as the range of opportunities now being opened up in both equipment and services. The speakers will include Robert Atkins, Parliamentary Under Secretary of State for Industry, Stephen Pascall, Commission of the European Communities, Kouhei Nishino, Nippon Telegraph &

Telephone Corporation, John Carrington, British Telecom Mobile Communications, Gerry Whent, Racal Telecommunications Group and Armin Silberhorn of the Deutsche Bundespost. Charles Coe, President of BellSouth

International will look at developments in mobile communications in the US and Maurice Remy, Chairman

and Managing Director of Matra will give a French

This conference will examine major issues facing the private health care sector in Britain including the importance of

co-operation between the public and private sector, employee

health care, new dimensions in health insurance and the care of the elderly. Speakers will include: David Mellor, Minister

of State for Health; Robert Graham, BUPA; David Willetts. Centre for Policy Studies; Harriet Harman, Opposition Spokesperson on Health; Marvin Goldberg, AMI; John

Spokesperson on Attanta, News, Sun Alliance Health First; Peter Townsend, Bioplan Holdings; Paul Stacey, Nuffield Health Care; Ken Grant, City & Hackney District Health Authority and Professor Jan Blanpain, Chairman of the

European Health Policy Forum. The conference will be chaired by William Laing of Laing & Buisson and Professor Alan Maynard, Director of the Centre for Health

EUROPEAN BUSINESS FORUM - 1992 AND AFTER

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successful events on the Financial Times' calendar. This is the Monnet Centenary year as well as that of the Financial

Times and Valery Giscard d'Estaing, the former French President, has accepted the invitation of the Financial Times

to deliver the Jean Monnet Memorial Lecture which will be the main feature of the second afternoon forum. Giovanni

Agnelli, Carlo De Benedetti and Romano Prodi will be among the leading Italian speakers and the chair will be taken by Denis Healey and by Carlo Ripa di Meana, Member of the Commission of the European Communities.

Other contributors include Leon Brittan, Former Secretary of

State for Trade and Industry and European Commissi Designate and Bettino Craxi, Former Prime Minister of

November 8-12 International Technical Exhibition (including engineering, welding and chemical educa-tional textiles) (81-486 1951)

Northern Food and Drink

ITEX - The information Technology Exchange Exhibition

Kensington Antiques Fair

November 3-6 London Money Show - MONEY

November 8-10 World Trade Services (Freight & Export) Exhibition and Con-

Accountants and Banking International Exhibitions

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NEC, Éirmingham

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November 9-12 International Home Furnishings and Appliance Show JAPAN HOME SHOW (01-486 1951)

Hotel Inter-Continental,

The International Franchise Association: The elements of

successful international fran-

chising (01-630 7111) Sheraton Hotel, Brussels

Europe 1992 - Meeting the chal-

Taxbriefs: Life assurance and

pensions conference (01-250 0967) Royal Garden Hotel, London

Albany Hotel, Nottingham

November 7-8

November 13-17 International Refrigeration Ventilation, Air Conditioning and Heating Exhibition -

PARLIAMENTARY

European Commons: Community (Finance) Bill, committee

Motion on Local Government (Prescribed Expenditure) (Amendment No. 2) Regula-

Lords: Housing Bill, report.

Commons: Opposition day debate "The state of the econ-Road Traffic Bill, Road Traffic (Consequential Provisions) Bill and Road Traffic Offenders ROL third reading Lords: Health and Medicines

Bill, third reading. Housing Bill, report. Solect committees: Members' Interests: subject, parliamen-tary lobbying. Witnesses: pub-lic policy consultants; G.J.W.; Ian Greer Associates. (Room

15, 4.30 p.m.) Committees on Private Bills: Associated British Ports (No. 2); North Killingholme Cargo Terminal (Room 6, 11 a.m.)

Commons: Lords amendments to the Housing (Scotland) Bill.

Motions on the Scottish Community Charge Regula-

Lords: Housing Bill, report. Church of England (Pen-Select committees: Agricul-ture: subject, land use and fornission (Room 20, 10.30 a.m.) Environment: subject, toxic waste. Witness: CBL (Room 21,

Defence: subject: future of the Brigade of Gurkhas. Witness; MoD. (Room 16, 11 a.m.) Energy: subject, Northern Ireland Electricity report and accounts for 1988. Witnesses: officials from Northern Ireland Electricity, (Room 8, 11 a.m.)

Home Affairs: subject, forensic science service. Witness: Home Office. (Room 15, 4.15 Transport: subject, air traffic

control safety. Witness: Civil Aviation Anthority. (Room 17, 4 <u>15 p.m.)</u> Treasury and Civil Service: subject, international monetary co-Ordination. Witness: Sir Kit McMahon, chairman of

Midland Bank. (Room 8, 4.30

Committees on Private Bills: Associated British Ports (No. 2) and North Killingholme Cargo Terminal (Room 6, 10 30 a.m.)

Commons: European Commu-nity (Finance) Bill, remaining stages. Motion on Housing (Northern Ireland) Order. Lords: Housing Bill, report.

Parliamentary Constituencies (Scotland) (Miscellaneous Changes) Order 1988, motion for morroval. nittees on Private Bills: Associated British Ports (No. 2) and Northern Killingholme

Terminal. (Room 6, 10 30

Commons: Debate on disposal of radioactive waste.

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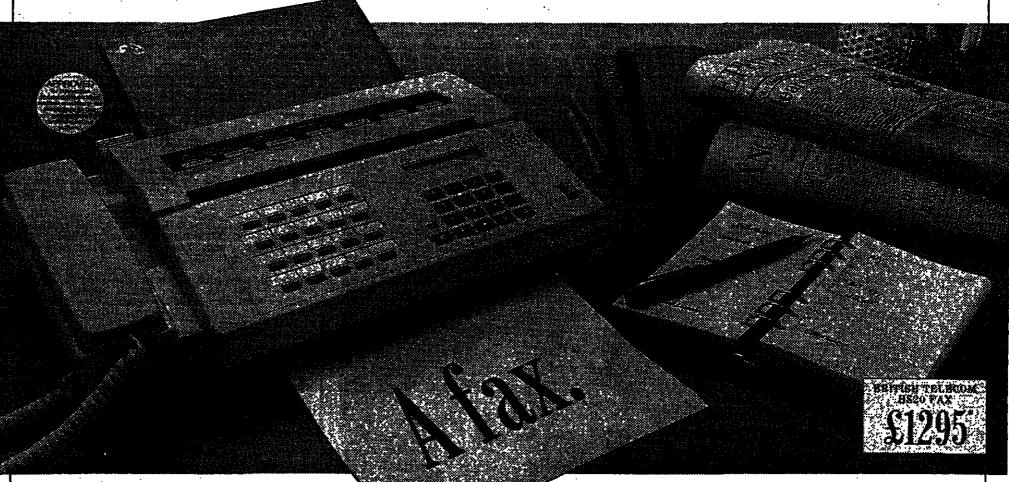
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All enquiries should be addressed to the Financial Times Conference Organisation, 126 Jermyn Street, London SWIY 4UJ. Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125 **British** It's you we answer to

est Germany's insurance companies are facing a period of uncertainty as they line up for the European Community's planned free market in finanbiggest question of all probably confronts Gerling, the privately-owned group which has carved out a distinctive niche in insuring industrial risks and now ranks among Germany's top three insurers.

Industrial insurance in Germany is likely to see some of the toughest competition once the barriers to cross-border business come down. Even the biggest of the foreign groups now eyeing the lucrative German market will think twice about attacking mass retail insurance, where they will incur heavy costs in building up a sales force. But industria risks are another matter, and many observers expect that the competition to win business from Germany's big companies will be cutthroat.

Gerling's status as a private company in a world of publicly-quoted giants makes it more vulnerable than most, assuming, as many analysts do, that size and economies of scale will become increasingly important after 1992.

Thus, some observers doubt its long-term ability to survive in its present form, while others see it as a prime takeover target for one of the many foreign groups keen to expand in

The fact that Hans Gerling. the present owner, has just turned 73 plays no small part in their calculations.

But the ability to survive has been one of Gerling's most distinctive characteristics since being founded in Cologne in 1904 by Robert Gerling. Ownership passed on his death to his son, Hans, who built up the company, and then rebuilt it after the Second World War.

Under him, group premiums, including all its domestic and foreign activities, have climbed to around DM 6.5bn (£2bn) now, some 4 per cent up on 1986. The company predicts slightly greater growth this

Results for the ultimate holding company, Gerling-Kon-zern Versichersungs Beteiligungs, are not revealed. though the main subsidiares report separately. Among them, Gerling Globale Rückversicherung, the re-insurance arm, notched up premiums of DM 1.1hn (or DM 1.9hn if intergroup business is included) in 1986-87, ranking it among the top four companies - though way behind the Munich RE.

West German insurance

Cut-throat competition will test Gerling's private status

Haig Simonian on the outlook for a key player in industrial risks

the world leader. Gerling Lebensversicherung, the life insurance unit, accounted for DM 1.4bn in premiums last

More recently, the group has set up special offshoots for ana-lysing and managing risks such as environmental and product liabilities.

However, industrial insur-ance remains Gerling's bread and butter, typified by its siogan as "the insurer for indus-try." When it comes to industrial fire, transport or liability policies, Gerling is number one in Germany, even ahead of giant rivals like Allianz. Premiums at Gerling Allge-meine Versicherung, the core

industrial insurance unit, amounted to DM 2.1bn last year - some 32 per cent of the group total. The company is the only part of the Gerling group to have any outside shareholders, with about 14 per cent of its shares held by the

A number of banks would probably be delighted to take the group public

general public – usually middle-sized companies or their owners, many of whom are known to the Gerling family. The shares seldom change

Many of Gerling's other activities tend to be derived from the mainstream industrial business. Thus, its life insurance activities are often directed towards the senior management and employees of the major companies whose risks it insures, rather than the general public, making it even nore dependent on industrial business and further vulnera-

ble to 1992, observers say. Herwig Gückelhorn, the group's spokesman, who also runs two of its subsidiaries, is confident it can survive in its existing form, despite the chal-lenges ahead. "We are not afraid because we are the best" in industrial insurance, he claims. Foreign insurers will only be able to raise their presence slowly as market share in industrial insurance "is not to be gained by dumping." Moreover, the owner has "no plans to step down" and remains "fully involved in the business," he says.

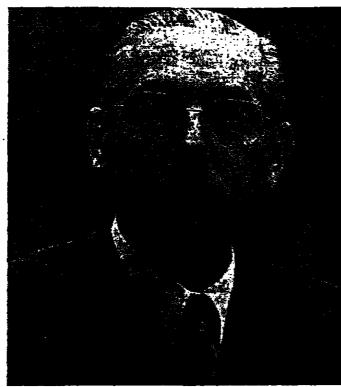
Nor is the succession a problem, as Gerling's only son, Rolf, is being groomed to take over. He already sits on the group's supervisory board, and even inheritance tax problems have been sorted out - which partly explains why Gerling junior is based in Zurich. How ever, Gerling senior has not kept out of the news. He, like a number of other leading German business figures, has been embroiled in a lengthy and highly publicised legal battle regarding political contribu-

Gerling has been approached by potential bidders in recent years. Helmut Gies, chief executive of the Aachener und Münchener insurance group, which is 20 per cent owned by Royal Insurance of the UK, was strongly interested in the group before changing tack and buying a majority stake in Bank für Gemeinwirtschaft in

Other bidders remain keen. however. There is plenty of interest, as Gerling is a pearl," says one of its executives. Some US bidders have offered "fascinating" prices for a rela-tively small stake "in order to gain a foothold," he adds.

Gerling executives appear outwardly unruffled, despite the fact that the company's future is such a topic of debate. Understanding why requires a look back at the extraordinary management saga which began in 1974, when the collapse of Bankhaus Herstatt, the Cologne-based private bank in which the Gerling group had a majority stake, put Gerling's

ownership in jeopardy. Gerling was obliged to sell 51 per cent of his group to help finance a Herstatt debt settlement. Half the 51 per cent stake went to VHDI, a holding company specially set up by some of Gerling's industrial clients, while the other half was bought by Zurich Versicher-



Hans Gerling: No plans to step down

The Swiss later sold out to Friedrich Karl Flick, the German industrialist, who also bought up the VHDI stake. Then in December 1985, Flick himself suddenly decided to seil out, allowing Gerling to regain full control.

The re-acquisition triggered strong rumours throughout 1986 that Gerling would be partly floated to raise capital The talk about an initial public offering was "all complete speculation," says Gückelhorn.

We don't need more capital," says Richard Woltereck chief executive of Gerling Globale, explaining the group's position now. "There are no plans at all to go public," adds Gückelhorn.

Both Gückelhorn and Woltereck cite the willingness of German industrialists to buy Gerling's stake during the Herstatt affair as proof that the

roup is secure against a bid. "German industrial companies wanted to keep Gerling like it was. They wanted it to stay German," they say.

Likewise they draw atten-tion to the failure of Zurich Versicherung's attempt to make use of its minority stake as a stepping stone towards full control. They saw that it made no sense," says Gückel-horn, suggesting that the Swiss came to realise that Gerling was not the right vehicle for them and did not fit in with their plans for Germany.

Internal friction between the Swiss and the existing managment certainly did not help. Rumours still circulate about the differences between loyal Gerling executives and the Swiss, who felt frustrated that they could not use their minority stake to better effect. "They didn't even speak the right German, recalls one Gerling executive tellingly.

help to explain why Gerling executives act so confidently in public today when it comes to discussing the company's future. But that does not mean the group is immune to change forever. Few observers of the German insurance scene think Gerling can survive in its present form; 1992 may just prompt the inevitable.

"Gerling is an excellent com-pany, but is it really big enough to compete with the biggest international groups? asks the head of one of Germany's leading re-insurers.

The group will have to change in the long run as industrial insurance becomes even more competitive.

Whether the ultimate buyer is Deutsche Bank or a large is Densine hank or a large foreign insurer is a question he leaves tamblisingly open. "In a big company, family ownership is not the inture," agrees the chief energitive of one of Germany's best-known primary

insurers.
What then is the future for Gerling? Clearly an outside bid would have to be friendly to overcome difficulties either with the company's existing management or its faithful industrial clients. And minor ity stakes clearly achieve little for the buyer unless there is some guarantee of full control

tic rather than a foreign biddet is likely to be the more accept able, and hence successful, should it come to a takeover. Whether the buyer might be a bank or another insurer is another matter.

However, those who see Gerling almost inevitably falling into the ciutches of Deutsche Bank or Allianz should not rule out the possibility of a flotation. A number of banks would probably be delighted to take the group public, and the stock should be well received, given the familiar name.

Could the Gerlings, father or son, soldier on alone? The scale and lavishness of Gerling's office at the group's slightly bombastic 1950s headquarters just to the west of Cologne's city centre, speaks volumes about the dynastic leanings

often criticised by his rivals.

Carrying on for another generation or more looks improbable in view of 1982 and the upsurge in competition that will ensue. But the Gerlings are not about to throw in the towel immediately. One newspaper article written in the heat of the Herstatt affair was headlined "Dr Gerling starts to run out of time." That was in 1974, but the clock is still tick-

Morality and the marketplace

Michael Skapinker reports on a discussion of differing religious attitudes to business

of the Institute of Business Ethics, says critics of his organisation tend to fall into two camps. Some say business ethics is a contradiction in terms. Others protest that business is hard enough with-

out bringing ethics into it.
The institute was launched in 1986. From the start, it has had something of a religious connection. The impetus for its foundation came from members of the Christian Association of Business Executives. They felt, however, that the

institute should appeal to Jews and Moslems too. Lord Jako-bovits, the Chief Rabbi, and Shaikh Gamal M.A. Solaiman. Imam of the London Central Mosque, agreed to become pairons, along with the Arch-bishop of Canterbury and other Christian leaders

Last week the institute inought representatives of its three constituent faiths together to explain how they viewed the subject of business ethics. Although there were areas of agreement, the three speakers did not attempt to

gloss over the differences. Shaikh Solaiman told the conference that the Islamic faith believed in the marrying of spiritual and material satisfaction. It was by no means opposed to business.

Trading is looked upon as a very important aspect of the life of Moslems. Trading can even be spiritually rewarding," he said. "Islam is very much for free market forces, provided they operate within an

ethical framework."
That ethical framework included the setting of a fair price and the protection of the consumer. "Once the Prophet was in the market and his hand reached down into some food until he felt a moist part of it. The merchant said the food had been affected by rain. The Prophet said: Why don't you put the moist part on top

where people can see it?" Asked whether any of the business practices of predominantly Christian Britain were at odds with the ethics of islam, Shaikh Solaiman said conflicts arose in the areas of hanking and insurance. islam frowns on usury. Mort-

gages, with the interest pay-

Teville Cooper, chairman ments involved, amounted to usury. Insurance too, he said, "contains elements of specialstion and gambling."

The Jewish view on busine

ethics, as presented by Rabbi Shlomo Levin, differed in ca-tain respects from that of Sheikh Solaiman. It did, however, have the same starting

One of the central planks of Jewish thought is that there is no schism between religion and the marketplace," he said. Apart from being a rabbi, Rabbi Levin is also in the property business. There is no problem whatsoever in being a rabbi and a busine

All the same "it would be quite wrong to describe Jodsism as a supporter of capital-ism, it would be equally wrong to describe Judalam as a sup-porter of socialism. Judalam subscribes to elements of hoth of those systems.

"But I will tell you the good news about the Jewish fatth. Entrepreneurable is legitimate and profit is moral, provided it is earned in the right way."

ers to offer potential customers had advice. And customers can ask for a sale to be volded if they find they have been per-suaded to pay more than one sixth above the prevailing mer-

Presenting a Roman Catholic Presenting a Roman Catholic view, Father McRingh, author of a book on business ethics, said Christians found it less easy to reconcile spiritual and temporal values. When Christian churches discust be ethics there's always a sense of

Support for the concept of wealth creation could be found in the Old Testament, shinough it did say that those who me haste to be rich would not be haste to be run-would innocent. The New Testament, on the other hand, gave primany to spiritual values and contains "no text that praises profit or business life."

Christian writers, however, have praised wealth creation. Father McHogh said it should be seen as a means to an end and that people should always be regarded as "the Residation, purpose and end of economic activity."

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Common Shares, 7.85% Preferred Shares Series B and 10% Cumulative Redestrable Commodity Indexed Preferred Shares Series C, who are entitled to notice of a Special Meeting of Shareholders of INCO LIMITED to be held for the purposes of

(a) considering and, if thought to approving a recapitalisation involving a proposed special cash childrend of \$10 (LLS) per Common Share and a charcholder rights plan which be-came effective on October 3, 1988 subject to approved of the recapital-ization at the Torontal Members. isation at the Special Meeting; (b) considering and, if shought at approving the Company's 1989 Key Employees Incentive Plan; and

(c) transacting such other business as may be properly brought before the Special Meeting. The date, time and place of the Special Meeting will be determined and published immediately following the completion of regulatory review of shareholder meeting materials.

DATED October 21, 1988 INCO SAN Hand, Sa

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or 10-3.30 am. Disco and to

COMPANY NOTICES

TO THE HOLDERS OF

to subscribe for shares of common stock of

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SANRAKU INCORPORATED (the "Company") of U.S.\$190,800,808 21/2 per cent. Guaranteed Bonds 1992)

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Dated 24th October 1988.

SANRAKU INCORPORATED

SOCIETE GENERALE French "Société Anony

Capital: French France 1.754.495.430

at : 29, boulevard Haussmann - 75009 PARIS - FRANCE Commercial Register: PARIS B 592 120 222

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FINANCIAL TIMES

inety-one per cent of British businessmen believe that 1992 will be good for business.

Good news. Well yes, except that behind this statistic lurks another. Forty-one per cent of those surveyed, revealed they had no game-plan whatsoever.

Frankly that's something that worries the life out of us.



In 1992, we'll all be fish in a much larger pond. And whilst this means more opportunities, it also naturally means more predators.

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So that, come 1992, when everyone else is waiting the change, you're up there making the changes.

Accountants, Advisers, Consultants

Taiwan

Alison Maitland in London and Bob King in Taipei explain the collapse in Taiwan's stock market

year-old reporter at Trade Winds Publications in Tafoei, is distraught, Against all advice and logic, she took her life savings of Taiwan \$500,000 (£10,000) and pumped it into the local stock market on September 23, just one day before the Government triggered a price collapse by announcing it would tax capi-tal gains on share profits from

Miss Lin says that, on paper, she has already lost well over her annual salary of T\$195,000 as the weighted index has fallen from an all-time peak of 8,789.78 on September 24 to 5,739.66 on Saturday.

Like many other small investors who bet on the index rising indefinitely, Miss Lin blames the authorities for her misfortune. "The Government has been encouraging people to invest in good companies but this is ridiculous. All companies' shares are going down," she said last week. "The foreign publications have been telling us the market was going to collapse but local papers said that foreigners don't understand the Chinese. We believed the market would follow the Japanese model and go up to 10,000 points."

There has been plenty of time for recrimination. This has been a slow motion crash, because government regulations limit daily movements to 3 per cent of the previous closing price. Each day, investors have watched the index slide, unable to escape because there were no buyers. The pettern has been broken only once, during last Saturday's twohour trading session. For the first time in three weeks, the market recovered slightly prompted, local brokers say, by share purchases by state banks and large corporations orches-trated by the government.

There have been other signs of government concern, stimu-lated by angry street protests and behind the scenes political pressure from brokers. Nine days after announcing the tax on capital gains, Ms Shirley Kuo, the newly appointed finance minister, raised the threshold from T33m worth of share sales annually to T\$10m. The Government has also promised to halve the existing tax rate on share transactions from 0.3 per cent to 0.15 per cent, and it has lowered the amount required as downpay-

ment on new share purchases What happens next to the market is anybody's guess. Some brokers believe the index could find support at the 5,000 level, while others suggest it could fall as low as 2,000. Yet that would only take it back to where it was at the start of the

year. Indeed, its 35 per cent drop so far pales into insignificance beside the 276 per cent climb in the index to this year's peak.
Moreover, Taiwan has its

own, arguably encouraging, precedent. Last year, the mood in the local market turned sour on October 1 – two and a half weeks before the global crash – after the index had spiralled up by a dizzy 340 per cent to 4,673. In the ensuing fallout, the doomsayers found a wide audience. Yet only three months later, this year's upward march, swept along on a sea of idle cash, was well under way.

Once the present alarm subsides, it may be better under-stood that very few small investors will actually buy enough shares to be affected by the new tax. And as Ms Kno herself pointed out at a press conference, nothing prevents an investor with transactions above the T\$10m threshold from making them in the name of his wife, children, aunts, or

The pain and anger, then, stem more from psychological than practical factors. Mr Benny Hu, president of China Securities Investment Co., who personally favours the tax, believes the Government made a serious error of timing. "In Japan," he says, "the

question of a capital gains tax was first a subject of national debate and discussion. When a consensus was reached, the Government announced the tax, but said it would go into effect a year after the

The Taipei tax move, he argues, has succeeded only in heaping the blame for the ensuing panic on the Govern-ment - and not on the human frailties and financial absurdities that lie beneath.

The helter-skelter rise in the index sent price-earnings ratios to levels that bore no relation to underlying company values. The historic market average at the peak was calculated by one leading brokerage as 195, way above Tokyo's 53, New York's 13 and London's 12. Some stocks in the financial sector, which accounts for around 50 per cent of the index, were on multiples of 200 or more.

Even more phenomenal was the increase in market turnover, from a daily average of less than T\$18bn in the first months of this year to an all-time high of T\$70.8bn on September 21, making Taiwan the busiest market in the



Economic success brought prosperity to the streets of Taipel, Tahsan's capital

The agony of a slow motion slide

world after New York and Tokyo,

An average turnover of T\$50bn in the roaring days of August and September meant that the equivalent of nearly 2 per cent of Taiwan's gross national product was passing every day through an immature market with just 142 listed companies. As more taxi drivers, maids and pensioners flooded in, the number of new accounts at brokerage houses reached a record of 105,000 in August, compared with a monthly average of 13,422 in 1987 and 27,580 in 1988, according to James Capel, the securi-

Such statistics should have given cause for alarm. To the

ties firm.

better informed, they did. Foreigners, who can invest in Taiwan only through four off-shore funds, had been taking their hefty profits for two or three months before the collapse. The funds ceased to trade at a premium to net asset value about four months ago and are now at a discount of about 10 per cent, according to Mr Robert Simpson of James Capel. The closed end Taiwan Fund, quoted in New York, had fallen from a high of US\$42 to US\$28% by Friday, but is still

well above its December 1986 launch price of US\$10.25. Institutional investors in Taiwan also began pulling back from the market as early as August, and some better-informed big private players level of liquidity long before So it is the small investors

accounting for 85 per cent of the market's turnover as they frequently buy and sell stock within a week — who have been worst hit by the shump in Sad as the case of Miss Lin

is, she may be luckier than those who gambled more than their life savings. Thousands of small investors mortgaged their homes in expectation of sure riches or borrowed heavily from "underground" financing groups that have mushroomed this year. Many small and medium

that people believed would rise indefinitely. Even if Saturday's orchestrated rally succeeds in stabilising the market, the drop of the past three weeks means that such companies stand to lose heavily, as do many of the 15 or so new securities houses that have opened in the past few months and may not be able to meet their

sized companies staked their

retained earnings on an index

Grimmer consequences could appear. Some under-ground lenders have, according to Tripei lore, less than polite ways of collecting money due to them. Many are said to employ muscle men to intimidate and if necessary use violence against debtors who will

not or cannot pay up.

Another disturbing aspect is
the number of unofficial brokerages. These invest people's savings in the stock and property markets in return for a monthly interest payment of 4-6 per cent. Estimates of the amount collected vary from amount collected vary from about US\$3bn to US\$10bn, and there is little knowing what actually happens to the money, says Mr Myrick Hatch, the local managing director of Citicorp Scrimgsour Vickers Securities. "What we're looking for its at what point pers leaks out is at what point news leaks out that some of these unlicensed investment houses are in trouble due to this crash and we begin to see runs on them, which would only feed back and further poison sentiment."

The amount of borrowed money financing the Taiwan-ese casino had reached alarming proportions. Citicorp Scrimgeour Vickers estimates that of the freely tradeable stock in the market, roughly 40 per cent - or US\$12bn before the bubble burst - was

financed by debt.

While loose practices and a lack of sophistication played their part, greed also had a role, mixed liberally with the Chinese tendency to gamble on anything from cricket fights to whether the last digit on the number plate of the next car to come around the corner will be

odd or even.

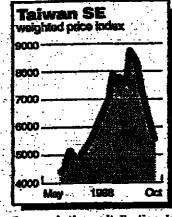
That greed seems to be a side-effect of Taiwan's incredible economic success of the past two decades. The island abounds with ready cash and material goods. GNP has grown by an average of more grown by an average of more than 9 per cent annually for the past 27 years. Per capita income has risen from US\$3,000 in 1986 to an expected US\$5,000 this year and the Government confidently predicts it will reach US\$15,000 by the turn of the century placing Taiwan the century, placing Taiwan firmly in the ranks of devel-oped nations. The trade surplus - USII9bn last year -has brought a flood of liquidity with few outlets other than the stock and property markets, and money supply growth is still running at an annualised rate of 27 per cent even though

"Pure and simple, the people are spoiled," said Mr. Mason Chu, an entrepreneur, at a recent dinner party where the guests were young affluent, sophisticated members of Taiwan's governmental, educational and business élite.

Many of the guests around

the table admitted rucfully that they, too, had been caught out in the market. But the consensors was that the pinurick that burst the bubble - the re-introduction of the capital gains tax after more than 10 years - was a reasonable mea-sure for an economy like

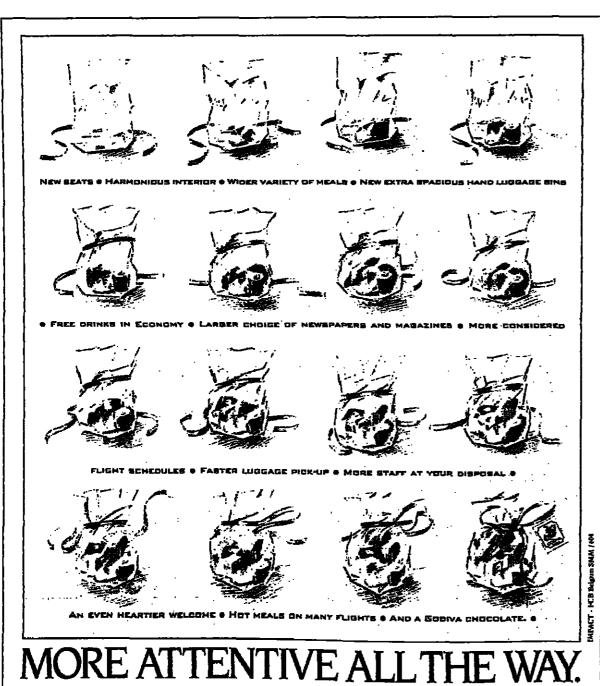
Taiwan's. There seems little likelihood that the market collapse will put this manufacturing based economy in serious danger. In Taiwan, the stock market is not generally used by compa nies as a source of capital Dur-ing the boom of the past two to three years, most companies have not needed to raise cash in the market, anyway. But there is also a tradition of closely-held, family-owned businesses, reluctant to see wide public ownership of their shares. Roughly 80 per cent of



the market's capitalisation is in the hands of governmentowned companies or private

If the fellout does not affect the wider economy, it has created political and social friction. Some experts think it will be hard to avoid a repeat of this year's volatility as long as Taiwan continues to have such huge excess cash. But they say the Government could act to improve matters in three ways: by cracking down on illegal market practices and allowing more foreign firms to bring in their expertise through joint ventures with local brokerages. by encouraging companies to list more of their shares and broaden the market; and by ensuring that more profes sional institutions such as pension or mutual funds are established to provide stability and channel long-term savings into

In a country that loves sambling as much as Taiwan, there are no gustantees that small investors like Miss Lin will not get burned again. But these measures would go a long way towards preventing their dreams from turning



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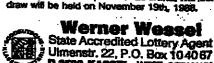


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FINANCIAL TIMES



Having achieved one of the best growth rates in the Western world in the 1980s, Finland must now

meet the challenges posed by the EC move to a single market, without jeopardising its national independence and good relations with Moscow. Robert Taylor reports

Neutrality put on the line

FINLAND'S ROLE in the world chagrin of Swedes, who were is about to become the focus for a national debate this autumn, which should go a long way to establish what its strategic priorities will be for the rest of the century.

Of all the Nordic countries since the end of the Second World War, Finland has been compelled to perform the most delicate diplomatic balancing act, trying with considerable panache to uphold its political neutrality with economic freedom as a market economy under the often inscrutable gaze of its glant neighbour, the Soviet Union.

But next month the fundamental principles that lie at the heart of Finland's post-war strategy will come under pub-lic scrutiny when the Finnish government publishes a White Paper on the challenge that the European Community's drive to create a free internal market poses for the country.

Finland is still a relatively young nation that has grown up remarkably fast during the 1980s with one of the most impressive annual economic growth rates in the Western industrialised world. Its living standards have almost caught up with the rest of affluent Scandinavia, much to the sur-prise and often ill-disguised

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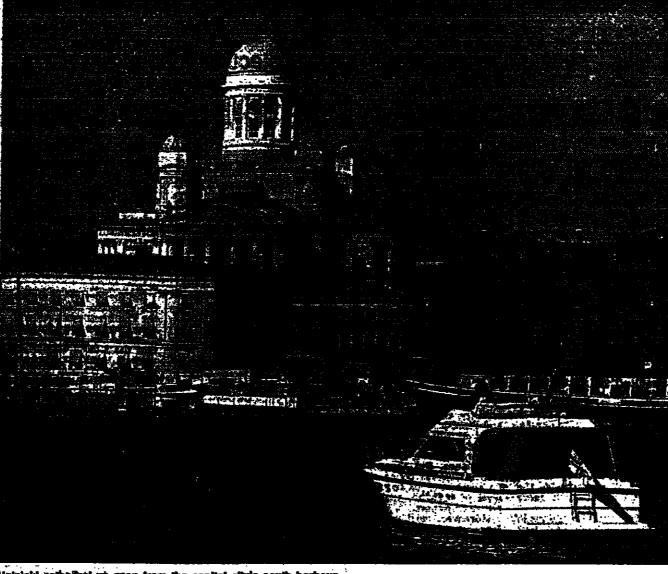
THE THE

once the country's colonial

It is true that many Finns still worry self-consciously about what they regard as their unfavourable international image and some still appear to suffer from an unjustified sense of inferiority when compared with their Novice compared with their Nordic But this year Finland does

seem to have well and truly buried the slur of Finlandisation — the mythical but potently held view that the country is really little more than a Soviet satellite without being militarily occupied— that has often distorted Western attitudes towards Finland since the second world was En route this May to his Moscow summit conference with Mikhail Gorbachev, President Reagan took the opportunity of a stopover for a few days in Helsinki to recuperate from jet lag to make a speech at the Finlandia Hall which delighted his Finnish abdisnce by asserting that the US "respected" Finland's neutral-ity, supported its independence and honoured its "courageous

As Finland's prime minister Mr Harri Holkeri, explained during a visit to Los Angeles



last February, perhaps with the many doubting or ignorant Americans in mind, his country is "tied to western values of freedom, democracy and human rights". Mr Reegan and his advisers now seem to con-cur with that belief, recognis-ing that Helsinki conducts its own affairs beholden to nobody

Having to explain the facts of life about Finland's delicate geopolitical position in interna-tional affairs to sceptical Westemers has been a necessary preoccupation of the country's foreign policy-makers ever since the signing of the Soviet-Finnish treaty of friendship and intitual co-operation in 1948, a few weeks after the

Czechoslovakia signalled the start of the Cold War.

However, the special, com-plex relationship between the Soviet Union and Finland over the past forty years has endured the arbitrary ups and downs of Kremlin policy and today there can be no doubting Finland's democratic credentials as an independent nation On the other hand, Helsinki cannot really afford to ignore what its big neighbour to the

east thinks about the Finnish outlook on the world. From the last years of Stalin to Mr Gorbachev's perestroika, Finland's foreign policy has sought to practise peaceful co-existence with Moscow , while at the same time increasing its eco-nomic and other links to the

countries of western Europe.
Inevitably this has imposed e clear limitations on Finland's room for diplomatic manoeuvre, but Finnish public opinion continues to support strongly what has come to be known as the Passiviki-Kekko-

two post-war presidents.

Yet there is now a growing threat to the country's traditional role as a tough neutral, building contacts between East

nen line, after Finland's first

and West.
The challenge of the European Community means that
Finland will have to forzulate a positive response, which will not jeopardise their neutrality or their relationship with Moscow. This will not prove

Unsurprisingly most Finns dislike the idea of a highly centralised EC. They share Mrs Thatcher's distaste for what President Jacques Delors has been saying recently about the need for a more centralised decision-making authority in

"We don't believe in the Europe of Brussels but in De Gaulle's old concept of a Europe that stretches from the Atlantic to the Urals", admitted one senior policy maker at the Ministry of Foreign Affairs recently. "This is why we support what we think Mrs Thatcher stands for".

President Mauno Koivisto made much the same point during his state visit to Hungary in June when he said:

CONTENTS

Politica: coalition approved Profile: Max Jacobson Trade: Soviet agreement Economy: in sauna condition

nent is necessarily wider and more expansive than the view from the EC's Brussels head-

quarters and that remains per-

fectly understandable. But it is beginning to raise genuine doubts about whether the

underlying assumptions of Finnish foreign policy are really compatible with the country's growing economic

needs for ever closer trading and industrial ties with the EC.

with Western Europe is now considerable. Around 65 per cent of Finland's exports now

go to that area, as much as 42 per cent to the EC. The Confed-

eration of Finnish Industries admitted in a study of the EC published this summer: "It is absolutely vital for us to be able to maintain and improve

our competitive positions on the changing west European

it went on to suggest that if Finland was left behind by

the integration bandwagon

the European Free Trade Association at Tampere, Finland

ardised by the move to a free,

internal market. Finnish diplomats point out

that they embraced an open

to EC developments.

nomic space

The extent of those links

Stock exchange: prices sag 3 abalidinte bellet limes hobe

Our common history has economic strategy for their taught us Europeans that our opportunities lie in co-operacountry as long ago as 1957 when trading arrangements with western Europe were first tion, not in erecting fences nor barriers. Europe's strength will liberalised and put on a multicontinue to be in its intelleclateral basis. With measure tual richness, capacity for renewal and open interaction." The outlook today from Helsteps Finland, over the intervening years, has joined in the economic institutions of the sinki over the European conti-Western world.

ber of the European Free Trade Association in 1981 though only a full participant two years ago. In 1968 it joined the Organisation for Cooperation and Development. Finland is also now a member of the European Space Agency and involved in the Eureka pro-gramme. In a rather belated move it seems likely to join the Council of Europe next year after a long period as a specia-

Finland might make towards the EC in response to the growth of its internal market, there are no voices being raised in Helsinki at the moment which suggest the country should jeopardise its post-war diplomatic settlement. On the contrary, the very real inhibitions on Finland's room for mangeuvre look like other Nordic countries may do to improve their relations with

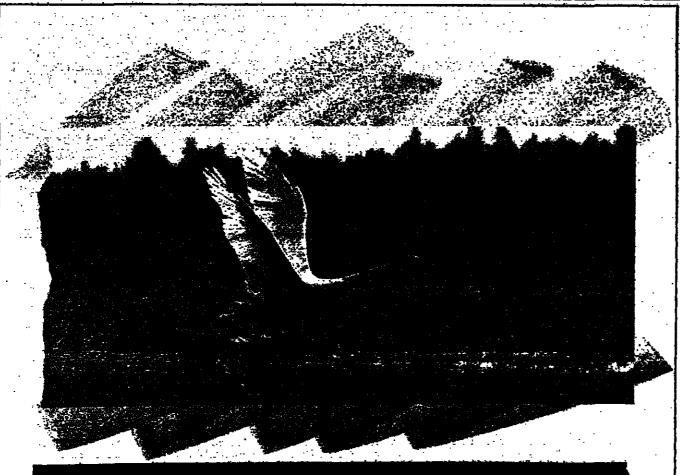
this would "inevitably lead to poorer competitive capacity, shrinking exports, economic regression and lower standards Yet at the same time Finnish policy-makers are having to recognise that the country will have to change many of its domestic economic and social At this June's conference of wanting to bring itself into line with EC developments over the next three years.
As the Confederation of

made it clearer, perhaps more than any other member, that it is anxious to work through EFTA on a jointly agreed strat-egy which will respond in a Finnish Industry acknowledged this summer: "Economic integration is always a twopositive and co-ordinated way edged sword. It creates new Ideally what Finland would opportunities for our exports and international operations. like to see are equal opportuni-ties for Finnish companies but it also opens up our mar kets to more competition. In some cases stiffer competition may undermine business operinside the EC through the creation of what was described rather imprecisely in the 1984 Luxembourg declaration as the creation of a European ecoating potential and market conditions in the home mar-

During the summer Mr Finland will have to take down all its restrictions on for-eign companies operating in Delors, as well as the EC's external relations commisthe country and agree to a free movement of manufactured sioner Mr Willy de Clercq, visited Finland and their calming goods, services, capital and words in private have gone some way to convince both the Finnish government and senior industrialists that their coun-try's interests will not be jeop-

By Nordic standards Finland may have already experienced considerable deregulation in the 1990's but it still has a long way to go.

Continued on page 4



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MONTH'S local

government election results

suggest that the Finnish voters

approve of the Social Demo-

cratic-Conservative coalition

government that was formed last year. More than ever, the

country's political system appears to be dominated by a

wide consensus, which looks

due until the spring of 1991.

the left together for the first

In the view of veteran Finnish commentator Max Jakob-

son this means that Finnish

As he explains: "The ideolog-

left makes little sense in a

post-industrial, urban, affluent

middle-class society. The Con-

servatives long ago came to terms with the welfare state,

the Social Democrats have

accepted the market economy

The municipal elections ear-

despite some understand-

lier this month were a good

able jitters, particularly on the left, they proved to be a sur-

prising triumph for the Social

Democrats as much as for the

Conservatives, known in Fin-

social realities".

as a fact of life"

Politics: in this month's local election results . . .

Voters approve of left-right coalition

land as the National Coalition party.

The main party of the left

likely now to remain intact at least until the next parliamenpolled 25.3 per cent of the tary elections which are not vote, which was 0.5 per cent better than four years ago and 1.2 per cent up on their show-ing in last year's general elec-tion. For their part, the Conser-vatives polled 22.9 per cent of the vote, a fall of a mere 0.1 per Mr Harri Holkeri's grand coalition brought the right and time in twenty years and it commands the support of nearly two thirds of Parliacent on four years ago and 0.2 per cent less than in the 1987 national contest.

The apparent boost of confidence for Mr Holkieri's coali-tion, however, was not entirely satisfactory. The turnout in the politics "has caught up with municipal elections was 69.9 per cent, certainly high by ical division between right and est recorded in Finland for over twenty years. Commenta-tors have blamed the rising apathy among younger voters who seem to have no active interest in politics. While some regard this trend as a worrying sign, others believe it really indicator of the popularity of the new national government underlines the basic strength of the Finnish system because it suggests considerable contentment with the present sta-

tus quo. Certainly President Mauno Koivisto, who was himself elected as a Social Democrat for a further six year term last February, has been able to draw some comfort from this apparent endorsement of his own preference for a right-left government. His party is breathing a sigh of relief at the outcome for they feared many Social Democratic voters might abandon their traditional loyalties in protest at the government's economic policies. This did not happen and it indicates there is much less grassroots discontent than some on the left of the party believed. Ms Ulpu Irvari, the party's

general secretary, says they were "very surprised" at just how willing the Conservatives were to negotiate on an agreed programme for government a year and a half ago. In its early tion appeared to be dominated by the Social Democrats. mainly because they benefited from the advantage of administrative experience gained over the twenty years they have been in office but the balance of political power inside the government is much more

It is true that the reforms in the tax system for next year are much less advantageous to



left-wing have not been borne out by the reality. The Social Democrats have compromised

on the changes which will only bring Finland more into line

with western European prac-

tice in giving workers a legal

cidal obsessions of the Nazis and its government under the

inspiration of the legendary Field Marshal Mannerheim

refused to dispatch the Finnish

around Leningrad helped to

save the city from Hitler by

enabling Soviet assistance to be transported across Lake

Ladoga throughout the length

of the siege. Certainly Stalin appeared to

display a wary respect, perhaps even a secret admiration, for

the Finns and he does not

seem to have regarded them as

ideological collaborators with Nazism. Although they were

forced into a negotiated settlement on hamiliating terms in 1944 with the Soviet Union,

which required them to pay

huge reparations to Moscow as

well as expel German troops from northern Finland, the Finns preserved their political

independence at a time when

the triumphant Red Army was

sweeping across eastern Europe to Berlin and Stalin was busy organising pro-Soviet

puppet regimes in the liberated

industry than first envisaged and Finnish business is rather upset at what it sees as the lack of strong influence by the Conservatives on the Ministry of Finance. But the government's incomes policy should go some way to reduce the level of inflation, which will please employers.

Moreover, earlier business fears that proposed labour market reforms would be too

Hollowi in his relations with his Social Democratic partners came this summer when despite considerable uproar on the left and in the unions be refused to back down over a government guarantee to the metals conglomerate Outokumpu to cover a MKs200m loan for the modernisation of the La Escondida copper mine in Pin-ochet's Chile.

But the fury of the unions at the apparent collaboration of the Finnish government with a hated regime was somewhat tempered by their realisation that the jobs of 1,300 Finnish workers would be jeopardised at the company's Harjavalta smelting works if the loan had not gone ahead. The Conservatives did not

achieve their objective in this month's municipal elections of actually becoming Finland's biggest party. But they appear in good heart after more than twenty years in the political

right to negotiations in any major changes affecting their companies and longer notice By adapting a more pragmatic approach, and moving towards the centre ground in the 1990s, the party has begun before they are ever dismissed. to look a reasonable alterna-tive to the Social Democrats. A good indication of the growing self-confidence of Con-

Mr Antti Peltomaki, the party's international affairs' secretary, believes that the revival of Finnish Conservatism derives Finnish Conservatism derives from the change in generations in the leadership. Its growing electoral appeal to younger, urbanised voters suggests that the party is well positioned to take advantage of the prosperity of the Finnish economy, by making a strong pitch to those who will benefit from a more individualistic approach to

political issues. The begemony of the coali-The hegemony of the char-tion is extremely frustrating to the main opposition Centre-party led by the charismatic Mr Paavo Vayrynen, which suddenly found itself out of national office in April 1987 after being a major force in every government since Fin-land's independence.

in this month's local authority elections the Centre polled 21.2 per cent of the vote, an increase of 0.9 per cent on its performance four years earlier though 3.6 per cent better than their vote in the 1987 general election. The result was satisfactory enough but it fell short of Centre party expectations and it is increasingly unlikely that it will be able to stage an

PROFILE: MAX JACOBSON

effective recovery for the

In fact, the Centre sees the period ahead as a time for a reflective assessment of its ide-plogy and programme. With its major support among farmers and small businessmen, the party is taking a more critical attitude to the power of the big corporations. But 11 seems unlikely to abandon its belief in the consensus of a market of social justice for those, par-ticularly in the northern areas of the country, who have failed to benefit as much as the rest from Finland's boom years.

The mould of Finnish poli-tics was broken decisively in April 1987 with the arrival of the Conservatives in power but the move to the moderate right has been less dramatic than seemed likely a year and a half ago. Indeed, President Kuivisto and his Social Democrats have shown considerable skill in ensuring that their own electoral position has not been further weakened.

For the next three years both right and left have a vested interest in making the power-sharing experiment work. It will certainly provide the best conditions of political stability for the important decisions that must be made on a wide range of issues from the EC to Soviet relations, from social reforms to incomes policy and

Robert Taylor

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Back in 1961 he wrote a his-English language, which remains the classic account of because it had a profound

the Soviet Union with the limited objective of recovering their recently lost territories. But Jacobson points out that

TO MOST Finns the visit to Helsinki by Mr Vladimir Kamentsev, the Soviet Vice-Premier, in mid-September

seemed just another routine

meeting to discuss the huge trade imbalance.

As it turned out, the talks

MAX JACOBSON is the interpreter of Finland to the English speaking world. His country's former ambassador to the United Nations, he was vetoed by the Soviet Union who prefered Dr Kurt Waldheim for the post of UN secretary-general in 1971. Now retired from a distinguished career in the Finnish diplo-

matic service, the 65-year old Jacobson spends much of his time travelling in western Europe for Finnish industry, explaining the mysteries of modern Finland to key busi-ness and political decision-makers. Unlike the hapless Waldheim he is a credit not an embarrassment to his country.

As a young soldier with the Finnish army, he was stationed 30 miles outside Leningrad during the Nazi siege of the city, and his wartime experiences have given Jacobson an acute appreciation of the importance of Finland's recent history to an understanding of its current attitudes.

tory of the Finnish-Sovlet winter war of 1939-40 in the that epic struggle. The Winter War was the decisive event impact on Stalin, says Jacobson. "It put an end to any aspiporate Finland into the Russian Empire". However, the Finns lost that conflict and they were forced to give up the province of Karelia to Stalin as the price of peace.

Jacobson believes you can-not really understand today's Finland without an apprecia-tion of those years of adversity Nearly a year and a half later they joined in Hitler's Operation Barbarossa against that the country endured between 1939 and 1945. As many as 100,000 Finns were killed, a devastating loss for a country of only four and a half million people. "Now I suppose Finland did not share the geno-



you could say we are one of the world after Switzerland", he

But much of its time i spent trying to convince the doubters in the West that Finland is not some kind of northern Yugoslavia or Soviet satellite. As Jacobson puts it: "The survival of Finland after the Second World War was regarded in the West with the embarrassed disbelief with which families sometimes greet the return of a soldier who has been reported missing in battle and presumed dead. Indeed, Finnish indepen-

beginning of the Cold War was regarded either as an illusion or a "ruse to deceive and confuse" the Western democracies about Soviet real intentions. Finland's refusal to accept Marshall aid appeared to con-firm such suspicions and so did the 1948 Friendship Treaty with the Kremlin, which con-tinues to govern trade relations between the two coun-

Heisinki's silence over the Soviet suppression of Hungary in 1956, the Warsaw Part occu-pation of Czechoslovakia in 1968 and the Soviet invasion of Afghanistan in 1979 have all heised to feel doubts in the West from time to time. Nor were the Firms vocal in their criticisms of the Chernobyl disaster two years ago. 🧻

But then Jacobson argues that the Finns bave denied themselves "the hixury of mak-ing emotionally satisfying gestures" and he goes on to point out that they did not express any criticisms of the Ameri-cans during the Vielnam war. He likes to quote Marshal Manperhelm's words at the end of the Winter War: "We have paid our debt to the West to the last drop of blood".

Few Finns actually believe that a day might arrive when the Red Army marched into their country but they see no reason why they should cock a snook at the Kremlin just for the hell of it.

In an unsentimental and bard-headed way, Finland has

preserved its democratic val-ues and territorial integrity through a special relationship with the Soviet Union that is not one of being a supplicant.
The truth is that the Soviets have accepted for the past thirty years that Finland is part of the western account world, argues Jatobson indeed, they have often put that fact to their own good use. String in his book-lined office in Helsinki, he reflects

the calm, pragmetic comersus that has come to dominate Fininstrust conse to dominate rin-lengs in best confidence", he claims, pointing to the coun-try's impressive growth rate and its new high standing within the Norths area.

Certainly the urbane Jacob-son should have no difficulty in reasoning his western busi-ness audiences that Finland's cautions restraint does not to crude Soviet pressure but a mature recognition of its own enlightened self-interest, born when the country's very life

Robert Taylor

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export success, has amounted to FMIbn (\$225m). The new agreement will, first of all, set a limit on the

surplus grows further still, as it has done regularly in the past few years, it must be cut

down by paying hard curren-cies on a quarterly basis. The current level of maxi-

mum interest free surplus is

300m roubles. On the top of that Finland has a surplus of

200m roubles on special account on which Moscow pays

The agreement also provides

for credit to finance exports of

investment goods, such as machinery and construction

Export Credit has already granted the Soviets a 300m rou-ble credit for buying Finnish goods. This will alleviate a

backlog of signed contracts

that have been held by Fin-

the agreement are necessarily

good for Finnish companies.

worry about the heavy non-in-

hand, loans, denominated in

roubles and carrying market

interest rates, pose a new kind of a financial risk for Helsinki.

Then, the credit facility may open new opportunities for

Finnish exporters but it also

exposes Finnish companies to

greater international competi-

tion. Seen from Moscow a

Finnish company will then be

just another Western competi-

tor offering Western financing

surplus, on the other

Not all the consequences of

land's Licence Bureau.

The state owned Finland

a 6 per cent interest.

were the most successful for years. The two parties agreed to "modernise" the whole trading system between the two countries, long based on bar-ter, by introducing arrangetrade surplus of 100m roubles (\$160m) either way as of January 1, 1990. If the surplus grows deficiencies and provide for the use of hard currencies and above that level up to 200m roubles, the other side pays "market interest rate" on the difference. Furthermore, if the

In the era of increasing com-petition in the West and glas-nost in Moscow, the barter trade principle to which Fin-land and the Soviet Union have adhered to since the late 1940s has been proving increasingly inflexible and outdated. The new agreement will not kill the old principle, but will provide it with good crutches.
The main problem affecting

bilateral trade throughout this decade has been the massive trade surplus Finland has accumulated as a result of low value of oil imports from the Soviet Union.

In theory, exports should always balance imports but neither party was willing to cut Finland's exports to Moscow when oil prices began to nosedive. Nor were there additional imports from Moscow to be found. As a result Finland's surplus grew to FM5bn (\$1.1bn) this summer. As no money changes hands in barter trade, the surplus is a bookkeeping figure only. The Bank of Finland gets clearing roubles from Finnish exporters and pays them in Finnmarks. An importer of Russian products buys clearing roubles from the central bank with Finnmarks in order to

pay the Soviets. The only payments that actually cross the border are payment orders which shuttle between having So the between banks. So, the Bank of Finland has to shoulder the financing costs of the surplus.

And since the beginning of this decade the total interest losses

fore urged trade negotiators to retain the old principle which guaranteed a certain number of orders from the Soviet

And last, the new arrangements may well make dealing much more flexible but it does not necessarily increase the overall volume of trade. The Soviet Union's share of Finland's external trade has dropped from 25 per cent in 1983 to 13.8 per cent during the

first half of 1988. Meanwhile the value of trade plummeted from FM38bn in 1983 to FM25bn last year. Some 80 per cent of Finland's total exports from the Soviet Union consists of oil products. With prices on a constant slide, the hilateral trade agreement probably cannot accommodate an increase in volume in the future. And, with the surplus limit cut down, the Soviets will have to use a substantial amount of hard currencies if the two countries are to increase their trade volume. This, of course, is unlikely given Moscow's constantly

declining hard currency The two countries have tried to find other ways to offset the trade problems. Finnish-Soviet While Finns don't have to joint venture companies in the Soviet Union have multiplied during the past couple of years and they now range from a huge diesel engine factory near Leningrad to two hamburger stands outside Leningrad's

main tourist attractions. More often than not, it is Soviet officials who try to attract Finnish partners to engage in joint ventures. Soviet glasmost is clearly visi-ble in Finland in the shape of joint venture approaches to local businessmen. One of the most recent feelers was for a

type, duty free, high technology village in the Saimaa Kanal area between the two

Finns are generally happy with the new agreement, it should bring trade between the two countries more into bal-ance and make it more "West-ern". Clearly, Helsinki and Moscow now see very much eye to eye on trade.

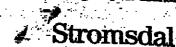
At the signing ceremony in Helsinki, Vice Premier Kamen-tsev left his speech in his briefcase. He didn't ask for it but simply stated: "I don't have the written speech with me but it doesn't matter. I will fully agree with what Kalevi Sorsa (Finland's Foreign Minister) will say, anyway".

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FOR QUALITY BOARDS FOR PACKAGING AND GRAPHICS

Although many of the new-

ly-listed companies are small they also include some inter-

esting entrants, notably state-

owned companies which the Finnish government has

allowed to raise capital on the

stock market for the first time.

First among these to launch an issue was Valmet, the metal

and engineering group, which raised FM780m through a new

share issue atmed at domestic of 20 per cent of the company's

share capital but only 80 per

cent of it was subscribed by

private investors; the remain

der ended up in the vaults of

Kansallis-Osake-Pankki and

Postipankki, the leading com-

The next state-owned com

pany to come to the HSE will

mercial banks.

in sauna condition

Finnish economy can be lik-ened to a sanna. The benefits can be considerable when it is overheated but if you indulge for too long it can damage your

Finland is enjoying a spend-ing boom with consumer goods and travel attracting the lion's share of expenditure. As a consequence inflation has accelerated rapidly during the past twelve months followed by a sinking current account deficit.

The "happy consumption spree", as Governor Rolf Kullbergof the Bank of Finland, dubbed it, is the most serious threat to the country's economy during the 1980s. The central bank, the government and the Flunish industry all real ised the bleak prospects and together with the central labour unions, managed to agree on a comprehensive sta-

The basic target of the agreement is to limit nominal wage increases next Spring to I parcent while the government aids the settlements with tax concessions, so that real wage increases of the infinite concessions. increases, after inflation, aver-

aging 25 per cent.
Even the Bank of Finland chipped in a concession. In an unprecedented announcement. Governor Kullberg promised that the base interest rate will be lowered from 8.0 per cent to 7.5 per cent at the beginning of January, providing individual trade unions join the agree-

That is a big "if". A number of larger unions have refused to sign the package, notably in the pulp and paper industries, which are enjoying an export boom and could afford higher

wages for shopfloor peace.

Mr Erkki Lilkanen, the
Finance Minister and mastermind behind the stabilisation package, has now extended the deadline for the unions sgreement to November 15. While demanding modera-

While demanding modera-tion from the unions the gov-ernment produced a highly "stimulative" budget for 1989. The total expenditure will amount to FM124.2bn, repre-senting an increase of 5.5 per cent in real terms, far above

the expected wage and price increases elsewhere. In addition experts question the timing of a planned major tax reform that will substantially cut income taxes. The emphasis, they argue, should

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Rolf Kuliberg, Governor of the

For the best part of this decade, Finland's economy grew by an average rate of 3 per cent animally. But during the past two the past two years the situation has deteriorated rapidly. A combination of factors is to be blamed for the downturn. The gradual deregulation of the country's monetary policy has enabled the banks to adopt liberal lending principles. Together with generous wage settlements, and tax conces-sions last year the freely available credit produced an explo-

AS FINLAND'S leading forest products group Enso-Gutzeit has seldom had modest goels.

Three months ago Enso amounced that it will form a

joint venture pulp mill with Soviet partners in the eastern part of Pinland. The Soviets

would have a 20 per cent stake in the FM2bn (\$450m) project to produce 485,000 tonnes of

The suncancement was soon followed by a similar plan to establish a jointly owned

200,000 tonne newsprint mill in Soviet Karelia. The project was

estimated to be worth FMIbn with the Finnish share to be:

set between 20 per cent and 40

per cent. Later, however, the project was buried, reportedly because the Karelian officials

couldn't agree on it with

Moscow. Meanwhile the Einnish for-

est products group is actively seeking new partners in Can-ada for liquid packaging board

and special newsprint produc-

tion and even contemplating to have a subsidiary listed in a

pulp annually.



Consumer prices began to climb. At 3.7 per cent in 1987 Finland's inflation began to pose a threat to the country's competitiveness in interna-tional markets. This year, the government estimates that inflation will reach 5.5 per cent. GMP will grow by 4 per cent this year but the pace will slow down to 2 per cent next

Even more worrying is the current account deficit. It is expected to sink from FM9bo this year to as low as FM15bo

in 1989 and, if the pace cannot he stopped, on to FM20bn in

A deficit on invisible trade constitutes the bulk of the curtravel more and more abroad while the number of tourists nd other visitors to Finland is increasing at a slower pace.

Another major component in

the deep belance of payments definit is debt. sarvice on for-eign loans Finnish banks and companies actively borrow from abroad where comparable interest rates are more than 2 percentage points lower than in Finland. Hence, the central bank's currency reserves have swelled to record levels during the past couple of years increasing interest payments

to foreign lenders.
The trade balance was
FM900m on the black at the
end of 1987 but the surplus is
shrinking steadily. Trade with
the Soviet Union has declined dramatically during the past five years. The loss has largely been offset by gains in western Europe, notably pulp and paper. But imports are threatening to wine out export gains. Finns may have to live in this overheated economic cli-mate well into 1989. The industry expects a downturn sometime next year. The main emphasis will be in keeping wages in check, and that is no small order. Used to the Sauna, many Finns may not be willing to sacrifice the current heat for a more temperate future.

Helsinki stock exchange: prices have started to sag as ...

State groups go for listing

currently full of confusing sig-nals. The Helsinki Stock Exchange (HSE) bounced quickly back from the October cresh 12 months ago but recently the prices have taken a dip and the trading volume has declined dramatically.

The main reason has been the tax reform which placed an extra burden on companies and investors alike. The budget for next year will acrap a num-ber of allowances the companies used for minimising their tax burden. Meanwhile foreign institutions have largely aban-

doned Finnish securities. On the other hand the market has seen a fixed of new issues. By mid-October, they amounted to about FM12bn, almost double the last year's record of FM6.4bn. Many of the issuers were companies siming to be listed on the HSE and particularly on its OTC list which has doubled in length this year.

The investment boom on the securities market may well be good for the economy as a means of vacuuming up excess liquidity, but it also reveals unhealthy symptoms. Helped by generous bank bending the beauer were often lending the issues were often subscribed dozens of times over but when listed on the



stock exchange the turnover of the shares has often proved to be minimal. Now, the new share issues threaten to depress exchange prices on the

market. Many analysts believe that the total value of new issues ought not to exceed 10 per cent of market capitalisa-tion and that limit has just

of Easo's shares and controls two thirds of the votes. Although a listed company,

Enso often finds itself ham-strung by the government's

unwillingness to increase its share capital. This year the state provided Enso with

FM90m in new share capital

but at the same time Enso paid

The net difference of FM40m

the state FM50m in dividends.

compares with the group's total investments of FM1.5hm

this year. On the other hand

Enso successfully raised a total of FM500m through rights

issues both in Finland and on international capital markets

earlier this year.

Mr Salmi makes no bones

about his wish to dilute the state's share below 50 per cent.

That would put the group on

the same footing as its private

be Outokumpu, the base met-als group, which plans a listing for the shares it gave to 6,200 employees, in exchange for bringing their generous pension rights to the "normal level". The total of 18.9m shares equals 25 per cent of the company's share capital.

The Finnish government,

unlike those in many other countries, is not willing to shed control of its industrial groups. Neither does it sell existing shares. Rather, it aims to ensure that state-controlled companies can raise capital on equal terms with privately-held

companies.
Another interesting new company on the HSE will be Skophank, the Fimish savings bank group, which raised FM495m in September. The issue was subscribed four times over in 1% days. What makes the share worth watching is the fact that Skopbank and particularly its own portfolio managers are generally regarded as the most aggressive players on Finland's capi-

The stock market has been in a period of lull during September and the early part of October but analysts argue that the fundamentals of the Finnish economy and the outlook for listed companies is still fairly positive. Even the effects of the tax reform, which will put a squeeze on compa-nies, should not have a major permanent effect on the stock

PROFILE: ENSO-GUTZEIT

World perspective on paper

in a Brazilian pulp mill-to secure a short fibre eucalyptus supply for its paper mills in Finland and elsewhere. Mr Pentil Salmi, chief executive of the company, envisages Enso-becoming a multi-domiciled group producing Enso quality products anywhere in the

Enso-Gutzeit was Finland's largest forest products group in 1987 with net sales of FMSbn (\$1.8hn). It had 28 mills and factories in Finland and five abroad. Western Europe accounts for 76 per cent of its exports. The total paper and paperboard production reached 2.4m tonnes, including some 800,000 tonnes in newsprint and other publication papers. (Most of the pink FT newsprint comes from Enso's Varkaus



over the past decade into a

Enso has been transformed

growing pulp and paper group by doggedly pursuing a goal of concentrating on more and more value added grades. But then it needed to. For most of the 70s, the state-controlled group turned in a loss – and became a laughing stock of the Having acquired a new top management, Enso unloaded

its heavy cost structure and sold off its non-forest busi-nesses. Kraftliner and other "low tech" bulk products were abandoned as the group invested heavily in higher grades. Today Enso makes practically no brown papers in Finland and most of its products, such as liquid packaging boards, newsprint, laminating papers and fine papers are among the most advanced in

It is fair to say that the chosen strategy was the only via-ble option. Finland's high labour, energy and raw material costs could hardly support production of bulk products. As Salmi puts it: "an invest-ment in a new standard newsprint mill, for example, would not be profitable in Finland

Cost reduction was one of the prime motive behind Enso drive to establish joint ventures with the Soviets. The other was concern about raw material supply. Enso, which has most of its pulp and paper mills in the south-eastern part of Finland close to the Russian border, has for years sought to increase wood imports from the neighbouring country. The state owns 50.3 per cent

ly-owned competitors on the Helsinki Stock Exchange. Many observers believe that Mr Salmi's wish may well become reality in a few years

Oill Virtanen

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grant of Address, of 91 paints not residuate because and the More people are taking up exercise at EXERCISE YOU CAN CONTROL WITH MEDICAL PRECISION home every day. But if you really mean business you'd Tunturi builds a complete range of fitness equipment - exercise cycles to do best to look beyond the promises rowing machines, treadmills to multiof near-instant results with little outlay in effort gyras - all designed for optimum and cost. strength, complete safety and total Look instead at Tunturi. functional efficiency. Because exercise at home is Not only is every component like exercise anywhere. engineered to automotive standards, but the essential cardio-vascular aspect You get out what you of a Tuntum work-out can be And putting a Tunturi exercise machine into controlled as you exercise with medical precision. your fitness plan provides TUNTURICANNEVERBECHEAP the best start possible. Although no machine carrying You enjoy the the Tuntun name can ever be cheap, convenience of the cost of such refinement is far from exercising at home with

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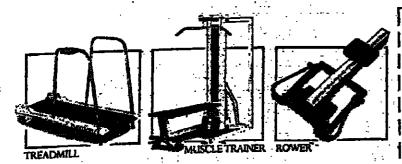
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Shipbuilding is still suffering financial losses, not least because of EC subsidy policies but . . .

Shipyards look ahead to better times

AT THE beginning of the 1980s, Finland had four independent shipbuilding companies, all of them profitable. Today there are three and all

the yards operate at a loss.

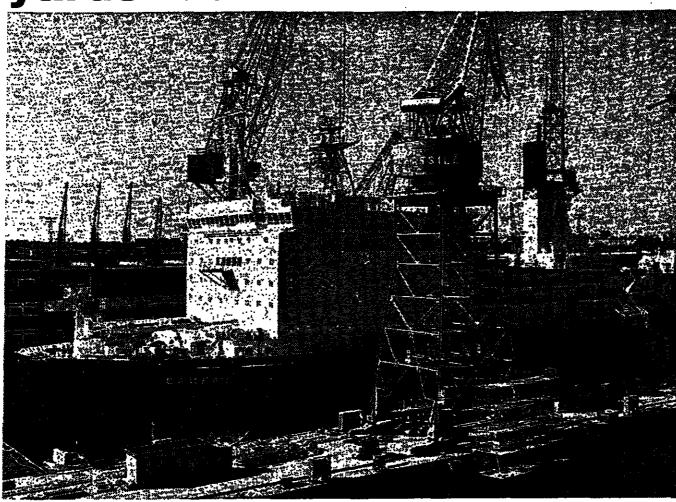
The shift sounds dramatic, but to a certain extend it has been manageable. No company has gone bankrupt and none is in immediate danger of doing so. While the companies have closed a number of yards and cut their combined workforce from 18,000 in 1982 to 11,500 today, this has not resulted in large scale unemployment. In fact, a brighter future may loom just around the corner.

The higgest blow has been a lack of orders from the Soviet Union which traditionally accounts for almost two thirds of the output of the Finnish yards. During the past 18 months no company has received any new orders from

That is largely the result of the imbalance in bilateral trade. Exports to the Soviet Union have been put on hold as the value of oil imports has declined

Consequently the Finnish yards have been forced to trim their operations. Wärtsilä Marine, the company that now encompasses the former ship-building operations of Wärtsilä and Valmet, has shut down two yards. Rauma-Repola, meanwhile, has decided to concentrated its shipbuilding operations on only one yard and fired 600 workers in the

Wartsilä Marine's net sales last year totalled FM2bn and its losses amounted to FM25m. Rauma-Repola's shipbuilding and marine technology division reported net sales of FM1.2bn and its losses, which the company does not disclose, is estimated to be around FM200m. Hollming, Finland's third shipbuilding company, reported net sales of



Märtsijä shipyard, Helsinki: an atomic icobreaker, being built for the Soviet Union, nears completion

FM520m in 1987, down by 22 per cent from the previous year. Loss before appropriations and taxes dipped to

FM36m.
During the first half of this year the situation turned bleaker still. Wārtsilā has

reported that its Marine subsidiary suffered a loss of FM388m in January-August on sales of FM1.8bn. Rauma announced that work at its shipyards will end in August 1989 if the company does not get any new orders. As an exception Hollming reports that its yard is fully employed till February 1989. New orders, of course are the first priority, but the companies are also worried about the prices depressed in the increasing competition. Much of the

losses stem from the fact that the shipbuilders have taken orders at rock bottom prices. Unlike the EC countries, which are allowed by Brussels to subsidise shipyards by up to 28 percent of the export order, Finland does not give aid to the hinkutidha aamanlat

If the present situation looks full of gloom and doom, the companies themselves and many analysts remain optimistic. To start with, the recent negotiations between Soviet and Finnish trade officials have introduced hard currency credit into bilateral trade between the two countries. More specifically, Finnish loans to the Soviet Union are planned to aid Finnish capital goods exports irrespective of the trade imbalance.

Shipbuilders now expect the credit negotiations to open the gate to new orders before the end of this year. That would probably alleviate the problems at Rauma-Repola and also Wartsilä Marine.

At the same time all Finnish shipbuilding companies see a brighter horizon also in the West where the shipping recession is gradually receding. Wärtsilä Marine has already enjoyed the first stage of a mini-boom in passenger vessels. The company, which is the world's leading builder of inxury cruise liners, currently has 8 passenger ships and two cruise liners on its order books worth a total of FM9bn.

Providing that the stream of Soviet orders is switched on, the Finnish yards will probably maintain their current positions, at least in the medium term. One of the biggest problems now, ironically, is the lack of skilled labour. Wärtsilä is already hard pressed to find 600 qualified workers for its yards while Hollming would employ 100 workers right away if it found competent ones. Another major problem continues to be the price levels required to win new orders. Finnish shipbuilders continue to demand that the EC stops allowing subsidies altogether.

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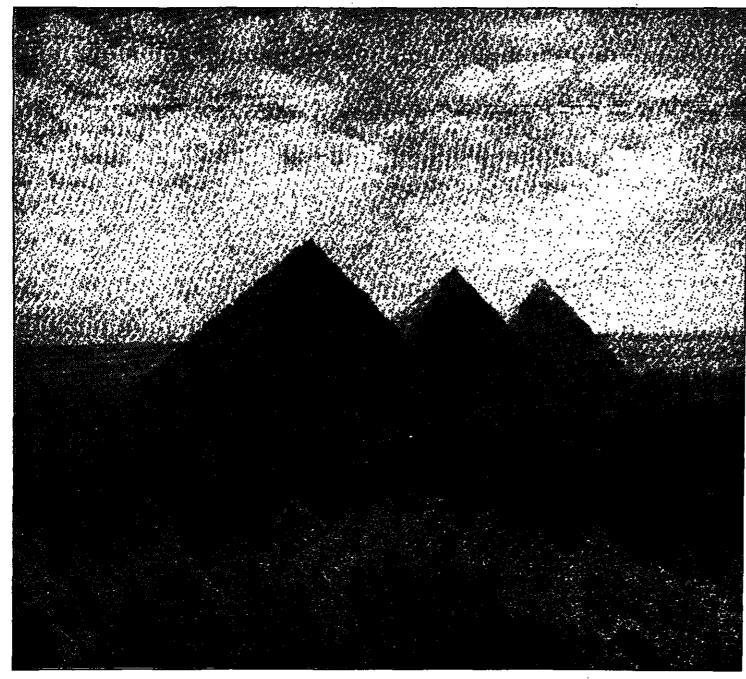


KEY FACTS

| · | |
|-----------------------------------|---------------------|
| Population | 4.8 million |
| Area | 338.144km |
| GNP per head | 11.420 US dollars |
| GDP for 1987 | Finnish marks 394bn |
| TRADE | |
| TRADE Experts for 1987 | FM99bn |
| Imports for 1987 | *MSEDN |
| Current account balance | FM -8.5bn |
| Consumer price Index for 1988 | 5.25 per cent |
| Earnings Index for 1988 | 9.00 per cent |
| Unemployment rate for 1988 | |
| Net foreign debt as % of GDP,1988 | |
| Budget deficit for 1988 | |

lli Virtan

ENSO SETS RECORDS.



Enso-Gutzeit Oy, the Finnish forest products company, will have a turnover in excess of 1.1 billion GBP in 1988. In addition to its heavy capital commitment to plant modernization, Enso has recently acquired two important paper mills in Finland.

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PROFILE: KARI KAIRAMO

Nokia's euro-optimist

MR KARI Kairamo, chairman of Nokia Corporation — Finland's biggest industrial company — for the past eleven years, is thinking more than ever European nowadays. Indeed, he has even decided to move some of the company's key decision-making into a headquarters in central Europe.

Europe:
The prospect of the 1992 free internal market in the European Community does not worry him. Indeed, he regards it as an opportunity rather than a threat to Nokia's future, declaring his enthusiastic support for open capital and labour markets in Finland.

"We need to come as close as possible to EC rules and directives. Of course, it is a waste of time talking about Finnish membership of the EC but I am very confident that we can create a European economic space. I am a Euro-optimist," he says.

"We should not be afraid of joint European decisions. Most of the big companies in Europe are still very nationalistic but this will change during the

Mr Kairamo's business internationalism is nothing new. He has spent much of his business life in the world outside Finiand. After graduating with an engineering degree from Helsinki University and spending a few years with a company in Finland, he was sent as planning engineer for the Metex Corporation to Poland in 1962. This was followed quickly by

a short stint for the company in its Brazilian office in Sao

Paulo before he moved onto the US. His North American experience in the 1960s with Madden's, the paper machine company turned out to be crucial in his career development. He says those years were "the most rewarding time of my life". Like other businessmen from the Nordic area before and since, he thrived in the cut and thrust atmosphere of the American business scene. His rolled-up sleeves approach and disarming informality derive from his years selling paper machines across the US from a small New York base in the Rechafeller centre.

sening paper maintees are stated to US from a small New York base in the Rockefeller centre.

Kairamo returned to Finland when he joined Nokia in 1970 as the company's foreign affairs vice president. Thereaf-



Karl Kairamo of Nokia

ter, his promotion to the top was rapid and he was appointed chief executive in 1977 at the age of 44. The middle 1970s were a

The middle 1970s were a vital moment in Nokia's development. "In the aftermath of the world oil crisis we had to decide whether to cut back or grow by becoming more international," says Kairamo. "Of course, Finland has always been dependent on foreign markets. And I have always believed you must integrate with your customers".

Under his dynamic leader-

ship, Nokia has grown into an impressive multi-industrial international enterprise, though its profits have dropped sharply so far this year, mainly because of an expensive restructuring of the company and the cost of a number of recent large acquisitions.

Around half the company's 44,000 employees work outside Finland now, mainly in Sweden and West Germany. During the eighties Nokia has made deep inroads into a variety of product markets, becoming Europe's third largest colour television producer, and one of the world's leading manufacturers of cellular mobile telephones as well as producing cable machinery and digital telecommunications systems. It also now happens to be one of Europe's leading soft tissue producers and manufactures rubber tyres as well

Inside the Nordic region, Nokia is now an industrial colossus to be reckoned with, a prominent example of Finland's business success story in the 1990s. But it is also very much a European Community company as well, participating fully in the Eureka and Esprit programmes. Kairamo's grand business design looks far ahead of much of Finnish industry and public opinion. "We have changed a great deal in the past 15 years," he says. "We will change even more in the next 15. You can never stop but you must renew all the time"."

Over the short-term Kairamo wants to consolidate and strengthen Nokia's existing market position in western Europe. "We only cross the oceans when we have something specific to sell," he argues; though he is pleased to see Nokia so strong in the US in sectors like mobile phones and cable machinery.

As a leading figure in the influential European Roundtahle of senior industrialists, however, his perspective remains firmly based on continental developments. Yet Kairamo remains emotionally Finnish at heart. He likes nothing better than to relax on a bear hunt in the north of the country with his rucksack on his back, sleeping under the stars and he keeps fit by playing a Finnish variant of ice hockey

called bandy.

But the pressure of work is never far away. Out in the wilds he always remembers to have a Nokia mobile phone with him to keep in touch with events.

Robert Taylo

Neutrality on the

Continued from page 1
The fundamental question remains — just how far can Finland move in the EC's direction without placing severe pressure on its traditional foreign policy objectives? As Prime Minister Holkeri explained in a lecture last

tional foreign policy objectives? As Prime Minister Holkeri explained in a lecture last November to commemorate the memory of the country's legendary president Urho Kekkonen: "Finland has consistently avoided political linkages as an aspect of arranging her external economic relations.

nal economic relations.
"Our country has participated in economic integration

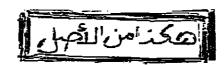
only in circumstances in which neither the basic security and foreign policy solution that we have embraced nor the trust that has been accorded it has been placed in question. In fact, Finnish policy-makers cannot afford to be concerned just with the EC movement to a free internal market. As always they must been a

ers cannot afford to be concerned just with the EC movement to a free internal market. As always, they must keep a clear eye on other European developments that affect their own national independence. Ever since the Helsinki inaugural meeting of the Conference on Security and Cooperation in Europe, as long ago as 1972,

Finland has played an active part in the international moves to ensure a relaxation of tension and the development of detente between East and tweet

This remains a key element in Finnish foreign policy. In the national debate on the country's future direction due to begin next month, no Finn can really afford to ignore the traditional tenets of their country's policies that have given them a genuine prosperity and fiercely protected security since the Second World War.

Robert Taylor



cism (in the Purcell-like titles, in the soft, string-vibrant, wind-and-horn-cushioned tex-

tures of the introductory para-

graphs) that also stamps Maw as a Britten descendant.

idiom, with its melodic sensu-

ousness, and its wonderfully

ousness, and its wonderfully musicianly (the repeated use of the adjective cannot be avoided) balance of tonality and chromaticism, owns also its European influences. A sharp Stravinskyan cutting edge shapes the welling disturbances of the Pantagia and

bances of the Fantasia and everywhere, but particularly in the second Lullaby, a Mahler-ian bitter-sweetness enlarges the emotional range. This is

the music of a composer mature in more than tech-

It was impressively played by the orchestra (who repeated the programme on Saturday at Covent Garden and last night

at the Norwich Festival), although the theatre acoustics still tend to dull the wind and

brass presence.
Maw was followed by Mah-

ler's Five Rückert Songs, with Margaret Price's voice and artistry in incomparable form, and a Dvorak Eighth superbly poised by Haitink between

bucolic good humour and dra-

matic intensity.
On this evidence the "Gar-

den Concerts" innovation is a

Max Loppert

But as ever, his musical

The Plantagenets

Company season in the main house at Stratford upon Avon at lest finds a focus and identity in this three-play cycle adapted from the Henry VI trilogy and Richard III. The new titles are Henry VI . The Rise of Edward IV and Richard III, His

The nine-hour blockbuster was performed as such for the first time on Saturday and was received with approbation and flying bouquets. I felt that Adrian Noble's production, having started magnificently, dwindled by the hour and limped to a hair along with the psychopathic Crookback.

There is no re-writing as

there was in the RSC Wars of the Roses in the early 1960s, the editorial contribution of Charles Wood is a conventional condensation of the prentice plays, Heiry VI Part 2 suffering most, and some minor shuffling of speeches, notably Glocester's first great soliloguy in *Henry VI Part 8* ahead of Henry's flight from Sectional Scotland.

Scotland.

The emphasis is on the rise of the House of York, David Calder's grandiloquently leonine Richard Plantagenet yielding the unstable reigns of Edward and Gloucester before the onset of the Tudous. There is no intellectual patterning of the events as there was in both the events as there was in both the Hall/Barton cycle and the recent English Shakespeare Company version which cli-maxed in the onset of a televi-sion are demonstrated.

sion age democracy.
Anton Lesser, who shot to prominence ten years ago as a baby-faced Gloucester in the Terry Hands' complete Henry VI, now follows the lan Holm trail to Richard with "Now is the winter of our discontent" delivered helf as a but the winter of the content of of the c delivered half as a public

The Royal Shakespeare speech to Edward's court, half as a malevolently twisted solil-oquy. This is the modern, warped ironist and political deviant, unrelated to Antony. Sher's leaping bottled spider with antennae-like crutches. Sher bared his hump, Leasen his withered hand while seeing off Hestings. off Hestings.

Lesser is not farmy but he is intermittently chilling. He werns a medical left boot and a shoulder hump to which he clamps an armour piece that is clamps an armour piece that is half stack porcupine, half coal scuttle. Richmond's lance at Bosworth goes clean through the hump and shield. But the performance is not yet clinchingly complete and it shares the current's serious RSC malaisa of sloppy articulation. Lesser lets too many lines die in his mouth, and there is no upward lift to slice out the metre.

Ralph Fiennes, infallibly

audible, is an outstanding Henry VI, less the tearful saintly hermit of David Warner, more the wryly peined victim of political circumstance. When he lets the lords frame David Waller's juicily-imposing Gloncester, you feel, with him, that all is lost. However, other big resonant roles like Warwick and Buckingham like Warwick and Buckingham are seriously underpowered.

The other major occupation is Penny Downie's of Margaret of Anjou. Sleek and silnky in dresses of rubbery silk and crushed velvet, her infatuation with Suffolk (Oliver Cotton) is electric, their separation a serual disaster. She hardens and ages into the vengeful sadistic battlemonger of the second and third Henry plays and still third *Henry* plays and still commands stage centre as the cursing revenant of Richard

The lamentations of the last



Blockbuster trilogy: The Plantegenets, at Stratford-upon-Aven

piece are notably done by Miss Downie, Marjorie Yates's Duch-ess of York and (the only other ess of York and (the only other first-rate performance) Joame Pearce's Queen Elizabeth. Women and children, shawled refugees of the dynastic fall-out, are seen homeless in the failing anow. The glorious sun of York has been eclipsed by a huge serrated black disc. Richard's dreams are troubled at Bosworth by ghosts, a surreal gardenscape of bleeding statuary, most striking until the effect is ruined by movement. At least here the brilliant At least here the brilliant visual coherence of the first play is revivifying a spectacle that has in fact slumped into very nearly an inert old-fash-

from stock and a terrible pleth-ora of bad wigs. If I had been Jack Cade (Oliver Cotton again) I would have gone along with cheap beer and death to all lawyers but I would also have banished all RSC wigs,

have banished all RSC wigs, starting with my own.

Even Joan of Arc (Julia Ford), who guite unjustifiably gots to sleep with the Damphin, has a lousy wig but at least in the first play the Noble and designer Bob Crowley combination is seen at its very best.

There is firency in the French. There is fluency in the French scenes unmatched elsewhere. The grilled stage floor filters rising steam like the streets of New York. The heraldic cloths of the English court and the

bright definition of the Temple Garden plucking of roses on a golden bough, give way to a forest of golden thunder sheets, stencilled with the fleur de lys. Ladders scale the skimpy bulwarks at Orleans and the actors are let loose like trainee Marines, using all parts of the theatre, side exits and a

of the theatre, side exits and a turteted gantry.

Ideas abound. When Joan dies, her hands are stigmatised, and the flends who surround her are the English half-dead, including the spiked dog Talbot (Robert Demegar) and his son. The death of Beaufort (Anthony Brown), his body bled with leaches confirms bled with leeches, confirms Henry in his saintly intima-

invention then starts to flag, and the bittiness of the second and the bittiness of the second play is never overcome. The Kentish uprising and the Simp-cox phoney miracles are done with little joy, flair or humour. Surprisingly for the RSC, there is little sense of a nation in turnoil. Cutting the Horner scenes and the Part 2 conjurations for the sake of half an

hour does not help.
Consistent throughout, rather, is a healthy relish for the gory, with some wonderful severed heads, a forest of them swaying on tall poles above Jack Cade, and showers of blood greeting the demise of Clarence (David Morrissey).

Michael Coveney

Simon Boccanegra

The World in the

Evening

At the latest of the "Garden

Concerts" on Friday, the Royal Opera House Orchestra under Bernard Haitink played the

first of the works specially commissioned for the series by

the David Cohen Family Trust.

This is an admirably enlight-

ened policy but in itself no guarantee of success.

Which is what made the beauty, eloquence, and profound impact of Nicholas Maw's The World in the Economic dealers in them.

ing doubly satisfying in them-selves, and as a rare example

of entrepreneurial virtue rewarded. Maw's half-hour orchestral nocturne and the

Christopher Isherwood novel share a title, but nothing else:

the composer has used it to indicate the atmospheric ethos, a world poised between night and dawn, sleep and waking, meditation and subconscious

fantasy, which the work is

intended to evoke. The shape is clear - in simplified terms, two Lullables, one at either end of Maw's arch-form, between which lies a sharp-toothed, fast-moving central

Like Britten, Maw possesses the innately musical gift of finding the most natural-seem-ing musical gesture — in this case, the Britten-ish lulling fig-

ure that opens the work - and

then pursuing its implications in forms and sounds that are at

once stringently argued and immediately appealing. There is a streak of English Romanti-

Simon Boccanegra did not con-vince Max Loppert when it was unveiled last year and English National Opera's first revival of it, strongly cast, brings only a little more illumination. Unless the hints are too subtle for me grasp, the historical transposition of Verdi's 14th-century Genoa is unspecific. We are back in Addenland, for which designer David Fielding conceives everything in stark primary colours (red, white and black in this case), where man keeps himself alive by bestial acts, any cruelty is jus-tified in the name of totalitari-

titled in the name of totalitarianism.

There are no chainsaws in
Boccanegra but dinner suits
and swords (a veritable grove
of them at one point, impaled
Berghaus-like), trench coats
and some unlikely chainmail.
Yet the stylistic excursions are less intrusive than in previous productions from this team and stricter stage discipline governs much of the action. The absence of any poetry in Alden's working-out is a serious flaw in a work which moves constantly between per-sonal commitment and public its stark directnes and lack of ambivalence some times jars against the implications of Verdi's score. But if one can resist the inevitable temptation to "fix" the action in a specific historical niche, and is able to tolerate the mis-matches, the force of the work

That is in part at the least the consequence of having a first-rate cast, which has been thoroughly rehearsed for the revival. Among the protagonists only Janice Cairns remains from the opening run; her Amelia is affecting, although on Friday she began hesitantly. Malcolm Donnelly is the new Boccanegra, never shing but a leader who substitutes charisma with indus-try, and the same characteriscould be applied to much

of his singing, in which his

David Alden's conception of declaratory effectiveness was Simon Boccanegra did not connever in doubt. There is a cadaverous Paolo from Steven Page, a very well observed por-trayal, and he is excellently supported by Mark Richard-

son's Pietro. However, the Fiesco of John Tomlinson dominates them all - the richness of his tone seems to deepen in every London appearance — and his immaculately stressed singing and the simple dignity of his characterisation compel constant attention.

A high proportion of the text, James Fenton's purposeful translation, is audible. The orchestra was sometimes too loud (Miss Cairns was the main victim) and Mark Elder's approach seemed fast and furi-ous, with sudden lapses into rather prosaic lyricism. That uneveness could right itself, owever, and the revival could then settle into a fascinating if ultimately puzzling experience.

Andrew Clements

Ingus Peterson, the young Latvian tenor who was the star discovery of the 1987 Wexford Festival, has taken over as Alfredo in the new ENO Troviata. His enunciation of English is passable, not yet always forwardly focused in this large theatre, and his acting sympathetic but still somewhat loose and generalised. In spite of all this, Mr Peterson proves one of the happiest of recent additions to the com-

He certainly adds a mitigating note of warmth to the hard, "critical" stance taken by the David Pountney production. No-one appeared to have a good word to say for this Traata after its opening night last month and so it is with surprise that I admit to having found Saturday's performance wholly compelling on its own (by no means unobjectionable)

Max Loppert

The view from Zanzibar

Colin Amery at the Aga Khan seminar on Third World housing

There was something extraordi-nary about the sight of some 80 international experts gathered in the heat of the island of Zanzibar to discuss architecture with particular reference to third-world housing. They had been gathered and flown from the mainland under the umbrella of the Aga Khan Award for Architecture. This award is cer-tainly the best of its kind in the world. Born ten years ago at a time when it looked as though oil money and western architects were about to cover Islamic countries with allen structures, it alies to link hadigenous tradition to development. The incongruity of a kind of architectural United Nations taking place in Zanzibar lies in the nature and condition of that troubled island. Zanzibar lies measily off that the country of Tanzania and results. the coast as part of Tanzania and revolu-tionary politics have almost fatally dis-turbed its financial and trading stability. The results of the recent unhappy past show most clearly in the condition of the fabric of the main urban settlement in the

old Stone Town. This was, until the revolution, occupied by Arab and Indian trailers. It still has mosques and markets but many of the fine-halconied houses with their brass-studded and carved doors are now filled by poor families of squatters. By the middle of the 1980s the whole town was in a ruinous

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Today, helped by foreign aid and a change of attitude on the part of the Tan-zanian government towards a liberalisaslowly improving. There has been help from the UN, UNESCO, the EEC and the UK Intermediate Technology Unit. For three years the Stone Town Conservation. and Development Authority has been encouraging the return of private owners willing to restore houses but a great deal depends on the ability of the government

could be more lush fields of cloves and the poor can actually afford. There is a plantations of bananas; the city could be people's architecture that may not fit into plantations of bananas; the city could be restored to emphasise the fact that Zanzi-bar has always been the cultural crossds between the Arab, eastern world and black Africa: Souks, mosques and Persian baths are there for restoration along with balcomed indian-style houses and relics of the British protectorate. There could be beach hotels but the island today is a sad scene of decreptinge.

Zamiler should look to the restoration and rediscovery of the Kenyan coastal town of Lamia as an example. The delegates were shown the work of the National Basesmis of Kenya and Unesco in this oldest fiving town in East Africa. The stone houses, patrow streets and fine waterfront date back some 500 years. Tourism could fundamentally after its Islamic racter and already there is, in my view, may protect Lemm. The intrepid should go before it is spoiled.

problems that focused the attention of the delegates. They were coping with life in a "modern" hotel that demonstrated daily the unsuitability of modern sychitecture to the tropics. Each day we passed through the long streets of concrete housing blocks recently built by the East Germans; alongside are the squat-ter settlements and the tin-roofed huts that accommodate most of the islanders.

The most useful contributions at the The most userni communications at the seminar came not from academics anxious to make scholarly or statistical points, but from delegates who work close to the moblem. The President of Tamamia stressed the need to emourage modernity while protecting traditional roots. The delegate representing the Hyderabad Development Authority in Pakistan described his experi-Anthority in Pakistan described his experi-mental approach to housing the masses, explaining the need for governments to to rehouse squatters.

But Zanzibar is also an island with huge potential for well-organised tourism. There erected and peid for in instalments that

any textbook or win any awards but it can be the basis of initial development.

the basis of initial development.

This was the message of the seminar that came over most clearly. Architects, if they have a role in the solution of the problem of mass housing, must learn from the people they are asked to house. Tower blocks are not the answer for Zanzbar or Nairobi but they still appeal to politicians and architects because they offer visible and almost innediate results.

It housed easy to define woblems at this

in amost immediate results.

It proved easy to define problems at this international conference but at the end of the day questions rather than answers by on the table. How can everyone have a house? Should professionals become "barefoot architects" living with the poor? Can the mass solution be avoided so that the individuality that is crucial to the nature of houses is preserved? How can the inarticulate mass explain their needs? Does sign have a role when it comes to the emergency housing? How important are new materials and can indigenous materi-

als be upgraded?
International seminars do not provide answers but it is important that the basic problem of providing shelter for mankind is shared and discussed. What emerged most clearly from the heat of Zanziber was that third-world governments may not have the resources to provide houses but they can prepare and design the support ns for those who are working close to the poor.

FT Architecture at Work Award

Entries are sought for this year's Architecture at Work Award, which closes on November 18. Forms are available from from the FT Press Office. The Award, made for an outstanding work of indus-trial or commercial architecture completed in the last two years, will be presented

Trial of Prometheus

David Bintley's new ballet, given its first performance on Thursday, returns to the world

of mythology which has already concerned him in Young Apollo and Sons of Horus. The Trial of Prometheus differs somewhat in its implications, though, for there seems an undercurrent of meaning which relates directly the act of artistic creation outle as much as in the parreoutle as much as to the narra-tive of the hero's infusion of life into dull clay.

We first see Promethous (Stephen Jefferies) in front of a vast pendant curtain. His newly animated creatures (Fisna Chadwick and Simon Rice) are curied at his feet. The curtain rises, to reveal the gods assembled to put these beings to the test. Ares and Dianysus (Antony Dowson and Guy Niblett) mock their lack of human energy; Apollo and Hernes (Jay Jolley and Bruce Sansom) variously deride their chansiness. Finally a dismis-sive Zeus (Derek Rencher) takes away their lives. The action thus far is rather

The action times far is rather abort-breathed, the style ingenious without seeming dramatically very potent. There is a handsome set by Terry Bartiett of a monolithic cream-coloured temple interior, adorned with key-pattern decoration, and costuming that – after the fashion of Sons of Horus –

the fashion of Sons of Horus—identifies each divinity most clearly by a head-dress.

The Olympians are seen as caricatures, stupid and mocking. They are unworthy judges, and Prometheus riposte to them comes after Zeus has taken the life-force from the creatures.

It is at this moment that Mr

Bintley's sympathies are declared. The creatures stir into life again; Prometheus turns in anger upon the judges and envisages the future of his creations, as they beget prog-eny and populate the stage (and the world). It is, of course, an implicit comment about the artist faced with criticism and the inimical codes of his society, and an assertion of his faith in what

he does.

But the exposition appears somehow passionless, lacking in sharpness of language as of feeling. And there is an awful temptation — because of the way they are costumed in stricted tights and because of pages. like wigs, and because of poses they take - to understand that what Prometheus has created is the cast of MacMillan's

ared is the cast of MacMillan's Rite of Spring.

The effect of the piece is, in sum, muted, despite the craft and felicitous touches of the choreography. Stephen Jefferies, who could make a laundry-list dramatic, has little change to show his mattle. His two creatures are rather better served, and admirably impersonated by Simon Rice and Flona Chadwick, albeit their dances are too often cast

as purposely weak responses to the comments of the gods. These last have solos which find Mr Bintley at his most fluent as a maker of dance characterisation. There is a commissioned

score by Geoffrey Burgon which supports the action , and makes all the right noise without - at a first hearing sounding more than efficient.

Clement Crisp

ARTS GUIDE

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MUSIC London

Beethoven Plus is a series of concerts between September 18 and December 10 which seek to set the composer's music in the context of his own time. Royal Festival Hall, Queen Eliza-beth Hall, Purcell Room. (928 3191). Vivaldi Festival. London Soloists

Chamber Orchestra, English Chamber Choir, conducted by David Josefowitz. Queen Riza-beth Hall (Mon) (928 3191: cc 928 8800) Halle Orchestra, conducted by

Stanislaw Skrowaczewski with Vladimir Ovchinikov (pisno). Tchsikovsky, Prokofiev, and Stavinsky, Royal Festival Hall (Tue) (328 3191; cc 928 8800) Royal Choral Society, with the English Chamber Orchestra. Mozart, including Requiem. Royal Festival Hall. (Wed) (928 Royal Festival Hall. (Wed) (938)
3191; cc 928 8800)
Monteverdi Choir, Silver Jubiles
Season. English Baroque Soloists, conducted by John Ellot
Gardiner, with Nigel Robson,
Mark Tucker, Stephen Varcoe.
Queen Elizabeth Hall. (Thur)
(928 3191; cc 928 8800)

Cacilia Gaadia, soprano, Marcello Guarrini, piano, Mozart, Doni-zetti, Verdi, Rossini. Theatre de L'athenea. (Mon) (47428727) Fine Arts Quartet. Debussy. Rachmaninoff, Beethoven, Saile Gaveau (Tue) (45626971) Ensemble Intercuntemporain, conducted by Pierre Boulez. Mes-sizen. Theatre des Champs Elyes. (Wed) (47203637)

Inger Soedergren, (piano). Moz-art, Beethoven, Brahms, Franck Salle Geveau. (Wed) (45628871) (9823871) Orchestre de Paria, conducted by Herbert Blomstadt, Gil Sha-ham,(violin). Weber, Mendels-sohn, Nielsen. SallePleyel. (Wed, Thur) (45636873)

Frankfurt ·

Wiritemberg Chamber Orches-tra and Metislaw Rostropovitch (cello), conducted by Jorg Faer-ber, Haydn, Mozart and Respight. Alte Oper (Fri). BBC Philhermo Asse Oper (FI).

BBC Philibarmonic Orchestra
and Dmitry Sitkovetsky (violin),
conducted by Edward Downes.

Mozart, Prokofiev and Tchalkovsky. Alte Oper (Thurs).

Netherlands Philhermonic conducted by Gilbert Verga, with Cristina Ortiz (piano), Schu-mann, Schuhert, Concertgebouw (Tue). Netherlands Philhermonic, with the Royal Christian Oratorio

Society, the St Bayo Boys' Choir and soloists, Britten, Mozart. Concertgebouw (Thur).
Peter Franki (piano), Gyorgy
Pauk (violin) and Ralph Kirsch-baum (cello). Mozart, Brahms, Beethoven, Recital Hall (Wed) (718 845).

Utrecht

Netherlands Philharmonic Orchestra conducted by Gilbert Varga, with Cristina Ortiz

(piano). Schumann, Schubert Vredenburg (Mon). Rotterdam Philharmonic Orches-tra conducted by Andrew Litton, with Andre Watts (piano). Bee-thoven, Vaughan Williams. Vre-denburg (Thur).

October 21-27

Rotterdam

Ton Koopman, Bach organ rec'ttal. Doelen Rec'ttal Hall (Mon). Netherlands Wind Ensembl Krommer, Janacek, Dvorak, Recital Hall (Tue).

New York

Pinchaz Zukerman, violin recital, with Marc Neikrug (piano).
Brahms programme. Carnegie Hall (Tue) (247 7800).
New York Pinfiharmonic conducted by Andrew Davis, with Mitsuko Uchida (piano). Beethoven, Strauss (Tue); conducted by Raymond Leppard with Ida Haendel (violin). Handel, Dvorak, Britten (Thur). Avery Fisher Hall, Lincoln Capter (799 9595). Hall, Lincoln Center (798 9895). The Fischer Duo. Beethoven, Nadia Boulanger, Robert Sirota, Elliott Carter, Chopin. Merkin Hall (Wed) (362 8719).

National Symphony conducted by Gunther Herbig, Viktoria Mul-lova (violin). Brahms pro-gramme. Concert Hall, Kennedy Center (Tue) (254 3776)

Chicago

Washington

Moscow State Symphony conducted by Yevgeny Svetlenov. Tchalkovsky, Rachmaninov. Orchestra Hall (Mon) (435 8122).

The Gondoliers

SADLER'S WELLS

After the dismay expressed on this page by Rodney Milnes at the New Sadler's Wells Opera's La belle Hélène, one reports with relief on an inoffensive Gondoliers that does the work no disservice, has one or two good ideas and whose main fault is, if anything, a too gen-teel witingson

At first glance Gerard How-land's set seems to be domi-nated by yet another tilted disc, in fact the stage floor is a glant straw boater with a crown that rises and revolves like a panety of appra post-war like a parody of every post-war Ring production. Vernon Mound's production evokes a Venice that is Edwardian and English, just as the ENO Mikado gave us 1920s clubland. The opening chorus, less Shavian New Women than pretty Wellsian working-girls, presents sensible misses in Edwar dian blouses and skirts.

The ducal pair's vulgarisation, with their paid appear-

ances at charity functions, middle-class dinners and on the board of commercial companies, comes over with startiing topicality. If Julian Moyle's Duke is pleasantly adequate, Linda Ormiston gets the show's biggest ovation (never mind "Take a Pair of Sparkling Eyes" or "I Am a Courtier") for her account of the wooing of

the awful nobleman. Attack. comic style and voice are helped by a costume of stylised hispanicism that combines black bombazine, flamenco fills, and fan *motifs* in unexpected places. John Ayldon stands out as

the Grand Inquisitor; the programme biography confirms that he sang the G and S bass roles with the old D'Oyly Carte, and it shows. There is an individual and elusive style to the Savoy operas, as hard to achieve as for Offenbach, and the idiotic Arts Council decision to kill off the old company did much to wipe out a unique tradition. Still, this performance is musically respect-able, despite an under-projected and cloudy-voiced Tessa. Laureen Livingstone, some gusty unevenness of emission apart, is a neat-voiced Gianetta. Simon Phipps' conducting as yet lacks sparkle and leaps ahead of the singers' breath-control at times; but the opening 20 minutes emerge as effortlessly fresh and melodious as anything Sullivan wrote (the last rich bloom of the partnership; the carpet quarrel and the falling-off of The Grand Duke and Utopia Limited were

Martin Hoyle

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Monday October 24 1988

A surfeit of debt

conversation was that sovereign borrowers did not go bust. The equivalent theme in the 1980s seems to be that overgeared companies are an excellent banking risk. This sounds a very curious guiding princi-ple for a business which is itself very highly geared. But the bankers have been backing their new insight with ever-increasing amounts of depositors' money

The past month has seen RJR Nabisco, the US tobacco and food group, propose a \$17bn leveraged buy-out. This s potentially the biggest ever and will involve huge amounts of external finance. The group's larger rival Philip Morris is bent on a huge \$11bn bid for the Chicago-based food concern Kraft, which will also keep the bankers busy. Britain's Grand Metropolitan, meantime, is engaged in a highly geared \$5.2bn bid for Pillsbury, owner of the Burger King hamburger chain. In Australia Mr Alan Bond of Bond Corporation added to his holding in the international trading group Lonrho, while declaring that he was 'comfortable' with the \$6bn of debt that positively dwarfs the equity of his group.

Corporate monoliths

To the extent that this leverage contributes to industrial restructuring, it is not without advantages. Anglo-Saxon canitalism provides stronger incentives for creating corporate monoliths than unwinding them. All the deals mentioned here involve mature businesses like brewing and tobacco, which coincidentally enjoy sta-ble cash flows from which to service a high level of debt. Bids also exercise a discipline. Pillsbury is in urgent need of a shake up and GrandMet will certainly provide it if it wins

the day.
But there is nothing new here to justify the banking sys-tem taking on higher degrees of risk than in the past. What is novel is that the banks themselves have become less creditworthy since the debt crisis than their biggest clients. who now by pass them and go direct to the markets for funds. As banking relationships have come under pressure because

THROUGHOUT the 1970s the its on basic lending have leitmotiv of much bankerly declined. There is thus a huge temptation to bolster profits by taking on more risky business. And there is no shortage of entrepreneurs ready to supply it to them through highly geared bids and buy-outs. The result is that poor quality debt finds its way into bank balance sheets and high yielding junk bonds, which are a disguised form of equity, find their way onto the books of financially troubled savings and loan institutions in the US. These institutions are thus turning into universal banks by

Also novel is the way entre-preneurs and managers are encouraged to go into hock by the growth of liability manage-ment, which helps control risk. Grand Metropolitan, for example, has relied heavily on interest rate caps to prevent the gearing in the Pillabury bid wrecking its profits if interest rates rise.

Financial engineering

The trouble with such financial engineering is that it does not eliminate risk; it merely transfers it. And as a report by a group of central bankers under Mr Sam Cross of the New York Fed remarked a while ago, there is a risk that new financial instruments can be mis-priced. In an over-competitive banking market they are probably being mis-priced in a way that favours the client, not the banker.

The consequences of all this are potentially very serious. At the industrial level the game was given away by Mr Ross Johnson, chairman of RJR, when he told Fortune maga-zine: "It's a lot goddamn harder to launch a new cigarette than to go borrow at the bank and buy what somebody made 20 years ago." That is not how they do it in Japan.

In the financial area it is easy to build a scenario in which the US Federal Reserve finds itself forced to choose between the collapse of the dollar and the collapse of the US banking industry; the Fed's ability to raise interest rates is being severely impaired by the gadarene plunge into debt. Be warned: old fashioned banking text books were not cautious of increased competition, prof- about leverage for nothing.

Kohl's mission in Moscow

THERE IS an element of nearly all strands of West Gerabout how best to deal with Mr Mikhail Gorbachev and his attempts to modernise the Soviet Union. All Western leaders want to go and see him; all wish to invite him back. This week it is the turn of Chancellor Kohl of West Germany whose Foreign Minister, Mr Hans-Dietrich Genscher, was one of the first to go on record

as saying the Gorbachev reforms must be encouraged. Mr Kohl will be taking a series of steps to forge closer bilateral links across a field ranging from nuclear energy and the environment to space flights and cultural exchanges. His delegation includes five Cabinet ministers and about 60 top executives and bankers.

Bonn's reasons for wanting to do business and to build up human ties with the Soviet Union are understandable and, in general, should be encouraged. West Germany, after all, is a major economic power that has sometimes been criticised in the West for not pulling its weight in external policy. The days when the Soviet Union regarded the federal republic as a revanchiste pariah are also long since over. The visit should thus be seen as a natural and welcome exchange between too big, and almost neighbouring powers, although caution is necessary.

Trade partners

West German leaders therefore need to keep cool heads in assessing the real extent of possibilities for positive Soviet changes. The federal republic is Moscow's leading trade partner in the West and some West Germans believe they have an obligation to improve the unpleasant consequences of

Europe's post-war division. Yet Bonn should not overestimate the leverage it can bring to bear on the long and arduous process under way in the Soviet Union. Moreover, however much sympathy the West German Government may have for Mr Gorbachev's objectives, it should guard against encouraging the belief that he will not face setbacks. The desire, even yearning, for Mr Gorbachev to succeed in giving the Kremlin a more Western-style face unites

man opinion. German industry is keen to participate fully in Soviet economic modernisation and there is a strong consensus for relaxing Western controls on transferring technology to

the Eastern bloc.
At the same time, as perhaps there always is during an American presidential election, there is concern about a possible waning in the US defence

Nuclear ploy

Mr Kohl's freedom of action is limited, however, even if he wanted to got too far. He and his advisers are well aware of the risk of West Germany being split off from the rest of Nato by any ploy by Mr Gorba-chev on freeing Europe of nuclear weapons. As long as the Warsaw Pact maintains its considerable conventional force superiority, this idea would endanger rather than enhance the security of the federal republic.

Although West German opinion may be inclined to reduce the country's overall defence readiness, it is a big leap from pressing for further progress on arms control to openly embracing neutralism or any-thing like it.

Still, there is always the possibility that either Moscow, West Germany's friends, or both, will misinterpret Bonn's motives. It is thus worth recalling that even Mr Genscher has stressed the need for mutually balanced force reductions, rather than unilateralism.

The West German Govern-

ment knows that a position of unequivocal integration with Nato and the European Community offers it the best chance, and probably the only one, of influencing for good what is happening on the other side of the East-West cleavage. So, probably, nowadays, does Moscow, which has problems with its own allies to deal with. Mr Kohl's administration and the federal republic's friends share the responsibility of making sure that this Western commitment remains unshakeable. After the various visits and after the American elec-tions, it will be time for the Western powers seriously to

FINANCIAL TIMES | Geoffrey Owen, Ian Davidson and Paul Betts talk to France's Prime Minister

Europe's federal imperative

ive months after Prime Minis-ter Michel Rocard first took office, his honeymoon is evidentity coming to an end. Public sector workers are up in arms again over low pay and poor condi-tions and his own socialist supporters are not making life any easier. But Mr Rocard remains driven by the ambi-tions of a political ideal which have long set him apart, both from traditional socialists in France and from traditional liberal thinking; and the central theme of that ideal is a very clear-cut vision of a united Europe.

"I am clearly a European federal-ist," he fired off in immaculate English when we met him in his first floor office, overlooking the garden of the Hotel Matignon. "If we are not federated within 20 or 30 years, our generation will be guilty in front of the world."

Some French cartoonists gently mock Mr Rocard, depicting him as a Boy Scout (as he once was), but there is nothing wishy-washy about his political prescriptions. During a two-hour interview, Mr Rocard spelled out his convictions on tax harmonisation in Europe, on the need for monetary co-operation and why the Germans are being difficult, and the case for a larger European role in the disarma-ment process. At home, he outlined his domestic dilemmas arising from the squeeze on public spending, his new definition of what socialism means in France today, and the looming political fracture over immigration and the rights of immigrants. On every issue, Europe is the deter-mining framework for Mr Rocard's

thinking. It starts with his vision of the role the European model can play Mr Rocard's new French socialism is committed

to the free market -

with social justice

in leading the way towards human rights and social justice. What sets Europe apart, for Mr Rocard, is not just its high level of economic development, nor its political pluralism,

but its systems of social protection. Unfortunately, Europe risks miss-ing its opportunities in two ways. The first is that the public spending which is the counterpart of the European model has become politically unpopular: and the second is the resistance to political and economic unity on the part of West Germany and Britain. Of the two, the British problem is the most obvious, but the German problem is the most immediate and threatening. Of Mrs Thatcher's view of the European Community as a con-federation of nation states, Mr Rocard was coolly dismissive: "This is a respectable thesis, but I think it is archaic. If that is the way it is, we shall be gently colonised by products and technology from both sides of the Pacific Ocean. Europe needs renewal, and this means a capacity for us to work together

Mr Rocard said that he would welcome the adhesion of Britain as a full member of the European Monetary System (EMS), but only on certain conditions. "If it becomes really European, that would be very useful; but it would equally be harmful, if its presence were still a source of paralysis. But if you wait until your reserves of oil are finished, you will be in a far worse position. The nuisance capacity of Britain in this respect is not signifi-

cant, I'm sorry."

He made it clear that his main pre-

and the need for Bonn to revise its nationalistic economic policies. "Ger-many is taking risks," he said. "We are now in an interdependent system. "What happens outside the country, especially in other European coun tries, cannot be neglected. But the Bundesbank is obviously more wor-ried by the relationship between the dollar and the D-Mark.

"The German population is already diminishing by 0.5 to 0.6 per cent a year, so if you have a gross national product which grows by zero, it means the per capita growth is 0.5 to 0.6 per cent. They don't need growth. Whereas the other member states, and France most because of our and France most because of our strong demography, still need growth - a good 10 years for the Dutch, and

20 to 25 years for us.

Mr Rocard explained the attitude of the Bundesbank partly by its constitutional autonomy from Bonn, but partly by the make-up of its govern-ing board, which was constituted by representatives from the Länder.

The French government would con-tinue to call for the constitution of a European central bank and would make the required concessions to German sensibilities to get it. "It is an absolute necessity," said Mr Rocard, "and we shall concede that it has to be politically autonomous, to reassure the Germans. I do not believe that monetary authorities can escape any relationship with political authorities; you cannot fight a war without the central bank working with the gov-ernment. But Europe deserves some

But Mr Rocard warned that West Germany's partners were being "ham-pered" by Bonn's policy on interest rates, which he said were creating the conditions which "might lead within a few years to a crisis in Europe."

At the same time, Mr Rocard emphasised that, in his opinion, the Franco-German special relationship "remains the key" for both France,

Germany and Europe.

There is now, since Gorbachev and the INF Euromissile treaty, a new situation in which there is a demand for conventional disarmament, and therefore a demand for the participation of European countries in the process. This has created an open situation, in which we can begin to work on some more solidarity in the way we speak about defence. We are facing the double necessity of entering the arms control process, and of increasing our European capacity to uphold our part in a balanced alliance with the United

Unless the Europeans succeeded in speaking and acting together, how-ever, Mr Rocard did not believe that there would be serious progress in conventional arms control. "In terms of defence, we are ridiculous." he said. "300m Europeans praying to be defended by 230m Americans from 280m Soviets, whose standard of living would not lead one to suppose that they are better than us."

In the case of defence co-operation with Germany, Mr Rocard highlighted the project for a joint Franco-German brigade now in the process of being established. "The key issue is, can we find a way between the integrated Nato doctrine for conventional forces, which is the doctrine of flexible response and forward battle, and the French doctrine which says that conventional forces are only required to allow some time for the nuclear strike decision. The pertinent answer lies somewhere in between."

Mr Rocard expressed deep regret



over the failure to agree on a single. European fighter programme for the European fighter programme for the 1990s and blamed his own country for the costly flasco.

"This is the consequence of what is wrong in my country's national men-tality. France behaved in these negotiations with a claim to direct and control the whole process, which was just not possible." If the four other coun-tries broke with France, he said, it was "France's fault for having badly conducted the negotiation".

The Rafale will be expensive, but we shall build it." he said, referring to France's alternative fighter. He is still hoping to salvage some degree of co-operation between the Rafale and the four-nation European Figher Aircraft (EFA) project. "I think a good solu-tion would be to find common armaments for these two planes, the same radars for some missions, perhaps the same engines; and possibly a common policy for exports, and even a joint management system for the two projects. My government is ready for any

intelligent solution."

Mr Rocard's outspoken views on the Rafale project have caused immense controversy in France. His views on facal policy in the European Community, and especially his rejec-tion of Commission proposals for the harmonisation of value added tax, have caused just as much dismay in Brussels. But Mr Rocard's objection to the Commission plan is based on a Cartesian argument for the role of public spending and the special char-acteristics of the French economy. France is squeezed on two fronts,

according to Mr Rocard. Despite its-policy of budgetary rigour, it must ensure adequate revenues to sustain state spending on public services, which are threatened by rising costs and declining standards. At the same time, France is suffering from a serious deterioration in its visible trade balance and one of Mr Rocard's top priorities is to avoid any tax changes which could undermine further French industrial competitiveness.

As the standard-bearer of France's new socialism. Mr Recard is firmly new socianism, my reacted in limity committed to the principles of the free market, tempered by the claims of social justice. "The socialists," he said, "have chosen a free economy, open to the outside, mainly private, and in which even the public sector has its own decision-making antonomy; so then we are in a competition process of who is best at me

Value added taxes in France are among the highest in the Commu But the competitive constraint means that Mr Rocard gives a much higher priority to the reduction of direct taxes on companies, on individuals and on savings, than to the harmonisation of indirect taxes, which would imply a sharp cut in French VAF rates and loss of state revenues.

Mr Rocard maintained that France

would have to cut its taxes on savings within the next two or three years, to coincide with the liberalisation of capital movements in the European Com-munity. "But this is a question of FFr instruction of the state of the

As it is, Mr Rocard is acutely con-acious of the deterioration of the infrastructure and the federic of public infrastructure and the fabric of public services. I don't think our countries nationally will keep their social cohesion in a situation in which progressively the quality of the services given by any public authority, central or local, is disninishing, in which the school system and the health system are in hage crists, in which the only way out is personal financial success which compensates for the lack of within services. public service.

"But we are living with a public which feels that we spend too much on the state, and this will probably last for some more years, I hope not until the point of complete

Mr Rocard's preoccupation with the quality of public service goes hand-in-hand with his determination to avoid "religious wars" and to "de-fra-matise and de-symbolise" the political choices facing France today. He has adopted a low-key approach to the new wealth tax, which he is introducnew weaton tax, wants no a marcons-ing as part of President Mitterrand's electoral manifesto, but at a far lower rate than the earlier socialist wealth tax of 1982. It wanted to create this tax," said his Rocard, "but in mondertating conditions; FFr that is not an

Mr Rocard believes that the tradi-tional causes of conflict between left and right in France — including the Church and Money - have lest their earlier virulence. Instead, however, he fears that the issue of immigration poses a new threat to the political life of the country. "This is the day-to-day conflict; this is the main problem in France." Pointing to the contrast in birth-rates between Europe and Africa, Mr Rocard speculated that within 30 years, Spain, Italy and France might have 15 to 20m new mmigrants"

-As we sat listening to him expound his views on the present and his vision of the future, we could have been tempted to wonder whether the new Socialist Prime Minister is not, after all, too good to be true. Yet his views and his visions have made him one of the most popular politicians in France for two decades. If there is a new consensus to be forged in France today, Mr Rocard is bound to play a key role in forging it.

Playboy and

survivor

■ It is said that he was a truly awful musicism, in contrast to his then neighbour, King Bhumibol Adulyadej of Thailand, who is thought still to play a mean jazz saxophone. He also made very bad movies. One, called Le Petit Prince, gives some clue to his egocen-tricity. The images of him stretching across the years include showing the then Jackie Kennedy, with her then escort Lord Hariech, around the temples of Angkor Wat: his lavish parties and banquets, and his spectacular rows with the late President Sukarno of Indonesia over women at non-aligned conferences. Tomorrow he will be received by Margaret Thatcher.

The picture of a roly-poly playboy royal has stuck to Prince Norodom Sihanouk down the years. With his high-pitched sing-song French voice, his tendency to giggle and to go on a bit, you could be forgiven for thinking of him as not a serious man, whom

history has passed by.
You would be wrong. Sihanouk was installed as King of Cambodia, as he insists on call-ing it, by the Vichy French as a puppet at the age of 18 in 1941. Indochina (Vietnam, Cambodia and Laos) staggered on as French colonies until

1954. Sihanouk turned out to be anything but a puppet. He abdicated in favour of his father; and when the old king died, he abdicated in favour of his mother, Queen Kissomak. He became Prime Minister, Foreign Minister, head of state, permanent representative at the UN and lots else besides, sometimes simultaneously. His small country of 7m people flourished. It was always able to feed itself even when there were famines in nearby India and Pakistan. He was an autocratic ruler.

He must now regret not hav-

ing killed off the Stalinist

OBSERVER

French-educated Khmer Rouge leaders, who caused such trou-ble later, when he had the chance in the 1960s. Instead he sent them into exile. Still, Snooky, as he became known, is a survivor. He gave his country 30 years

He gave his country 30 years of peace when neighbouring Vietnam was being torn apart by wars with the Japanese, the French and the Americans. In his last days of power he survived by allowing the North Vietnamese to use his country as a sanctuary for the Vietnamese insurgents. He was finally kicked off the high wire in 1970 when Nixon and Kissinger decided to extend the Vietger decided to extend the Vietnam war into Cambodia. His country descended into barba-

He travelled the world and the Khmer Rouge committed genocide between 1975 and 1979, decimating the popula-tion by at least 2m people. When the Khmer Rouge in their turn were thrown out by the Vietnamese in 1979, Sihanouk joined them in an opposition coalition outside the country. He said anything was better than the Vietnam-

Now 65, he is said to want nothing more than to return to his old capital Phnom Penh although perhaps he would no longer recognise the once stunningly captivating city of tree-lined boulevards, Buddhist temples and French-style villas. Margaret Thatcher's task is to help try and get him back without the Khmer

Careful copy ■ Moscow is get its first high-

street photocopying shop, under a joint venture with Rank Xerox. At least in theory, anyone will be be able to walk in off the street and get a docu-ment copied. In practice, a local manager will be free to decide whether or not to accept



"There's something seriously wrong when putting the clocks back is the highlight

material from Soviet citizens. According to Dr Raiph Land, who heads the 20-year-old East European sales division at Rank Xerox, the venture's real significance is that it will serve as a highly visible flagship for a company that is preparing for an explosion in Soviet demand for copying machines. Rank Xerox estimates that the 20,000 photocopiers it has installed in the Soviet Union make at least one third of the total number in use in the country.

The venture will derive hard currency from serving Western businessmen and also from selling to the West, for the first time, copies of historic Russian documents.

Foot's music ■ Desert Island Discs, in my view the best long-running programme on the BBC, is going through a particularly good period. Not long ago there was Lord Armstrong devising the definitive guide to music in eight records with all the precision of a former Cabinet precision of a former Campet Secretary and part-time com-poser. (Mendelsohn has long been under-rated, Prime Minis-ter.) Last week there was Cilla Black, giving not a fig for the classics. Yesterday there was Michael Foot. The here was Rossini, the

favourite place Venice. Byron, Swift, Stendahl and Heine all came in as Foot talked as if he were at the prime of his wit. The trouble with the former leader of the Labour Party, one has always thought, is that he was born in the wrong age. One of nature's Whigs, he would have flour-ished if America had not been discovered, nuclear weapons not been invented and before the primacy of economic pol-

icy.

The programme, which must be one of the gems of the series, will be repeated on BBC Badio 4 on Friday morning.

Better parties

■ Small concession from the Inland Revenue: employers may now increase their expenditure on staff Christmas parties without paying tax. The conditions are that the party or similar function must be open to staff generally, and not otherwise exclusive, and that the costs are no more than £50 a head. The original principle of "modest cost" allow-ances for parties was introduced in 1984. Modest was then defined as "230-35 a head". Inflation has thus been taken into account.

Glowing praise

Two female glow-worms meet. "And how is your youngest?" says one. "We're very pleased with her," replies the other. "She's very bright for .

THIS HOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE STOCK LISTED BELOW IS NOT AVAILABLE FOR FURCHASE DIRECT FROM THE BANK OF ENGLAND OFFICIAL DEALANSS IN THE STOCK ON THE INTERNATIONAL STOCK EXCHANGE ARE EXPECTED TO COMMENCE ON MICHOLAY, 24TH OCTOBER 1988.

ISSUE OF GOVERNMENT STOCK

The Bank of England announces that Her Majesty's Treasury has created on 21st October 1988, and has issued to the Bank, an additional amount as indicated of the following Stock: £200 million 2j per cent INDEX-LINKED TREASURY STOCK, 2013

The price paid by the Back on issue was the middle market price of the Stock at 3.30 p.m. on 21st October 1988 as certified by the Government Broker. The amount issued on 21st October 1988 represents a further tranche o

the Stock, ranking in all respects part passu with the Stock and subject to the terms and conditions applicable to the Stock, and subject also to the provision contained in the final peragraph of this notice; the current provisions for Capital Gains Tax are described below. Application has been made to the Council of The International Stock Exchange for the further tranche of the Stock to be admitted to the Official List.

Copies of the prospectus for the Stock, deted 15th February 1985, may be obtained at the Bank of England, New Issues, New Change, London, ECSM 9AA. The Stock is repayable on 16th August 2013 invovision is made in the prospectus for stockholders to be offered the right of early redemptionunder certain circumstances). Interest is payable half-yearly on 16th February and

16th August.

Both the principal of and the interest on the Stock are indexed to the General Index of Retail Prices. The Index figure relevant to any month is that published seven months previously and relating to the month before the month of publication. The Index figure relevant to the month of issue of 2½ per cent index-Linked Treasury Stock, 2013 is that relating to June 1984 (351.5). This Index figure will be used for the purposes of calculating payments of principal and interest due in respect of the further tranche of stock; as provided for in the prospectus, the calculations will take account of the revision of the Index to a new base of January 1987 = 100 (on the old base the Index for January 1987 was 394.5). The relevant index figures for the helf-yearly interest payments on the Stock are as follows:

Published in Relating to July of the previous year January of the same year August The further tranche of the Stock will rank for the full six months' interest due on 16th February 1989.

2) per cent index-Linked Treasury Stock, 2013 is specified under paragraph 1 of Schedule 2 to the Capital Gains-Tex Act 1979 as a gitt-edged security funder current legislation exempt from tax on capital gains, irrespective of the period for which the Stock is held).

Government statement
Attention is drawn to the statement issued by Her Majesty's Treasury on
29th May 1985 which explained that, in the interest of the orderly conduct
of fiscal policy, neither Her Majesty's Government nor the Bank of England
or their respective servents or agents undertake to disclose and changes
decided on but not yet announced, even where they may specifically affect
the terms on which, or the conditions under which, this further tranche of
stock is issued or sold by or on behalf of the Government or the Bank; that
no responsibility can therefore be accepted for any onlession to ittelle such
disclosure; and that such omission shall neither render any trensaction liable
to be set aside nor give rise to any claim for commensation. to be set aside nor give rise to any claim for compensation,

BANK OF ENGLAND

21st October 1988

Hugo Dixon analyses the difficulties of the Scottish electronics company Rodime

Wrong timing, wrong place

able to capitalise on inventions and turn them into commercial successes?

The story of Rodine, a Scottish electronics company, sheds some light on these questions. The company, which only a few years ago was being held up as a shining example of how British could ploneer and make money out of new technologies, is now struggling to pull itself out of a financial crisis.

Brown, one of the founders who took over at maging director, last year, says there was no strategic advantage in heing based there except for the ready supply of engineers.

Rodina's key failure was to rest on its laurels. While its competitors in the US were bringing out new drives which could store more quickly than the early drives, Rodina's tack with its original designs.

The secret of Rodime's initial success was technical flair. The company was formed eight years ago to manufacture Winchester disk drives - devices that are attached to computers to increase their storage capacity.

When Rodine started its operations

the disk drive industry was in its infancy. Drives measuring eight inches or more across had for some time been used in conjunction with mainframe computers, but this was a low volume market. It was only after Seagate, a US manufacturer, launched a 5% inch drive in 1980 which was small enough to be used with personal computers

Rodime's key failure was to rest on its laurels while US competitors were bringing out new drives

that disk drives took off, growing into a \$5bn per year industry today. Rodime's engineering skills allowed it

to ride the early part of this boom. In 1981 it launched a 5% inch drive with more than double the memory of Seagate's drive and in 1983 it strengthened its technological lead by producing the world's first 3% inch drive.

Success came when Apple Computer chose the new drive for its personal computers and Rodime's profits soared. At its height in 1983 the company was capitalised at \$180m and was one of the darlings of the US over-the-counter market, where it had decided to raise funds in the belief that US investors understood the risks and opportunities of high technology companies better than the British.

The subsequent problems were the result of an inability to make the transition from being a small company in an infant industry to becoming a large company in a mass market. Part of the blame for this must be put down to the

in high technology industries so poor, and why are Brown, one of the founders who took

Rodine's key failure was to rest on its laurels. While its competitors in the US were bringing out new drives which could store more information and operate more quickly than the sarly drives, Rodine stack with its original designs which were rapidly becoming obsolete. Malcolm Dudson, another founder who was in charge of marketing at the time, applains that the commany felt it was explains that the company fell it was not worth designing a completely new drive because the existing products still had life in them.

The only credible explanation of why Rodime took its eye off the ball in this way seems to be that it was out of touch with its market. Consumers were demanding higher performance drives to use with the more sophisticated pro-grammes being developed for their per-sonal computers and the company falled to see this happening.

But Rodime was not totally out of touch. It set up a plant in Florida in 1983, reasoning that since most of its 1983, reasoning that since most of its potential customers — the computer manufacturers — were in the US, it needed to be there too. It decided that it required engineering and manufacturing facilities there so that it could build held the contour of the contou close relationships with its customers.
In spite of the reasoning, Rodime's centre of gravity remained in Glenrothes. It was only much later that Len Brownlow, the company's US chairman, moved his family to the US and that marketing, finance and strategy were co-ordinated from Florida.

At the same time that Bodime was losing its technological lead, it was find-ing it difficult to broaden its management beyond the original five entrepre-neurs. This was damaging because the company was growing fast. The entrepreneurs were having to look at all sorts of new strategic questions while also taking care of day-to-day operations and, as a result, did neither job very effectively.

A further devastating deficiency of the UK as a location was its high cost of manufacturing compared with the Fer

manufacturing, compared with the Far East where the US drive makers had set up plants. Rodine only began its move to Singapore in 1986, by which time its financial problems were already severe. As competitors ramped up production of new advanced drives from their low-cost facilities, it became increasingly cost facilities, it became increasingly Rodime has answers to each of these clear that Rodime's own models were doubts. The business may not yet have



too expensive and out of date. Apple, which at one point had accounted for nearly half Rodime's sales, gave notice that it was switching to another sup-plier. The company had to write off millions of pounds worth of old prod-ucts which nobody would buy. Pre-tax profits of £14.8m in 1985 were replaced es of £1.6m and £13.4m in 1986 and 1987 respectively. The losses have continued this year. \$3.7m in the quarter to the end of March and \$5.3m in the quarter to the end of June.

Rodine is now trying to make a come-back. Last year it introduced a series of new products, the most important of which was a 3% inch drive that can store as much data as any similar product in the market. It also launched a new 5% inch drive which is half the height of normal 5% inch drives.

The new drives have given Rodime breathing space. Both have been launched into sectors of the market which are growing fast and where com-petition is, at present, light and prices reasonably firm.

Even so, Rodime is not producing in large enough quantities to wipe out the red ink on its profit and loss account and it is still trying to put together a financial package worth about \$20m to tide it over until profits start appearing.

Rodine is in danger of getting caught in the industry's present turnoil before it can stabilise its financial position. "You can't bank on keeping leadership position unless you have more products up your sleeve. Maybe they have some-thing to help them but it better be out pretty quick," says Jerry Atterbury of

ataquest. Rodime has answers to each of these

returned to profit but, says Mervyn Brown, sales have increased from \$25.4m in the quarter to the end of March to \$29.9m in the quarter to the end of June and have grown again in the quarter which has just ended. Brown also claims there is no danger of the company failing through lack of cash. The delay in putting together a financial package, he says, is not caused by any reluctance by its backers but by the the fact that placing new shares when the company's capitalisa-tion is only \$15m (based on 7.88m) shares in issue) would be extremely dilutive. "There's not a problem in rais ing money; there's a problem in the

The company also expresses confi-The company also expresses confidence that a repeat performance of the mid-1980s, when its technological lead was eroded, will not take place. Dudson says there is "no chance" of its products being overtaken by competitors, while Taylor claims that coming up with improvements to its existing range will be a "place of cake".

will be a "piece of cake".

Following the company's history of announcing false dawns, there has to be some scepticism that the future is as rosy as it makes out. As Patrick Wellington, an electronics analyst at County WoodMac in London, says: "There is always recovery round the corner according to Rodime."

One thing is clear, however. If Rodine does pull through, it will be manufacturing mainly in Singapore, running the business and marketing its products from Florida, and financing itself on Wall Street. All the key functions tions apart from engineering will have migrated from Glenrothes. What emerges will no longer, for practical purposes, be British.

this dream.

Sterling needs to rise, not fall

By Samuel Brittan

ast Friday's fall in ster-ling followed the Chan-cellor's Mansion House speech, in which he made the bed mistake of not repeating his earlier categorical rejection of any policy of devaluing ster-ling. That fall could prove a temporary blip; and it may in part have been a by-product of the D-Mark's sharp recovery.

But, in any case, sterling's move was in the wrong direction. For if the UK is to reverse a quite sharp inflationary upsurge and to return to the path of low inflation, sterling needs to rise, not fail.

The policy I am advocating is very different to that attributed to the Prime Minister in Moreh which were to severe.

March, which was to concentrate on domestic monetary policy and accept the consequences for sterling on the grounds that "you cannot buck the market." On the contrary I am suggesting a deliberate attempt to raise the target range for sterling, increasing base rates if necessary.

The evidence has changed fine evidence has changed since the spring. Inflationary forces are now active not merely in the domestic credit and mortgage markets, but in sectors of the economy open to international competition.

A great deal of harm has been done by indicators of labour costs, such as those of the International Monetary Fund, showing the UK much less competitive than in 1978. So much has changed since the hase date in the composition of output and in non-price performance as to make these comarisons worthless

Much more worrying than

anvihing that Thursday's trade The suggestion that sterling

figures could have in store, was the rise in consumer spending in the third quarter of 1988, to nearly 6 per cent above a year ago. Even this indicator might be downgraded because the rise in interest rates has not yet had time to affect personal spending. What cannot be dismissed so

easily is the increase in the twelve-monthly underlying earnings increase from 7% per cent in March to 9% per cent in August. Not all the rise reflects increased overtime; and much of it was incurred in the export and import-competing sectors. According to McWilliams Economic Services acwiniams is conomic services the prospects are for an rise in the underlying earnings increase of 9% per cent in the 1963-69 pay round. Profits will be squeezed by rising pay and more difficult market conditions at home and abroad. The central estimate is of a profit rise of near zero next year. (The Outlook for Corporate Profits, Boundary House, Tel: 01 251 2612).

But because of the very high level to which profits have risen, and the sluggish response of the UK labour marresponse of the UK labour mar-ket, earnings will be slow to moderate in response and might still rise by 8% per cent in 1989-90. This suggests that, so far from being uncompeti-tive, present exchange rates and profit margins make it all too easy for employers to grant and pass on pay increase

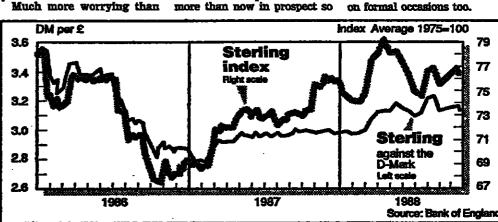
If we are serious about reducing core inflation, profits have to be squeezed much more than now in prospect so that it becomes more difficult to afford pay increases

should be nudged upwards should separate the sheep who worry most about inflation from the goats who are hung up on the balance of payments. But why was the Chancellor, who has recently denounced devaluation so reticent at the Mansion House? We can only speculate. But there does exist an unholy alliance between unreconstructed monetarists and the old economic establishment. The unreconstructed monetarists are against any policy for the exchange rate

and are well known to have access to the Prime Minister. By the old establishment, I mean those economists who regard this year's current pay-ments deficit and Whitehall's forecast of a similar deficit next year as a prima facie rea-son for sterling depreciation.

son for sterling depreciation.

As anyone can confirm from the files, Nigel Lawson's more robust remarks about a depreciation of sterling being "wholly inappropriate", the indications that he is ready to raise interest rates to support the pound, and his view that membership of the European Monetary System might have helped in the fight against inflation have come in unscripted interviews. His preunscripted interviews. His pre-pared speeches, which have to run more of a political and official gauntlet, have recently been silent about sterling, and much less interesting than his off-the-cuff remarks. It is time he threw off the bad influences



'If this is not a sell out, I want to know what it is'

Sir, As a London Life policyholder, I must voice my feel-ings at the disgraceful manner in which the extraordinary general meeting was conducted on Wednesday October 19 (FT,

I was present at both the meeting held in the Barbican and at the Café Royal and it was hard to judge clearly the issues at stake. Queen's Comsel were amongst those present and asking questions of the chairman and board, but the police the hedging and the , replies, the hedging and the refusal to reply made one won-der what, in fact, was taking

U 45 C. 19 C.

October 20).

We were told at the beginning of the meeting that the

already been carried and that our votes would make no dif-ference to the outcome. This was due to the very considerable proxy vote which the chairman claimed supported the motion — I understand that some people experienced delay in notification of their right to vote by proxy.

solution before tu

The vote being taken was to allow the chairman and board to change the articles of association of London Life. This in and implications of such a

was that the board was rail-

my view is a very serious issue and I wondered why it had not been made more clear. I feel sure that many policyholders did not realise the importance

ading the policyholders, and that the proposed marger with Australian Mutual Provident is, in fact, a sell out. Other policy holders at the meeting told me that their savings had been placed with London Life in good faith and they felt that they had a great deal to lose if the merger went through. The chairman and board admitted that they would be resigning

The im

seemed happy to sail us into rough water and then abandon Policyholders at the meeting: generally seemed happier with the alternative proposal that London Life should merge with

after the merger - they

Equitable Life, I am one those of this opinion.

If the merger does go through, of the 16 board mem-bers, 12 must be Australian and reside in Australia, 3 must be Australian and reside in the UK, only one is allowed to be British. If this is not a sell out, I should like to know exactly what it is.

I repeat again my call made at the Barbican for a vote of no confidence in the chairman and the board of London Life. I now add to that a request for a question to be asked in the

Anthea Nicol-Gent, Denelurst Gardens,

Success story in Strathclyde

From Mr Edward Harkins. Sir, Your survey on Strath-clyde was excellent (October 18). The writers showed sufficient scepticism towards the current vogue for hype on Glasgow and things Glaswe-glan, whilst also demonstrat-ing the real recovery which is going on in Strathclyde.

I have one comment which particularly applies to James Buxton's introductory piece. Scant mention was given to the remarkable success story of community-based housing associations in Strathclyde. This type of housing association, concentrated around Strathclyde, has an unsurpassed record in partnership between communities, professionals and private industry. This partnership played a considerable part in moving post-1960s housing away from wholesale clearance and rebuilding, towards the conser-vation and renewal of existing

And now, in partnership with the new Scottish Homes Agency, the housing associations will be required to greatly increase the private equity in their developments. So if there are lenders and developers who are seeking genuine working community partnerships, come and meet us in Glasgow's East End. Edward Harkins, Tollcross Housing Association

84 Braidfauld Street, Glasgow

Reasons for anti-dumping action

Sir, Terry Dodsworth, writing about the European Elecdifficulties over imposing financial penalties ("EC chip probe hits snags," October 10). He implied the penalties are being demanded by the European manufacturers. This is

action is to stop damaging dumping and/or prevent its repetition: financial penalties are only a means to this end If it is the case, as Mr Dodsmission has found dumping proved, the European produc-ers represented by EECA (of

dumping case. Richard H.W. Bullock, Electronic Components Industry

tronic Component Manufacturers Association's (EECA) anti-dumping action on semiconductors, said that the Euro-pean Commission had run into

The object of anti-dumping

which the Electronic Components industry Federation is the UK member) would certainly not want remedies adopted which damaged the interests of their customers, electronic equipment makers.

What they would expect is the creation of an effective safety net to prevent any recurrence of unfair pricing without the need to start a time-consuming new anti-

nano Hos

This is a marvellous opportunity to overhaul the Takeover Panel

From Mr Daniel P. Broby. Sir, The current bids for Scottish and Newcastle Brew-eries and for Consolidated Gold Fields offer the Department of Trade and Industry, the Inter-national Stock Exchange, the Securities and Investments Board and The Securities Asso-clation, a marvellous opportu-nity to overhaul the workings of the City Takeover Panel and the Monopolies and Mergers

Commission.
When the Bank of England set up the Panel in 1968 it was envisaged that it should ensure (1) all shareholders were treated equally, (2) that they be given adequate information, (3) that the directors act in the

best interests of shareholders, whilst (4) avoiding false mar-kets in shares during a bid. The uncertainty of a referral to the Monopolies Commission, as is the case in the afore-men-tioned examples, can be said to

violate all four principles.
Firstly, all shareholders cannot be said to be treated equally if the threat of a referral "panics" some long-term shareholders in the company into selling their shares to protect any capital appreciation that they may have made.

or the offeree who is at fault,

Similarly, they cannot be said to have been give adequate information about the takeover. It is not the offerer

but a hesitating regulatory body trying to decide on the merits or otherwise of the bid. The directors of the target company are encouraged to attack the bidder on the grounds that the bid should be referred to the Monopolies Commission. This is not so much in the interests of their shareholders as in their own private interest (their jobs) and the public interest (which is not their brief).

Lastly, the mere overhang of referral creates a false market in the share's price until the matter has been resolved. Witness the languishing price; of Gold Fields and S&N. The solution which I propose

is that, firstly what constitutes "against the public interest" and "against the national interest" be made clearer. (A matter which I am sure the Kuwait Investment Office would like to have resolved). Secondly that any bid which is likely to con-flict with these be examined by a "full-time" panel before it is announced to the shareholders and general public. The deci sions would thus be faster and cause less confusion.

Would the panel care to answer these allegations, or are they going to refer the matter to the Monopolies Commission or indeed the DTP

115 Finchley Road, NW3

It used to take four to six years for a fruit tree to protince fruit. And people always had this dream of faster and better harvests. Now DSM, one of Europe's larg-

in co-operation with the Research researchers at DSM have developed a com- the right amounts. The results are remark-

est chemical companies, has helped realize

pletely new fertilising technique for northwest Europe. They call it 'fertigation'.

it uses the environmentally benign drip irrigation system. The drip, however, is enriched with a special fertiliser which

is fully soluble in water. Thus the roots receive, drop by Station for Fruit Growers in Holland, the drop, moisture and nutrients. In exactly able: since we improved the drip, we've been able to harvest at least a year earlier. And both the yield and the quality have improved tremendously.

Fertigation is one of our technologies which is certainly bearing fruit.

DSM (5)

If we don't have a solution, we find one.



FINANCIAL TIMES

Monday October 24 1988



Deborah Hargreaves in Chicago

Thinking about a future crash

AS THE futures industry indulged itself in a lengthy contemplation of its navel on the first anniversary of the stock market crash, market players could not forget that stock index volume is sorely depleted and retail custom in futures has halved from last

Futures industry officials meeting in Chicago last week heard again the assertion that their markets performed well during last October's debacle. Indeed, the past year has given the industry a prime opportu-nity to explain the workings of the markets to a public sensi-tised to the issues by the crash.

Lurking beneath the pride the industry takes in deflecting some of the criticism levelled at it in the aftermath of the crash, however, is a fear that Congress has yet to wield its hammer. It took four years for the US Government to deliver its legislative response to the 1929 crash; Congress still has several bills before it that are anathema to the futures indus-

These bills, which collectively propose to increase futures margins and to change regulation of the industry, are expected to be reintroduced next year, when a new President may take a more interven-

futures officials fear a vic-tory by Mr Michael Dukakis, the Democratic candidate, would signal bad news for their markets. At the same time, the industry is wary of an administration headed by Mr George Bush, which would probably retain Mr Nicholas

Brady as Treasury Secretary.
If this were the case, Mr
Brady might well push for some of the reforms in futures that were suggested by the report of his task force on the crash. These include the creation of a single "super-regulator" for the futures and securities business - a proposal that was surengly resisted in Chi-

Congress will be provided with ample opportunity to redefine the role of the industry's regulators next year, when both the Commodity Futures Trading Commission and Securities Exchange Commission face a routine four yearly reauthorisation process. With this, and Glass-Steagall banking changes scheduled for Capitol Hill's next session, "Lord knows what may come out of Congress in 1989," one industry official shuddered.
A: least Washington cannot say it has not been made aware

of the futures industry's feelings. Officials have lobbied intensively since the crash: Mr Tom Donovan, president of the Chicago Board of Trade, says he has paid 27 visits to the US capital in the past year.

The industry resents the suggestion it has not done much to reform its markets since the crash and stresses its attempts at co-operation in the past year. Traditionally isolated by rivalry and competition, futures exchanges have found

strength in numbers.
At the same time, New York and Chicago have been pushed closer together by the interdependence of their markets - as so brightly highlighted by the crash. Last week's introduction of co-ordinated circuit-breakers in securities and their derivative stock index futures markets shows how this co-opera-

One of the industry's major preoccupations is how to speed the movement of funds through the system and avoid the sort of "gridlock" that occurred last October. While individual exchanges have made provisions to strengthen their own clearing and settlement processes, regulators still feel the need for some joint ini-

tiative on the issue. This would involve an even greater effort at co-operation to include major banks as well as futures clearing houses, and probably would not be done without some kind of legisla-

tion.
For its part, the securities industry is also looking to accommodate large portfolio transactions by creating con-tracts that would trade baskets of stocks. However, these pro-posed "index participations" are likely to be held up by regulatory warfare over whose jurisidiction they fall under. Although proposed by stock exchanges, the CFTC maintains they are futures products and therefore must be traded

on a futures exchange.
But, no matter how much effort is made at reform, it is debatable whether a similar downfall can be prevented in future. "Once people start to panie, you can slow them down, but there's little you can do to stop them," one industry player notes. "A crash may be something we just have to experience now and again."

ARAFAT AND HUSSEIN RECONCILED

Arab leaders seek united front

By Andrew Whitley in Jerusalem and Victor Mailet in London

MR YASSIR ARAFAT, chairman of the Palestine Liberation Organisation, held a series of unexpected meetings with the leaders of Jordan, Egypt and Iraq at the weekend in pursuit of a united Arab stand on Middle East peace

negotiations.

The flurry of diplomatic activity in the Jordanian port of Aqaba and in Baghdad was apparently aimed at bolstering the chances of the relatively conciliatory Labour Alignment led by Mr Shimon Peres in the Israeli general election on November 1, although Israeli commentators said it was doubtful whether such pressure would be effective.
Mr Arafat's talks will also

give him the weight of Arab support at the important meeting of the Palestine National Council, the Palestinians' highest policy-making body, in Algiers on November 12. The PNC is expected to declare a independent Palestinian state and to set out a programme for peace negotiations.
Of particular significance

was the reconciliation on Saturday between Mr Arafat and King Hussein of Jordan, a country regarded as a vital part of any solution to the Arab-Israeli conflict.

Relations between the two men have been frigid since their joint negotiating plat-form, based on the establish-



King Hussein of Jordan (left) greets Yassir Arafat, the PLO leader, on his arrival at Aqaba airport on Saturday, watched by Egyptian President Hosni Mubarak

ment of a Palestinian-Jordanian confederation, collapsed in 1986. In July this year King Hussein severed Jordan's tles with the Israeli-occupied West Bank, leaving the PLO to take responsibility for the occupied territories and at the same time undermining Mr Peres's contention that Labour could negotiate with Jordan for a

peace plan. Officials from both Jordan

and the PLO expressed satisfaction with the discussions, although no details emerged of what - if anything - had been agreed.

Improved relations between the two sides could increase the chances of their forming a joint delegation at a future Middle East peace conference, an idea backed by most of the key players except Mr Yitzhak Shamir, the Israeli Premier.

The main purpose of the weekend's meetings, during which President Hosni Mubarak of Egypt travelled with Mr Arafat to both Jordan and lraq, seems to have been to demonstrate that a moderate Arab camp would be able to negotiate with a Labour-led government in Israel.

Shamir accused Mr Peres, during a televised debate between the two party leaders, of drawing King Hussein into "crass intervention" in the election campaign. Last week King Hussein said on US television

which it has no stake and its sense of isolation is likely to be deepened by the involvement of its enemy Iraq.

that King Hussein would visit Damascus this week to mediate between Mr Arafat and Presi-

We want the Israeli voter

whether Arab or Jew, to under-stand where his specific interest lies," Mr Osama al-Baz, Mr Mnharak's senior adviser, said in Jordan. "Let him know when he casts his vote that there is an Arab partner ready for negotiations."
Yesterday an angry Mr

that victory for Mr Shamir's Likud party would be an "abso-inte disaster" for the region. The weekend talks raise the question of how Syria will react. Syria has consistently vetoed peace initiatives in

There were reports yesterday

Gorbachev warns on arms talks delays

By David Marsh in Moscow

MR MIKHAIL GORBACHEV, the Soviet leader, yesterday offered West Germany partnership and friendship to forge

links across Europe.

But in an interview ahead of a four-day visit to Moscow by Chancellor Helmut Kohl starting today Mr Gorbachev warned against delays in disarmament negotiations which could hold up a move towards a nuclear-free world.

Speaking to the German

news magazine Der Spiegel, Mr Gorbachev called for more bilateral co-operation: "Let us try to look at each other not as two former enemies or two potential opponents, but as partners and possible friends."
But he underlined that a
reversal of detente could have "dreadful" consequences, and

the Bonn Government could come under in Moscow this week to depart from the Nato line on introducing new short-range nuclear weapons in Europe by the mid-1990s. Mr Kohl is bringing to

Moscow a delegation of minis-ters, officials and industrialists to seal agreements in trade, technology and culture. Asked in a TV interview at

the weekend about the discussions on new nuclear weapons, Mr Kohl recalled the Warsaw Pact's considerable superiority in conventional forces and said he opposed dismantling all nuclear weapons in Europe. But the Chancellor, who faces strong domestic calls for further nuclear disarmament, emphasised West Germany's exposed position in the middle

on (nuclear) missiles . . . but we have to live with them." said Mr Kohl. The Chancellor, who has

spoken on the telephone with Mrs Margaret Thatcher, the British Prime Minister, in recent days and also saw ear-lier this month President François Mitterrand, stressed that disarmament questions which could come up in Moscow were primarily a subject for the whole of Nato.

Among the five ministers accompanying Mr Kohl is Mr Rupert Scholz, the Defence inister. In a speech tomorrow to top-ranking Soviet officers, Mr Scholz will call on Moscow to reduce its conventional force disparities and move its armies on to a purely defensive footing as a contribution to

Ironically, the West German Defence Minister will leave Moscow on Wednesday, a day early, to take part in a meeting of the Nato Nuclear Planning Group, at which apgrading o nuclear weapons in Europe is expected to be on the agenda.

in his interview with Der Spiegel, Mr Gorbschev also dashed hopes in Bonn that greater East-West dialogue could lead towards German reunification. He said East and West Germany were two sover-eign states. Erasing the border between them would be "unacceptable if not catastrophic." Mr Gorbachev also rejected the idea that the West was offering the Soviet Union help" in restructuring its economy. The restructuring process was of mutual interest

Lithuanian leaders plead for patience

Continued from Page 1 from this rostrum the most complex problem which all the time since 1940 has failed to solve?" He was referring to the year when Lithuania was re-oc-

cupied by the Soviet Union. The congress passed resolu-tions demanding economic autonomy from Moscow, con-trol over emigration and immigration, on establishing its own territorial army, and demanding an inquiry into the operation of the Ignalina nuclear power station.

A resolution asserting the

right of Lithuania to "with-draw from the Soviet Union" was toned down to one simply restating "the Leninist princi-ples of federalism, national equality and self-determina-

At mass, Cardinal Sladkevicius also urged caution. "You must know that a seed grows

even under the snow," he said.
"You cannot see it growing
until the springtime when you see the flowers. So you must

learn to wait."
Words of prudence notwithstanding, the congress was a breathtaking sign of how far the Lithuanian nationalist movement has travelled. Eight months ago, the offices

of Vilnius television were searched by the KGB, after rumours that someone was planning to wave the green, red and gold Lithuanian flag from a window on February 16 to commemorate the declaration of an independent Lithuania 70 wears are

ania 70 years ago.
This weekend, Vilnius has been a sea of tricolours, hanging from the lamp posts, across the streets, flying from the bat-tlements of Gediminas Castle, and carried on banners and in

of adults and children. The KGB was nowhere to be seen. The explosion of nationalist sentiment and public debate in this ancient Baltic state has astonished its most fervent supporters.

Yesterday morning, as dawn came up over the city, the car-dinal celebrated mass on the steps of Vilnius Cathedral before a congregation of sev-eral thousands. Many old women in the crowd were qui-

the night before, an enormous crowd converged on Ged-iminas Square, beside the cathedral, carrying candles in plastic cups, home-made lamps or burning torches, armed with thousands of flags of every shape and size, or simply wear-ing badges in the national col-ours. Singing and dancing went on into the early hours. Although Mr Brazauskas received a rapturous reception from the congress, he must have been half-horrified at

some of their demands.

The leadership of Sejudis is calling for "economic and cultural sovereignty for Lithu-ania, in a federal relationship with the other republics of the Soviet Union. Moscow would still run defence and foreign

Yet the cheers at the congress went above all to the most radical demands: for a referendum on complete independence, for a national currency, for autonomy in foreign relations, and for a Lithuanian army with national service only at home.

Ecological demands rank high. There were demands for the end to all privileges for the "party bourgeoisie," and a halt to the building of any more statues of Lenin.

Soviets seek US computer partners

Continued from Page 1 thought the Soviet Union would be able to manufacture 32-bit chips within three years, but this could be cut by up to two years with the help of a US

company.
While 32-bit chip exports to the Eastern Bloc are currently prohibited, the Soviets believe they can persuade the US Government to grant export licences for their microproces-

"This would not be a case of taking US technology out of the country," suggests Mr Duf-fey. "The Soviets would be transferring their technology

WORLD WEATHER

to the US" in the form of the microprocessor design, he

maintains.

The Soviet trade representatives aim to persuade the US
Defence Department to
approve the semiconductor
venture. "We will offer to give
the first samples of the microprocessor to the Pentagon,"
said Mr Duffey. "It is our intention to familiarise the Commerce and Defence Departmerce and Defence Departments with our plans, but we have not yet informed them," he added.

US semiconductor experts point out, however, that chip manufacturing technology is

23 73 Rhodes 13 55 Rio de Jo 31 55 Rome 10 66 Selzberg

regarded as one of the most sensitive areas of technology export control. Advanced devices such as 32-bit microprocessors represent a key component of US "smart weapon" systems which are critical to US defence strategy.

"I doubt that there would be a great deal of enthusiasm in the US toward the Soviet plan, said Professor John Lin-vill, a semiconductor expert at Stanford University.

The Soviet representatives in the US appear to have mis-taken a friendly telephone conversation with a marketing ect. Mr Duffey said.

executive at LSI Logic, a leading US chip maker, for a posi-

ing US cmp maker, for a posi-tive response.

Mr Wilf Corrigan, ISI Logic chairman, stressing that his company has "absolutely no interest in any such venture with the Soviets," said that an MPI representative phoned ISI Logic several weeks ago, but did not mention the nationality of his client and did not respond to a request for infor-mation about his company.

US companies contacted about the 32-bit microprocessor proj-

Dukakis fights back

Continued from Page 1 ago to the effective negative campaign which Mr Bush has been running against him, alleging that he is weak on defence and crime.

Mr Dukakis is hoping his more hard-hitting campaign style, a decision to reach out to traditional Democratic voting groups, including blacks, and more support from members of his party will begin to narrow the gap with Mr Bush. Mr Bush was yesterday resting in Washington before a week of intensive campaigning across the country.

The 100th Congress finally came to an end early on Sunday morning when the Senate approved a comprehensive new drugs bill which imposes tough new penalties for so-called "recreational" drug users as well as for drug deal-ers and pushers.

Although the bill calls for a greater emphasis on drug treatment to tackle the drug problem, critics are complain-ing that budget constraints mean that much less money will actually be appropriated to tackle the drug problem than the new bill calls for.

Taking up where gilts left off

In the old days, when the Bank of England had a never-ending supply of gilts to sell, it used to avoid certain sections of the market to leave the way open for corporate borrowers. The experiments were so unsuc-cessful that this time it has kept quiet about the much greater opportunities offered by its brand new unfunding

For once, however, the mar-ket seems to be responding, and in the last two weeks alone there have been five sterling issues that have fitted neatly into the holes left by the Bank of England's purchases in the long end of the market. Everyone should be delighted. The UK institutions, which are feeling starved of long-term paper, have a new home for their money (on which they are offered a nice spread over the gilt yields): the Chancellor of the Exchequer can congratu-late himself on what his budget surplus is doing for indus-try: while the issuing booses (so far Warburg seems to have had much more than its share)

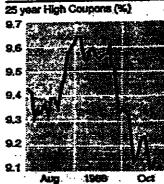
are being given something to

At second sight, it all looks slightly less encouraging. Although the combined value of the five issues is slightly greater than the 2500m-odd of the Bank of Engiand's monthly clean-up in the gilt market, the same cannot be expected to be true every month from now. Each of the five borrowers had its own special reasons for raising their issues - Land Securithes and MEPC need to borrow long to match their assets, Portugal borrowed in London because it was the only place it could get 25-year money, and both TSB and Fishifar needed funds long enough to be classi-fied as capital by their regula-tors. The fact that they converged on the market at once is encouraging, but does not confirm that the big dash to take advantage of the tumble at the long end of the yield curve has yet quite began.

resource in its treatment of shareholders. The company which pioneered UK quarterly reports, current cost accounting and scrip dividends has innovation yet the payment of dividends not for the year past, but for the year to come. The idea has a certain charm. As BOC argues, no company these days thinks of its payout in terms of a pot of money which is to be part distributed, part retained; in practice, any divi-

There seems no end to BOC's

Redemption Yield



dend declaration makes an implicit statement on sustainable payments in future. By spelling this out, BOC is taking the bold step of publishing a guide to its year-smil budgets. And by setting the dividend for the full year and paying it out in two equal parts, the company svoids a mandatory UK board meeting half way through the year.
The idea is not wholly novel.

Those US companies which pay out quarterly in equal pay out quarterly in equal instalments give a guide to the year with the scale of their first quarter increase. But BOC is going the whole log scrapping the final dividend—which becomes the first of two interiors—and with it the formes! approval of the payout at the AGM: bringing payonets. the AGM: bringing payments forward by two months, at an nusi cost of over firm and incidentally, bumping up the level of payment on a one-off basis, since last year's final-more than half the annual - will become the beachmark for this year's first payment, to be repeated six-

All this is scarcely suitable for companies in more volstile businesses. But then, BOC is subtly encouraging sharehol-dars to focus on the long-term nature of its operations. The payout announcement is not an earnings forecast for the an earnings torecast for the year, since there are no under-takings on dividend cover; but it is, by implication, a rolling forecast of the level of growth expected over a longer period. And indued, he BOC argues, equity investment is charge, enough without shareholders ue chio cos to be uncertain shout their

Life Insurance

Nobody who invested in the UK life insurance industry on the principle that it was about

to be sucked into a pan-European whiriwind can afford to ignore developments at Abbey Life. Last week's announcement of a link-up with Lloyds Bank set Abbey Life shareholders baying for the hid premium to which they feel entitled; the Lloyds deal, some believe, would deprive them of it foresees But it goes without say. ever. But it goes without saying that where there is no bidder there is not much excuse for a bid premium. And if no one else decisres an interest in Abbey Life before the Novem-ber 14 egm — which must be possible given the size of the company and the heady multi-ple it would command - then the basis for valuing some of the sector's other stocks could

the sector's other stocks could also be in doubt.

With hindsight, it is easy to blade the bid speculation of the pest year largely on chauvinism: the theory was that Europeans—and others—needed sophisticated expertise in the issurance business, and their Postiles commences, and in the insurance business, and that British companies had something of a corner on the market. Where Compagnie do Midi led the way with its pricey acquisition of Equity and Law in 1987, others would certainly follow, and they could be counted on to go the Anglo-Saxon route of badding for talent outright, rather than tying it up in knots of cross-marcholdings in the Continen-

tal manner.
Unfortunately for skarcholders, Combagnie du Midl turned out to be more of an independeal than a trendecter. The big European companies kept busy among themselves, but none of them latinched the expected UK mega-bid. And over the past lew months, there are eigen that the Eleas of Allians and Generall have begun to think the UK market quite feer enough even before the wooding starts. The prospect of a tougher tax regime for the UK hadstley by the sort of thing which could stop many a company crossing borders which it can avoid — even if the tax threat did not come at a time of vastly increased competition in the UK financial services industry overall. lent than a trend-setter. The dustry overall. All this does not mean that

areholders in some of the smaller or more vulnerable companies - London & Man-chester, Legal & General, and off all prospect of corporate goings-on. But in general, defensive share swaps of the sort that so angered Sun Life shareholders recently could be more the rule than outright bids, and there is little reason to assign a premium to that sort of activity.

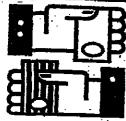


"I would stress the importance which we attach to planning being not an end in itself, but a vital tool in enhancing the value or marketability of all types of property"

David HR Yorke FRICS Senior Parmer, Weatheralls Group



FINANCIAL TIMES



With the end of the Gulf war, Arab bankers hoped that peace would lead to the regeneration of

economies in the region but soft oil prices have meant that the good times are still some distance away. Michael Field looks at what is

First the good news

being done to hasten that day

Arabia heard in July the first major piece of good news they have had for several years.

have had for several years. Iran and Iraq agreed to a cease-fire in their war, which had been raging since 1990.

The war cost Saudi Arabia and Kuwait an undisclosed number of billions of dollars in aid to Iraq. It destroyed Kuwait's important re-export trade, led to terrorist and missile attacks on Gulf civilians and oil installations, and caused the region to be subjected to a barrage of Iranian recession that has enveloped

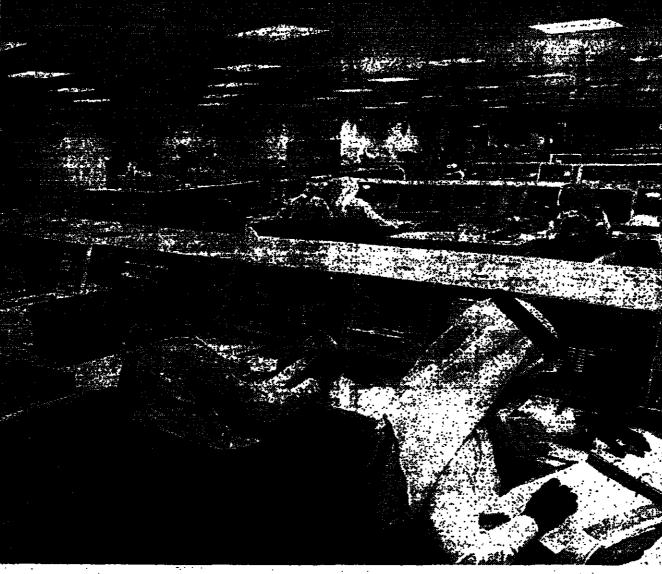
News that the war had come to an end was greeted with an to sound more optimistic. Not enormous sense of relief. In only are they as happy as Kuwait and Saudi Arabia, in everyone else about the prosparticular, it was hoped that peace would lead to the regen-eration of stagnant economies.

Now these hopes have been dampened by falling oil prices, which, ironically, have been caused by Iraq and the Arabian peninsular states increasing their production, so that when Opec eventually discusses a new set of quotas they will be able to negotiate from posi-

It is accepted that a surge in Government spending may still be many months away. The

sile attacks on Gulf civilians the mood of the banks. Bank-and oil installations, and ers say that they are now defi-caused the region to be sub-jected to a barrage of frantan recession that has enveloped propaganda aimed at creating, or widening, divisions in Arab decline in oil production first society. It threatened always to fed through to government involve the Gulf States more spending. The cynical com-directly. It sapped people's con-fidence and fostered feelings of insecurity and impermanence. News that the war had come time they have genuine cause pect of higher governm spending; they can point to the higher profits they have been announcing in the last 12

> In Kuwait all of the banks paid cash dividends to their shareholders at the beginning of this year, and in Saudi Arabia most of the banks



Workers at the NCB office in Jaddah, Saudi Arabia

Arab Banking

has continued in their 1988 interim results. It is now expected that only two of the banks in the Kingdom will not be in the black in 1988.

Much of the improved performance has been brought about by staff redundancies and other cost-cutting measures. other cost-cutting measures. The rest is the result of the banks having made provisions for a large part of their likely bad debts and now finding themselves able to keep more of current earnings for their reserves and for shareholders. In Saudi Arabia, the hearter In Saudi Arabia, the banks' performance has been helped by the work of the Banking Disputes Committee, which

arbitrate, or give judgments, in cases where banks are suing clients for default. Previously, all such cases had gone to the Shariah (Islamic) courts, where the judges regarded interest as illegal, and, accordingly, had deducted interest due and already paid from whatever awards they made to the

The Committee has the power to confiscate debtors' sports and freeze their bank accounts. More important in the minds of recalcitrant debtors is the threat of publicity. The cases that come before the committee are not announced officially, and such controver-sial matters are certainly not ers are certainly not

the type of story that is published in the newspapers in Saudi Arabia. Yet, the Kingdom has an extremely comprehensive "grapevine" and news of the committee's cases circu-

In theory, debtors can appeal against the committee's judgments, but so far nothing has been done about arranging for the appeals to be heard.

All of these means of pressure work very well on small debtors, but they are less effec-tive on important names, both in the royal family and outside. Important people's cases sim-ply do not come before the tee, and the big corporate debt crises are so

well-known that the threat of publicity is irrelevant.

In all the Arabian oil states, there are many bankers - peo-ple who have devoted large parts of their careers to the region - who are disappointed by what they see as an erosion of moral standards on debt. They say that there are too many people who are members of reputable families and have ample capital invested abroad who simply do not feel any obligation to repay debts they

have contracted at home. There is a worrying ten-dency for big corporate rescheduling deals to come unstuck the moment the debtes encounter fur-

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for an upturn

for new chairman Kuwait: Time for major

ther commercial difficulty. The Arabian governments should be more concerned by these developments than they seem to be. They are anxious institutions, but in due course, government spending. And if

and when oil prices rise, and economic activity accelerates,

they will want banks to be pro-

viding credit. In their present mood, bankers, both in the Arabian peninsula and outside, say they will be reluctant to give loans to Gulf and Saudi businessmen in future, except in cases where the names are above reproach or where they can arrange good collateral abroad.

Where the banks are expand-ing their activities at present is in off-balance sheet transac-tions. The emphasis is on pri-vate banking - which partly means servicing their best cus-tomers abroad - and on selling mutual funds. There are now between 20 and 30 funds which bear the names of Arab banks and are marketed by them, but mostly are managed by institutions in London.

A potentially more impor-tant line of business which has been emerging in the last 12 months is in lending to the Arabian peninsula govern-ments which are borrowing for the first time. The Kuwaiti Central Bank, since November. 1987, has issued about \$4.5bn of bonds and bills, and the Saudi Arabian Monetary Agency has issued about \$5bn of 'development bonds'.

The idea of the issue was announced in Saudi Arabia at the beginning of the year, at the same time as the budget, but, because the very idea of government borrowing is regarded in the Arabian peninsula as slightly shameful, as if it were an admission of weakness, and because borrowing inevitably involves the embarrassing matter of interest, the beginning of the Saudi bond issues was delayed until mid-summer. The solution that has been found to the interest problem involves the bonds yielding an income based on an undefined concept called project cash flow, which works out month by month to be very close to the rates paid on US

Working in the spotlight the boom Iraq and Iran: Outlook for growth remains unclear

In both Kuwait and Saudi Arabia, almost all of the bonds issued so far are being held by banks or other public or state that their private sectors if the governments continue to should take a lead in developing their economies, rather will be sold on to private investigant merely profiting from tors and a secondary market will develop.

On a smaller scale, the governments of the UAE and Bahrain have been making short-term borrowing from their banks, and it is believed that these borrowings may be expanded and organised in a form that will allow private investors to hold some of the governments' debt.

There seem to be three clear opportunities for Arabian peninsular banks in the trend towards borrowing by Arab

First, they can develop domestic secondary markets for the debt of their own gov-

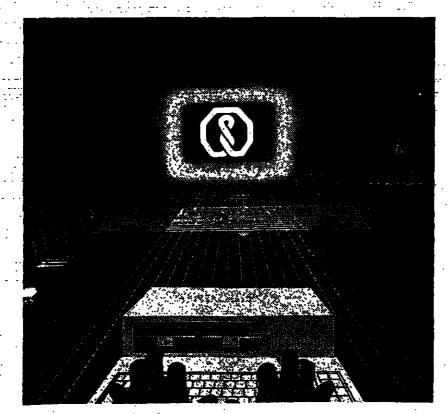
Second, they can organise the issue of debt by some of other more credit-worthy Arab governments - Algeria and Jordan - for example. These governments have a good enough credit rating for their debt to be in the form of securities, which Arab banks can organise and market, both at home and internationally.

Third, Arab banks can lend to the next tier of government. in Egypt, Iraq and Yemen, for example, which are not good enough risks for their debt to be securitised and which, for that reason, would pay better-than-average rates. The banks' position would be made more secure by the fact that some of them, the consortia, such as Gulf International Bank and Union des Banques Arabes et Françaises, have the same Arab governments among their shareholders.

The broad judgment of Hikmat Nashashibi, the chairman of the Arab Bankers' Association in London, is that Arab banks must "reorientate"

"Instead of being channels for private sector surplus capi-tal," he says, "they must become agencies for borrowers state, not private - while the Arab private sectors remain dormant."

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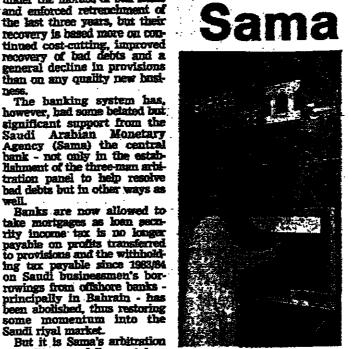
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ARAB BANKING 2

Pulling clear from morass of bad debts

Sama lends a hand



larly one trying to hide behind

fully slow for some bankers not reconciled to the King-dom's traditional way of doing business. Official claims that the country operates a free ing Rank, privacy, tradition, exaggerated deference to higher unseen authority, values and attitudes rooted in the

Settlements Committee, which operates in the traditional and country's past, all compete with the accepted bricks andpreferred method of quiet consensus between two parties acting in good faith and the Islamic Shariz courts which mortar banking standards applicable in OECD countries.

Last year six of the 11 commercial banks - National Commercial Bank, Saudi British, are fundamentally hostile to any institution operating on the basis of interest. It has been the threat of action by the Sama committee as much as punitive action

Saudi Cairo, Bank Al-Jazira, and United Saudi Commercial Bank reported losses or zero profits. Two others, Riyad Bank and Saudi French reported reduced profits four-Saudi American Bank, Arab National, Saudi Dutch, and Saudi Investment Bank reported profits up or made a profit following a loss the pre-

vious year. By contrast, first-helf figures for this year showed some healthy net earnings at nine out of the 11. Third quarter fig-ures so far available suggest the trend to improved earnings is continuing. Sandi French Bank reports unaudited net earnings up 26 per cent to SE57.4m (19.1m) compared with the first nine mouths of 1987. Saudi American Bank's

threstold for the same paried to SR1741m. Saudi Investment Bank more than doubled its profits to Sr143m. Unaudited figures show provisions its', unchanged at SR30m and loans The difference between the down by 3.8% to SR730.5m. United Saudi Commercial

Bank has taken on a new lease of life following the installa-tion of a new board chaired by Prince Alwaleed Bin Talal Bin Abdul-Aziz and a new general namager, the experienced and ebullient former Citibank executive Mr Gerald Kangas, the first director of Bahrain's bankers Training Institute. Net losses of SR16m in 1986

and SR14.8m in 1987 had been reduced in the first helf of this ear to SRI.37m, but now USCB is expected to report a profit for the third quarter and show a dramatic recovery over

Real growth however, as opposed to pruning costs and recovering bad debts, still depends, firstly on the level of government revenue and spending and secondly, the cre-ation of financial instruments to inject new life into the nonoil private sector.

The first case looks bleak, given the downward trend in oil prices, but in the second there is at least some move-

According to Sama, the non-According to Sama, the non-hank private sector had, by the end of last year, accumulated some \$54bn abroad. In addi-tion, commercial banks had some \$20bn held abroad. These assets, Sama's report asserts with bland optimism "constitute a prospective pool of resources which can be drawn upon by the private sector to finance its future economic

The process has started haltingly with the first issues last June of Sama's so-called Development Bonds. Short-term security deposits, in the form of 30-day rival offer-ings, already existed before the first development bond issue took place on June 11. The opment bonds however were a new departure, and are designed to help cover most of the government's budget delicit this year, which looks like being anything from SR38bs.

SR40bs depending on oil prices and the government's actual expenditure.

expenditure.
To assuage religious sensibilities which forbid the collection or payment of interest

UNITED ARAB EMIRATES

them to unspecified development projects which pay a commission or shared prof-

actual amount paid by inves-tors (mitially only the banks themselves) and the bonds' face value represents the yield to perchasers, payable twice a year. Bankers were left to do their own yield calculations to date the bonds have been at some 20-50 basis points above similar dated US Treasury notes. Sama said it would repurchase up to 10 per cent of the bonds in a

hank's portfolio.

The bonds - SRI.5bn at a time-have been issued roughly once every two weeks since June 11. They will continue to be offered until the SR30on target - the lower end of the esti-mated budget deficit - has been

The banks' response has not exactly been overwhelming. exactly seen overwheiming. The first issue netted SRLIm from the banks themselves the balance was taken up by the state's Civil Service Pension Fund and the General Organisation for Social Insur-

SR900m from commercial banks the third SR800m or just over half the offering subsequent issues over the last three months have each fetched SR600m or less. Part of the reason for the banks' reluctance has been the

long maturity dates - one-five years - when the majority of banks liabilities are short-term deposits. Progressive devaiustion of the rival is also a deterrent in spite ofministerial denials of any such possibility. But a great deal of the banks' luke warm response is due to the absence so far of a secondary

Now a committee of five banks - NCB, Riyad bank, Saudi American, Saudi British, and Saudi French - began meetings in mid-October to draft proposals to be submitted to Same on how the secondary

merket might operate.

Already the bonds can be sold to individuals in denominations of not less than Im rivals, but a genuine secondary market will be the litmus test of the bunds' relative success

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SHORT of two fundamental developments - both extraneous to regional financial markets - all Gulf commercial United Arab Emirates face several more years of meanting prospects.

SAUDI ARABIA'S 11 commercial banks are showing

some signs of pulling out from under the morass of bad loans

committee on delinquent bor-rowers which has given banks

the most encouragement in

restoring some depth to their

loan assets, to the extent that net recovery is now exceeding the increase of loans still being

classified as non-performin

as one banker put it. Much better than nothing, is the way Mr Essan El Sane the Saudi-French bank's sec-

retary-general described the

The others are the Judicial

itself which has caused debtors

to be more willing to reach agreements with the banks.

in addition, banks operate their own 'blacklist' of fanity

debtors from whom new credit facilities will be withheld by

other banks so long as no set-tlement has been reached with the plaintif bank. Actual cash

recovery following a Sama judgment is still "rather disap-

pointing" according to one banker in Riyadh, even though the office of Riyadh's governor Prince Salman Bin Abdul-Aziz

has been notably supportive

when it comes to a bank enfor-

cing a promissory note or ettaching assets belonging to a

The first development which could obviously start the adrenalin flowing again is a simultaneous rise in Western countries' oil consumption and oil prices. This, if it happens, would increase UAE Govern-ment revenue and with it con-fidence would return.

This looks only slightly less likely than the second sce-nario: a surge in UAE re-ex-ports and lending opportunities caused by massive reconstruction spending in Iran and Iraq.
This, particularly should

Iran start easing credit restric-tions, would enable UAE banks to refinance construction.

But apart from a wave of suphoria which briefly swept the UAE after the Gulf war ceasefire went into effect last month, nothing of substance has happened this year which suggests UAE banks can dig themselves out of the trench they have been in for nearly

population of only 1.6m at the outside - is simply not big enough to justify 17 local and

lending opportunities are few and far between; national and regional capital markets are non-existent. So banks are left with existing business. This is good enough for some of the better established local and for-eign banks; British Bank of the Middle East for one reports that its UAE operations account for the majority of its Gulf regional earnings.

But for most banks however and Emirate Governments as well it is still previous difficult.

well, it is still proving difficult to come to terms with a fundamental change in banking prosperity which started five

ears ago. In Abu Dhabi bad debts remain a problem for both local and foreign banks despite two government decrees last year that seemed as though they might ease the problem.

More dramatically National
Bank of Abu Dhahi, traditionally one of the strongest banks in the local market, was -finally - forced to come to terms last year with its Latin American debts as well as lasses incurred through its

losses incurred through its

Dhahi International Bank, whose profits dropped 58 per cent compared with 1966.

Among foreign hanks Standard Chartered's profits fell last year by nearly half, and Citibank's fell by DhCam (£7m) for the second year in succession. Another major foreign hank Park of Credit and Central Park of Ce bank, Bank of Credit and Commerce International, increased its profits last year by Dh6m to Dh18.19m (£2.95m), but was forced to continue large scale

write offs. Among local banks, National Among local banks, National Bank of Shariah - a weathervane of banking health in the northern emirates - reported a 12 per cent increase in net profits but only at the cost of lowering provision for had and doubtful debts by 78 per cent doubtful debts by 78 per cent doubtful debts by 78 per cent increase in profits into reserves.

shareholders. Such a move, he said: "Would result in increas-ing the total of our sharehold-ers' equity to some Dhi50m (£24.4m) and we believe that such capital funds would then be at a sufficiently comfortable level to allow us to deal in future with any unforeseen contingency."

A precursor of things to come was the \$50m loan agree-ment signed last April by Abu Dhabi Commercial Bank and Abu Dhabi Investment Company to Vneshecanambank, the Soviet bank for foreign eco-

Shelkh Suroor bin Sultan al Dhabiri, chairman of the Abu Dhabi Commercial Bank, said last month that he was pre-pared to consider fresh credits and to finance joint ventures with Soviet partners. All of which is grist to the mill of the Soviet Government in its

its reported 300 per cant but it does little to help increase in profits into restore the health - let alone improve the bottom line - of The bank's chairman, Sheikh kocal UAE banks.

Falsal bin Sultan al Qasimi, said it all in his statement by

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a cash flow problem," said the Jordanian banker, when referring to current pressures on Jordan's economy.

The depreciation of the Jordanian dinar, by more than 20 per cent against the SDRs in the past year, reflects these pressures. Jordan's balance of payments position continues to be weak, and there is no reabe weak, and there is no reason to expect a quick turn-around in the absence of new sources of foreign aid. ...

The rapid depreciation of the dinar this year has forced the authorities into a series of measures to halt its slide and put a stop to a worrying bout of capital outflow. Jordanian bankers report that clients. have been moving out of dinars for most of this year, and the process accelerated fol-

Bankers look to Iraq for boost to economy The money-changers were expressly barred from accepting deposits, extending loans,

lowing King Hussein's dra-matic announcement on July 31 that he was severing legal and soministrative links with the West Bank and Gaza Strip, home of 15m Palestinians, Among measures adopted by the Central Bank of Jordan (CBJ) was to float interest rates in an effort to encourage depositors to remain in dinars.
The CBJ cracked down on money-changers, of which

there are some 87 licensed operators in Jordan, who had

been acting as a conduit for funds flowing out of the coun-

adhere strictly to regulations, limiting the amount of money per person that could be trans-ferred from the country. These, and other, measures had, by early October, slowed for the time being the rate of

Training at divisional and

branch levels has been intensi-fied to improve middle man-agement performance meetings are now held regularly and fre-quently between these two lev-

els as well as between Mr Daghistany and his divisional

managers and possibly most

depreciation of the dinar, but bankers and businessmen believe that unless Jordan tape new sources of foreign aid the making transfers, issuing cheques abroad, opening accounts overseas and speculating in international equity, metals or commodity markets. dinar will almost certainly weaken further. Jordan is beavily dependent on annual subventions from Gulf states. Saudi Arabia, under the Baghdad Arab League summit agreement of 1978, has been providing Jordan with \$357m in three instalments annually, but the Saudi Arabians have Banks were also instructed to been the only reliable donor. Other Gulf states such as Kuwait and the United Arab

meets every day at the beginning of the day with his gen-

eral manager. While 10 years or six or even

five seem a long time, Mr Bin-

zagr is not so much concerned with specific deadlines as to

instill confidence in staff and customers that the bank has at

last leadership worthy of the

name and a sense of purpose. But for the trader turned

banker it is a tough assign-

Emirates have provided assis-tance either in cash or in kind (oil) on an irregular basis. A worry for Jordan is that the Baghdad agreement expires at the end of this year, and while Saudi Arabia is expected to continue with its assistance, the absence of a formal arrangement could prove sticky. If oil prices continue to be soft then Jordan's chances

of getting additional aid from the Gulf would not be good. Jordan's foreign currency reserves stood at \$56.8mn in July, according to the latest International Monetary Fund figures. This compared with a low of \$18.7mm in June. Jordan's reserves have steadily diminished in the past several years to the point today where they are barely sufficient to cover one week's imports.

Dr Maher Shukri, deputy governor of the CBJ, said that Jordan was going through some difficulties, but at the same time he insisted that the country's financial problems were being exaggerated. He said the 6-7 per cent differen-tial between the Central Bank rate for the dinar against foreign currencies and that offered by the money-changers was significantly less than the gap that prevalled in the 1970s. Dr Shukri believes that once Jordanians have re-assessed the situation and overcome their nervousness about recent

of the the money that flowed out will come back." Foreign and local bankers are not so sanguine. Most believe that it will take some time before funds are repatriated, and this will not happen in the absence of clear evidence of an upturn

in Jordan's economy.

An additional worry for Jor dan at present is the evidence of a drop in workers' remit-tances coming into the country from some 330,000 Jordanian

abroad, most of them in the Gulf. After a strong inflow in the early part of the year — the first quarter was up 33 per cent on the corresponding period in 1987 — the volume has dropped back, especially following King Hussein's July 31 announcement.

Jordan's commercial banks have returned mixed results in the past year. Established banks such as Arab Bank, which has 27 per cent of the

formed creditably in a testing environment. Several of the smaller banks have encountered difficulties, due to con-tinuing problems with bad debts, mostly in the depressed construction and transport sec-

In 1987, the Jordan-based Arab Bank returned net profits of \$82.0m, or an increase of 7.8 per cent over the previous year. Total assets increased 6.7 per cent to \$13.5bn. About 17 per cent of Arab banks' balance sheet derives from its activities in Jordan, 40 per cent in Europe and 30 per cent in

If there is a trend in the highly competitive, and some would say overbanked, Jordanian market, it is towards try-ing to attract business from small to medium-sized entrepreneurs. All banks have suf-fered sizeable losses from their involvement with bigger operators, mainly in the construc-

tion sector. Most bankers, like other businessmen in Jordan, are looking to Iraq to help provide a critically-needed boost for the Jordanian economy. This will depend to an extent on the oil price firming and Iraq's oil price firming and Iraq's reconstruction phase beginning in earnest. A firmer oil price would also alleviate Jordanian worries about being repaid the approximately \$540mm, owed by Iraq.

Dr Shnkri indicated that Iraq was now paying money owed in higger instalments as a sign of good faith. Jordanian bankers and businessmen hope it

Tony Walker

SAUDI CAIRO BANK

Challenge for new chief

cartoons to illustrate the bank's troubled past.

"I'm just a manager. I don't do any actual work," says a portly type to the wife of a colleague in one of Mr Wahib coneague in one of Mr Wahib Binzagr, portfolio of cartoons. "They told me you always come late so I left your office till last," says a bedraggied office cleaner to the manager in another, while both survey the mess on desk and floor. By contrast the future that the new chairman has in store is enshrined in pithy sayings such as this Chinese proverb: "Tell me and I'll forget Show me and I may remember. Involve me and I'll under-

Mr Binzagr who has been chairman since July I is the first to acknowledge he is not by training a banker. But his philosophical and somewhat bemused outlook barely conceals a managerial talent sharpened by years as the prominent member of a highly successful family trading company which for consistency and the quality of its diversified assets is one of Jeddah's

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success stories.
An economics graduate of Durham University and a for-mer mayor of Jeddah, he also remains a director of Riyad Bank, the Kingdom's second largest. His diplomatic manner also conceals some forthright
also conceals some forthright
criticism on the country's
shortcomings which prevent it
shortcomings which prevent it
from playing its role as a major
player in the world economy.
Saudi Cairo has been pling
mess upon mess in its nine
wars existence. Circuite miss
standing by sinff the unless

mess upon mess in its nine years existence. Chronic mis-management, which evidently lay undetected for years, as net value of all the resources of well as the usual bag of nails in among its loan assets had not secure. And if this is almost brought the bank to its repeated throughout the econ-

knees more than once. Formerly Banque du Caire, it became Saudi-ised in 1979 in and economic aims." the traditional 60/40 Saudi-forin the bank's accounts until

In June 1987 the bank's capi-tal was doubled and at the end of last December doubled again to SR600m when the state-owned Public Investment Fund injected SR300m. Banque du Caire's shareholding is now-only 20 per cent. Local shareholders own the remaining 30

per cent. In 1985, the bank's net earn-SR59.7m and SR33.2m respectively. The only apparent rea-son its losses were not greater last year was that it was unable to make any provisions for bad loans - and the reason

Sandi Cairo's losses contin-ued to mount through the first Andre Van Hove, a Belgian for-merly with Riyad Bank. half of this year. It achially reported net earnings of SR3.6m and SR8.1m respec-"It may take 10 years to pull the bank round," Mr Binzagr said. "Six maybe five would be tively in each of the first two quarters, but these figures excluded provisions. Finally

Mr Binzagr was put in to stop One of his first moves was to appoint one of the Kingdom's proven bankers, Mr Mohamed Daghistany, as general man-ager. Mr Daghistany was largely responsible for restor-ing to health Saudi Investment

Bank. SAIB is a hotehpotch of disparate minority shareholders including Chase Manhattan, Saudi Arabia's National Industrialisation Company, National Commercial Bank, Riyad Bank, the General Organisation for Social Insurance, Bank Al-Jazira, the Industrial Bank of Japan, J. Heavy Schreder Wasse Japan, J.Heary Schroder Wagg and the Saudi public, which together make up what is pos-sible a fair training ground for sorting out Saudi Cairo.

Fortunately for the govern-ment and for Saudi-Cairo, the new chairman and his general manager see eye to eye on what needs to be done.

This is an institution that has all the necessary elements for a sound organisation." Mr Binzagr said earlier this

standing by staff that unless their efforts result in increased omy then the country will not be able to achieve its social

The bank, about 1,200 strong, eign partner pattern. In the down from about 1,500 three first three years it lost more years ago, is still overstaffed than SR400m (£83,5m) on gold by 35-40 per cent, says the and silver dealings, although chairman. But it is not his the losses were not confirmed style to fire staff - rather he chairman. But it is not his style to fire staff - rather he wants to motivate them into producing better results inspired by an efficient man-agement, thus saving their

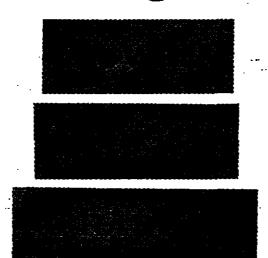
own jobs in the process.

The bank had suffered from "Balkanisation" to use the chairman's term, with no less than 50 per cent of its labour force considering itself to be on the senior level of management and being allowed to do so.

There was no "second level" at ings were zero and from then on things got worse. Reported staff. What is needed now, he losses in 1986 and 1987 were says, is to fill the second level of divisional and branch managers and instill a discipline lacking until now.

The new team and fresh attitudes are now being put in place. One of the first senior for that as the auditor pointed managers to be brought in, as out, was that the bank had run assistant general manager of

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ARAB BANKING 4

Treasury Bills and Bonds are issued

Kuwait innovation

estimated that so far 90 per cent of the issues have stayed

which one would take for granted anywhere else in the world, but which in the Gulf and Saudi Arabia is a novelty. The Kuwait issue began last November and by the end of the 1967/88 financial year, in June, the amount had run almost to the Central Bank's announced limit of KD1.4bn (\$4.5bn). The treasury bills. which have 91-day maturities, pay between 3.7 and 5.25 per cent and the bonds, which in other respects the last

range from 1 to 7 years, a 5 to Any person or institution. resident or non-resident, can

\$302m - though this still represents nearly 2 per cent of the state's gross national product. These fixures which cover net annual outflow after deduc-

icans and capital contributions to development institutions

extended by the Kuwait Invest ment Authority, the soft proj-

and aid given in kind as crude

oil and products.

MAJOR banking

innovation in Kuwait during the last 12 months has been the Central Bank's issue of

peninsula states, has been to raise money for government expenditure. This is a purpose

Treasury Bills and Bonds. The purpose of the issue, and of similar sale of government securities in other Arabian

The Central Bank has said soliting so far about raising its KDL4bn, but if it is obliged make further issues and the institutions begin selling them because they find they are bolding more than enough for their surplus liquidity, a genrine money market might begin

r bas be the Kuwaiti banks. The debt settlement programme, which the Government introduced in September 1986 to care the economic and banking paralysis ket crash of 1982, is now nearly

As part of the settlement programme the Central Bank has placed fluctuating amounts of between KD500m and KD600m with all the banks, except the National Bank of Knwait its purpose has been to prevent the bank's provi-sions eating into their capital

Thanks to this help all the banks paid dividends to their shareholders at the end of last year, but only NBK has had the funds to expand its

Lending opportunities at

all the banks. For the last three years the Government has been holding its spending

at about KD3bn (\$10bn). Now that the Gulf War has finished the business climate is much more optimistic, and in one or two business sectors there have been surges in activity caused by Iraqi mer-chants' buying. Once recon-struction starts in Iran and Iraq it is assumed that Knwaiti companies will benefit to the tune of an extra \$1bn of trade, but it is accepted that it will be many months before this bustness materialises.

SINCE THE peak of the oil boom in 1981 the international **GRANTS AND LOANS** aid given by Kuwait has dropped from \$11.16bn to Drop in aid levels

tion of repayment, are compre-hensive. They include grants and soft loans given for bud-getary support by the finance ministry and central bank, toons and could contributions. these institutions is \$15bn. Since 1964 only three of the funds - the Saudi and Kuweiti National Fund and The Arab Fund for Economic and Social Development (AFESD) - have been major donors. Of the oth-ers, ABEDA and The Islamic Development Bank have been ect losses and grants of the The Kuwait Fund for Arab Eco-nomic Development (KFAED), moderately active, but the brani fund has ceased business. All of the funds that are still operating work closely with each other and much of their lending is done on the basis of fessibility studies carried out

ss than it was

No other Arab country publishes statistics of this sort, but by the KPAED or AFESD.

The funds say that although. it is assumed there have been similar reductions in the flow of aid from the other two big donors, Saudi Arabia and Abu they have been making smaller commitments in the last three years - and, when one takes the payments into account, have been disbursing only a fraction

The higgest parts of Arab aid the finance ministries' grants and loans to other Arab goveroments with the major recipient in the last five years being Iraq. But the most visible and most easily analysed type of aid has been that given by nine development banks.

Of these five are multinational institutions: The Arab Fund for Economic and Social Development in Kuwait, The Arab Bank for Economic Development in Africa (ABEDA) headquarters in Khartoum, The Islamic Development Bank in Jeddah, The Dhabi and the Opec Fund in Vienna. A further four national funds are operated by Kuwait.

holders' oil revenue has been to try to make themselves financially self-sufficient. This has been the policy of the KFAED, AFESD. The Islamic Bank, AREDA, The Arab Mon-etary Fund and the Opec Fund. The Kuwait Fund used to

receive between KD30m and KD75m (562m - £155m) of new capital every year from its gov-ernment but in the last three years these grants have ceased. The Arab Fund last received an increase in subscribed capi-tal in 1982. This was not paid

immediately but it has been able since to persuade most of its starreholders to raise their contribution to near their commitments. It now has a subscribed capital of KD700m and paid up capital of KD840m. The strength of these two tunds, and of some of the less. of the "new money" they were disbursing in the early 1900s -the demand for their losss is

active institutions, is that their resources cost them nothing.
Unlike the World Bank they have never borrowed, though most of them are allowed by their charters to do so. They are now able to live off the There is now less emphasis in developing countries on building new projects and taking on ever larger amounts of debt, and more on trying to make economies more efficient and stimulating private-sector income from their investments

and loss repayments.
Their total resources, build up from investment income and the modest 2 per cent or so that they lavy on their loans as a service charge, are now far greater than their paid in capi-tals.

resources of KD1bn. Lest year, when it did not benefit from any further payment of capital

Algeria, Morocco and Tunisia

KD28m. It had operating expenses of KD3m, which left it with KD50m to disburse in

new loans and grants.

Abdistif al Hamad, director general, a former Kuwaiti finance minister and founder of the KFAED, has done projec-tions of the Fund's cash position over the next 30 years and has determined that even if he makes the term of his loans softer still the equilibrium of the fund's operations will not

As the amount received back from aid recipients became smaller, the outflow to these same recipients would become smaller es well, because it is the fund's policy to try to balance the inflow and outflow of loans to and from each recipi-

ent country. In effect the KFAED and the AFESD have turned themseives imo endowment which,

barring unexpected upsets, operate in perpetuity.

Coinciding with the decline in the volume of new capital they are putting into losus and the reorganisation of their finance, the tends are slightly changing the type of ald they

Both the Kuwalt Fund and particularly, the Arab Fund would like to invest more money in social projects, because it is widely realised

THREE Maghreb countries are currently in the throes of major economic reforms which have been brought about by the decline in foreign income they have suffered over the past five years and the need to rein in

the growing deficit of the state

One of the three, Morocco, which had suffered negative capital flows both in 1986 and 1987, had to reschedule its for-eign debt as early as 1983. Both Morocco and Tunisia have resorted to borrowing from the International Monetary Fund.
Although Algeria, the largest of the three, has so far avoided an IMF programme, let alone rescheduling, it has launched reforms which are not dissimilar to those urged upon the other two by the Fund. Auster-ity is biting hard, despite the very orthodox manner in which it has managed its for-eign debt, and the fact that this year it has been able to raise about \$3.50n abroad, the equiv-alent to its principal debt repayments. The recent riots in Algiers bear ample witness to the growing unemployment and decline in purchasing

All three countries are meanwhile trying to reduce the

state companies on domestic capital resources and inject a measure of "liberalism" into their respective banking systems. Tunisia is, in many respects, more advanced than the other two. A real money market was initiated last January which has put deposit

Potential recipients have

also been short of money to

finance the domestic part of

the cost of new projects - and most of the Arab funds, as a

matter of policy, will lend only

dent of the Arab and Islamic

to finance projects'

ary which has put deposit instruments of varying maturities at the disposal of banks and private companies.

One major reform confronting the Tunisian authorities is that of the banking system where two many banks vie for too little business and where the rationale behind different binds of happy morehing the kinds of banks, notably the development, has become very confused indeed.

confused indeed.

Tunisian reforms may succeed because they are led by a man of high integrity and considerable staying power, Mr Ismail Khelil, who is governor of the Central Bank.

Measures aimed at liberalising contains and allocation these

ing exports, and allowing those who export to keep some of the

A time of reform the government's very real success in cutting back the

budget deficit, while being abead of IMF suggested targets, is having a serious effect on jobs. Tunisia has managed its foreign debt with great prudence, and better rainfall this without their best had a further winter than last and a further growth in tourist receipts should give the authorities some room to expand the econ-

omy in 1989.

Neighbouring Algerta, for its part, is caught between a declining oil price (hydrocarbons account for more than 95 per cant of export earnings) and the fact that low productivity medicane available and account for the control of the tivity, medicare quality and an artificially strong currency making the exports of manu-factured goods virtually impos-

Although attempts have been made to liberalise banking in Algeria (the decision to allow Algerian residents to hold foreign currency accounts

up what remains an extremely right and bureaucratic system is proving a difficult task.

Having seen their country's foreign income decline by half since 1965 to an estimated \$6.2bn this year, Algerian leaders have little room for manoeuvre yet their very conservative foreign debt management and their ability to push through unpopular reforms have earned them respect

with large state deficits, but King Hassan is a cautious player, unwilling to unwind the network of loyalties which bind all well-known families to the Alsoni dynasty. Despite these constraints, measures have been taken to reduce the budget deficit and allow prices to reflect, more accurately than hitherto, the real cost of food and certain services.

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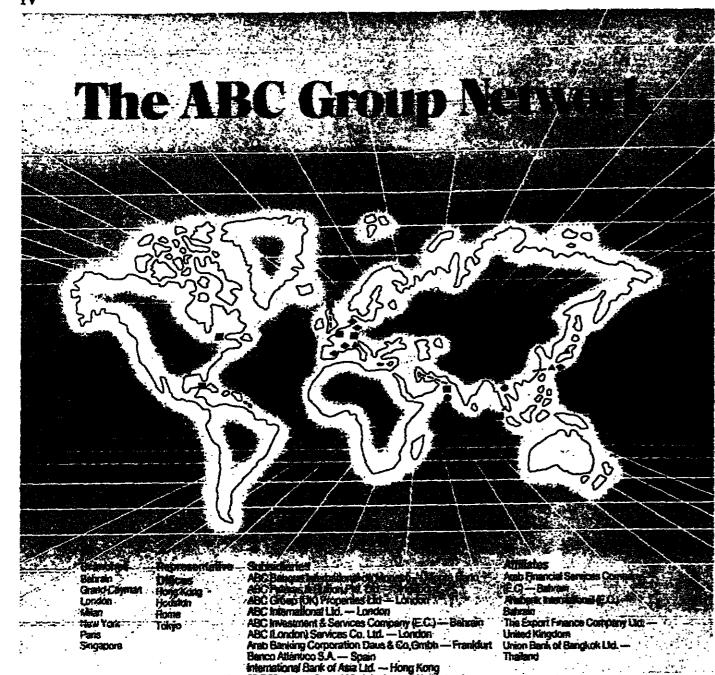
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for the future. r the inture. The Kuwait Investment The Knwait Investment Office has been in the glare of publicity as never before, indulging in high-profile raids on the Spanish stock market. More seriously, it has been embroiled in a damaging political controversy, both at home and abroad, over the hig stake it built up in British's largest company, British Petroleum.

After a row between KiO and the British Government, the Kuwaiti stake in BP was referred to British's Monopolies and Mergers Commission.

Earlier this month, the MMC

Earlier this month, the MMC ordered a reduction in the holding from 21.7 per cent to less than 10 per cent, provok-ing an angry reaction from the

nwains. The affair has thrown the spotlight on the way Kuwait conducts its investments, and on the contrast between its policy and that of other weelthy. Gulf states.

In theory, it is normally cen-tral banks that are charged with managing states' reserves. This is not always true or clear in the oil-rich countries of the Guif, where reserves far exceed the amount needed to cover their currencies, and even predate the exis-tence of their central banks.

in the case of Kuwait's investment office, now one of the world's largest investors, it predated not only the evolu-tion of an independent central bank or a separate department or Ministry of Finance, but of the states independence. According to critical Kuwaitis, it started in 1953, with British pressure on

with British pressure on Kuwait's then-ruler, Sheikh Abdullah al-Salem, to deposit £18m, part of Kuwait's surplus of oil revenues, in his name, for investment purposes in an account with the Bank of

100 TEMP

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ement is a better word," says an expert close to the Bank of England. "As I remember it, what was said to the Kuwaitis then, was that since the size of their oil resources and future of oil prices were unknown, why not put aside a percentage of their income as a reserve? It proved

Another British expert con-caded, however, that "it may have been, in the early stages, a cheap way of getting oil for paper...Treasury bills, etc." Things changed very quickly however. A few years later, the Kuwaitis started employing the best money managers in the City of Lon-

don and established the Invest-

in 1961, a new department in the then-Joint Ministry for Finance and Oil was established to manage Kuwait's investments abroad. The department was headed by Khaled Abu Al-Sand, a shrewd Palestinian, believed to be the one who shaped the present form of the KIO - and has remained one of the staunch supporters of its autonomy during the many storms it has experienced inside Kuwaii

lately.

Kuwait has had two separate reserve accounts since 1976. Both include investments

The first is a state general reserve fund, estimated to be worth KD9bn (218bn) and consisting mainly of investments inside Kuwait itself, including the Government's stake in other investment companies, the Kuwait Foreign Trading, Contracting and Investment Company (KFTCIC) and Kuwait Investment Company

The other, the Reserve Fund for Future Generations, is also unique. After the oil price increases of 1973, the present ruler of Kuwait, Sheikh Jabar Al-Ahmed, at that time the Crown Prince and Prime Minister, initiated an act of law, which the Cabinet passed in 1976, to establish a new reserve

The second article of the Act stipulated that, as an afterna-tive to revenues from oil, the main and depletable source of the country's income, a new account would be opened, starting with 50 per cent of the state's existing reserves, to which 10 per cent of the state's oil revenues yearly is added. Nothing can be spent from those funds or the income they generate until the year 2001.

What this fund is worth is not known, and subject to much dispute, it is estimated though at about KD14bn Most

of it is managed from London by the Kuwait Investment KIO's success, compared with other Gulf investment funds is primarily due to the heavy weight of equity in its asset mix, according to Hilmat Al-Nashashibi, chairman of the

Arab Bankers' Association in He said: "They (KIO) had the prudence to be in the equity market when they did. Five years of built markets, those tremendous railies in the world's share prices have helped boost the office perfor-mance."

Between 1977-82, KIO dout-Bled its disclosable stake in British companies (5 per cent or more), and, as it entered the 1980s, equity is said to have made half of its portfolio.

At first, most of the buying institutionalise the investment policy.

After Kuwaiti independence panies. Now its equity portfolio also includes large holdings in food, paper and chemicals, as moves in Spain. In response to Robert control of the KIO.

The Saudis, in contrast, took Supplicions of the KIO graw,

a rigid position in investing their lugs income surplus esti-mated now to be between both at home and abroad. Had the investment office learned \$70bn to \$80bn, compared with an estimated \$145bn in 1981. much from glant oil companies who endlessly lobby govern-The saset mix of the Saudi Arabian Monetary Agency, SAMA, has consisted mainly of fixed need for a more community income instruments, Tressury bills, and time deposits in motion. prime banks.

The Abu Dhabi Investmen

with the Kuwaitis. They can be

drawn down to meet current

At the early days, when

Long before the much-publi-Equities have not weighed heavily in their investment portfolio. The Saudi policy cised involvement in the BP share issue, the closed shop of the KIO caused much concern within Kuwait. An attempt to remedy fhis was the creation of Kuwait Investment Authorportfolio. "The Saudi policy has been concerned mainly with the liquidity factor," explains Al-Nashashibi. "It is income and liquidity-oriented geared at meeting budgetary needs; to be cashable without appreciable loss," he added.

Another difference, as a Gulf aconomist sees it, is that ity (KIA) in 1982, Its nine board members are supposed to over-see all investment activities of the country. With the Pinance Minister as its chairman, the Oil Minister as its deputy chairman, and the Central economist sees it, is that nothing much is known concerning deposits or withdraw-als of the Saudi funds. There is Bank Governor as a member of its board, there has been an escalating power struggle behind the scenes to gain ultimate authority over the huge investment institution. ne accountability whatsoever,"

The Abu Dhabl Investment Authority; which was helped by Knwaiti expertise in its formative stages, has sizeable investments in equity and quasi-equities, according to bankers in London. But, unlike the Knwaiti model, it is heavily influenced by political rather than economic decisions. For example, funds have been directed towards Pakistan or Morocco for investment Yet, in spite of the evolution of the separate ministries of Finance, Oil, and independent Central Bank, and the KIA, the KiO has managed to remain, in practice, outside the authority of all of them.

Only after three years of struggle did two of the KIA board members succeed in making Kuwait Petroleum Cor-poration buy Santa Fe, the US oil engineering concern, from the KIO. They opposed the very idea that the 1982 KIO Morocco for investment because of close political ties with the two countries, explained an Arab banker. Abu Dhabi Investment Authority funds are estimated by Jassim Al-Sadoun of Al-Shall Eco-nomic Consultancy in Kuwait, to be worth \$10hn, compared purchase of the American oil company, which cost \$2.5bn, should be considered part of the reserve fund for future genwith \$22hn in the early 1960s. Qatar has also an investerations. "The role of who does what remains undefined still, and the lines of demarcation ent office in London, with about \$50n of investment funds, compared with an estiare not that straight yet," said Al-Nashashibi. "That is a funcmated \$50m seven years ago.
All those funds have, in theory, a fundamental difference tion of KIO's longevity, perfor-

mance and expertise."
The public embarrassm over the BP issue will definitely add a new dimension to those lines of demarcation, many in Kuwait believe. However, no one expects any radi-cal shift of power among the

Knwait was part of the sterling area, most of KIO's investmajor players in the KIO.

The BP ruling has given a strong boost inside Kuwait to those voices warning against ments were in sterling. Then it shifted to dollars, the currency shifted to dollars, the currency of oil. Today, KIO's investment portfolio is spread mostly in the US, Canada, Japan, the UK, Spain and West Germany.

From the beginning, KIO chose to maintain a secretive and low profile, even within Kuwait. It sees itself as a passive manager of an equity portconcentrating investments in the West on the grounds that they are unsafe, and arguing that the state's investments should be geared towards a long-term development policy.

"Kuwait is a state, not a company, a Third World country, a developing country. The bulk of its wealth should be managed in accordance with a

sive manager of an equity portfolio: that is, while it tries not to go against Kuwait's Arab and Moslem traditions, it is rarely motivated by anything comprehensive economic pol-But such huge amounts of icy based on many other fac-tors besides profitability, not money cannot be passive. Publicity came with the sizeable chunks it bought in big compaby clever fund managers," said

Egypt surprised by growth of Islamic investment houses

Sector faces uncertainty

THESE ARE not the best of ket took stock of the struggle between the authorities and tor. It is burdened by continu-

to dampen the activities of these large finance companies, known in Arabic as sharikat tousif al amoul literally companies for the utilisation of funds, created something of a

hiatus in the financial sector. Bankers report that business was depressed in the June-September period while the mar-

ing uncertainty over government efforts to regulate Islamic investment houses whose spectacular growth in the past three years has taken the authorities by surprise.

Government moves in May to dampen the activities of

Islamic companies were obliged by Egypt's Capital Markets Authority (CMA) to suspend trading while a thorough investigation of their activities was conducted. That process continues as government-ap-pointed auditors try to make sense of the records of financial institutions that grew very quickly in a topsy turvy fash-ion, and whose principals had little or no experience of run-

but economic profitability.

ning large enterprises.

The government has set a notional deadline of November for these institutions to declare whether they are able to comply with new regulations that impose similar controls over their activities as those applying to the banks.

Auditors are reportedly fac-ing an almost impossible task unravelling the financial affairs of the Islamic companies from the incomplete records available. So far, the Islamic funds,

profit and loss agreements with their clients, in line with the religious ban on usury, have indicated they plan to comply with the new regula-tions which require them to submit themselves to stringent

who pay "dividends" on depos-its, rather than interest, under

monitoring procedures.

Privately, however, principals of these institutions say they will find it difficult to contact the contact to the contact tha tinue operating under restric-tions envisaged by the authori-

Meanwhile, several hundred thousands depositors have been unable to withdraw their Continued on Page 6



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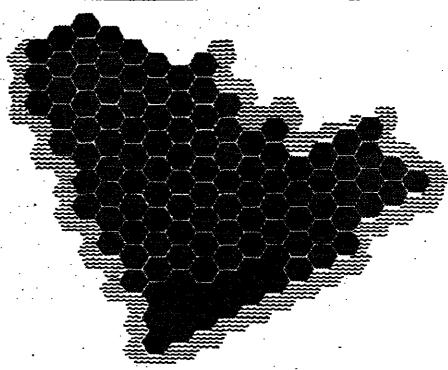
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ARAB BANKING 6

Arab Banking Corporation

shore institutions described by

its president and chief execu-

tive, Mr Abdulia Saudi, as an

Arab bank to the world -burnt its fingers in Latin

American debt. It then turned

to "securitisation", a now dis-

credited buzz-word encompage

ing such varied activities as

equity financing, advisory and

brokerage services, fund management, arbitraging, and note

Last October's crash put paid to that strategy and the bank is reportedly returning to

what Mr Sandi has ralled "tra-

ditional relationships and a

return to loans". In the mean-

time, though, it recorded a zero profit last year, and used shareholders' equity to boost

provisions. This led to its rat-

ing being downgraded last June from "A" to "A-(+)" by

Capital Intelligence, the

Cyprus-based bank monitoring

service. Several other offshore banks - Gulf Riyad Bank,

Kuwait Asia Bank, United Gulf

Bank among them - last year

hyped provisions and/or recorded losses.

The five local banks -

Abli Commercial Bank, Bah-rain-Saudi Bank, Bank of Bah-rain and Kuwait, Grindlays Bahrain Bank, and National

Bank of Bahrain - all

recorded a decline in return on

assets last year. This year is

Robbs Allen

tial improvement.

one of the isla

issuance facilities.

Bahrain suffers along with rest of Gulf region

Adjusting to post-boom life

ish-owned and British-run foreign banks over debts outstanding for members of Bahrain's ruling family unfairly highlighted the rather forlorn state into which Bah-rain's banking community has now fallen. For one thing, it is not only in Bahrain that Western banks' existing staffs are having to tidy up their banks' troublesome loan portfolios caused by over-zealous and now-departed loan officers.

More to the point is that this dispute, and other similar cases elsewhere in the Gulf. are red herrings to the fundamental problem facing Gulf governments and financial institutions alike - that is how to adjust internally to the end of the boom that goes back almost five years.

It is hardly the fault of the Government in Bahrain that it was not more prescient than the banks themselves in forecasting the extent of the decline of Gulf economies. And it will take something more positive than public grumbling from both the Government and financial institutions to put in place mechanisms which will enable Bahrain and Gulf counfinancial and industrial communities. Well-defined and enforceable accounting procedures, bankruptcy laws, the establishment of Gulf capital markets, would be just a few of

Too much has been said by officials and private sector Continued from Page 5

funds, although "dividends"

continue to be paid in some

Precise figures are unavailable as to the number of investment companies likely to be affected by the new regulations. There are four big players - al Rayan, al Sharif, al Saad, al Hoda Misr - who may

have 600,000 depositors. Estimates of deposits range up to \$2bn (£1.2bn). The government is handling the issue carefully because of the concern that the collapse of one of these institutions might trigger a run on all (shaking Egypt's financial system to its founda-

tions in the process). Egyptian and foreign bankers have long accused the Islamic funds of operating "pyramid" schemes: in other

ing like enough has actually been done. It will be a long time before the mechanisms are in place and the necessary experience in government has evolved. Until then, Bahrain and other Gulf governments and therefore their respective banking communities - will remain lop-sidedly dependent perity, or lack of it. This, in turn, means that their future is at the mercy of outside events

over which they have no con-

Bahrain's banking community thrived on the back of an astute and welcoming government in the mid 1970s, which was responding to the huge oil revenues and the consequently heavy expenditure by Gulf governments. But now - as Charles Maxwell, senior energy strategist at the New York bro-kers, C.J.Lawrence Morgan Grenfell, put it earlier this month — it is not OPEC or regional gulf governments which control oil prices: rather, these are dictated by "a slow world economy; competition from gas, coal, nuclear and other energy resources; oil production in non-OPEC countries; and energy conservation as well as OPEC's own disunity." In other words, what the market, not what OPEC

As a Government, Bahrain depends overwhelmingly on oil and gas revenues and a cash subsidy from Saudi Arabla for its annual revenue. Its neighSo Bahrain's banking com-

munity has suffered in proportion to the regional slowdown. Even so, Bahrain still plays host to over 90 offshore banks, both locally and foreign incorporated, and nearly as many representative offices. Most of the former are simply waiting for better days; a few are washing their linen in public, complaining of perceived injus-tices; very, very few have demonstrated the essential combination of a solid capital base, quality management, and

a well-defined sense of purpose.

Arabian Investment Banking Corporation (Investoorp), which recently took a key stake in Gucci, the Italian luxury leather and fashion house, is one of these very few. The investment bank has managed to increase profits every year since it was founded in 1982. The Japanese banks and investment houses - Daiwa, Namura (which returned 30 per cent on shareholders' equity last year), Nikko, Okasam, Sumitomo, Yamaichi - are also among the exceptions, having identified Bahrain as the best place from which to finance Japanese growth from Arab capital exporters and, when the day comes, to finance Japan's participation in Iranian and Iraqi reconstruction

Too many other banks are still belatedly coming to terms with a lower level of business hardly likely to see a substanthan was ever conceived in the boom years.

WHEN THE guns fell silent along the Gulf warfront last August, it was not just the war-weary people of Iran and Iraq who thought they had cause for celebration. For bankers throughout the

region and elsewhere, too, the ceasefire appeared to hold out the prospect of a new era after eight years of increasingly dif-ficult business conditions in the Gulf's two most powerful countries. Freed from the fighting, so the argument went, Iran and Iraq would be able to concentrate on setting their wrecked economies to rights. Moreover, the inevitable flow of reconstruction contracts and new projects might open up fresh opportunities in both

countries for foreign banks. The reality is proving to be somewhat different. Although businessmen and bankers have flocked to both Tehran and Baghdad since the truce took hold, they and Western export credit agencies are taking cau-tion as their watchword, and with good reason.

For one thing, the political outlook remains deeply uncertain. For another, although both Iran and Iraq have tremendous potential, the immediate economic and financial prospects are scarcely encouraging in either.
Of the two, Iran is arguably

in a stronger position vis-a-vis would-be foreign lenders. In the early years of the Islamic revolution, the regime took pride in paying off the large debts accumulated by the Shah, and for much of the time since then its payments record has been regarded by Western bankers as exemplary.

However, its status as a good potential credit risk has begun to suffer of late; earlier this year payments slipped, Iranian importers were asking for IRAN AND IRAQ

Outlook still unclear

terms, and sizeable short-term trade debts of anything up to Sibn accrued. Although bankers report some subsequent improvement, Iran is continu-ing to suffer from the acute shortage of foreign exchange which helped to bring its war effort to the noint of collapse carlier this year.
To embark on any major

new contracts, Iran would thus almost certainly have to resort to foreign horrowing. But on this score, bankers point to a host of significant uncertainties. The Government is by its own admission embroiled in an acrimonious debate about priorities for its reconstruction effort, and the scale of Western involvement therein.

After eight years of war and nearly 10 years of institutional instability, it is debatable whether iran is ready for such an opening to the outside world. There also appears to be reluctance in some quarters to countenance major foreign borrowing on religious grounds. Iraq has its own foreign

exchange constraints, but is more problematic still thanks to the huge foreign debts it built up during the war years. The Baghdad regime is eager to proceed with a plethora of post-war projects, but to move ahead it needs new credit. Although there are already signs of heavy competitive terest in Iraq among banks, it is not clear that many Western governments will be falling over themselves to guarantee new loans in the required

eign exchange sources contimue to be squeezed. Higher world commodity prices and

ower oil revenues are acting

to pressures on the Egyptian

The authorities have eased

credit restrictions somewhat in

the past several months in an

effort to encourage growth in a stagnant economy. The Central Bank has dropped a require-ment that banks limit lending

to a 2.5 per cent increase over

levels prevailing at the end of 1986. Banks are now permitted

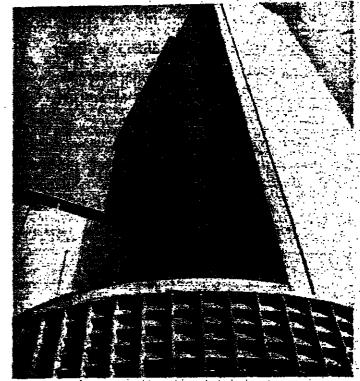
to lend up to 60 per cent of

deposits. Bankers face the

problem, however, of finding

solid bankable projects in a dif-ficult business environment.

economy.



The Radiies Bank in Baghd

onantity - especially given Iraq's patchy and emsive dealings with its creditors on its existing debts. Some benkers are worried that Baghdad is in serious danger of over-stretch-ing its finances. Nobody outside Iraq has a

precise idea of the size of the country's foreign debt, but it is certainly no less than \$55bn. A sizeable chunk of that - \$300m or more - is owed to other Arab governments, which are unlikely to see their money again. But there are also debts. to Western countries of at least \$1400, and a good deal more to

other developing countries. Iraq's payment problems began to surface in 1988, when it switched from payment in each to credit, but the real creach came with the s fall of oil prices in 1986. During that year Reghdad concluded a rescheduling deals with major creditors including France, West Germany and Japan (but excluding Britain, which has been majored from the deal of the control long enjoyed favoured creditor status).

The problem is that some of these deals are about to fall due, just at a time when had is siming to take on major new commitments and when off

prices remain chronically weak. Many bankers expect another series of reachedulings in the next year, ireq is already indicating to creditors like France (the biggest) and Britain that it is aiming to secure \$2 of new credit for

every \$1 if repays. Some Western officials even expect eventual pressure on Baghdad to embark on a multi-lateral rescheduling under the Paris or London Clubs – a prospect which iraq, given its extreme refuciance to divulge any financial information and its inclination to play creditors off against one another — is bound to resist with all its

The picture is complicated by hag's plane, currently com-ing to fruition, to crease a new state-owned bank, named Al-Rashid, alongside the existing public sector giant, Refidain

All this does not mean that bankers are running away from commitments in either lized or lives at present, but it does suggest that they would do well to apply a more than

Islamic investment houses

dividends from new deposits. rather than from profits generated by legitimate business

activities. The heads of the Islamic funds deny this. They insist they have been making good profits from their traditional activities such as commodity trading and currency speculation. They also say they were in the process of acquiring and developing manufacturing and property interests when the government effectively blocked their activities.

Whatever the truth of the matter there is no question that continuing uncertainty over the future of the Islamic

dampening effect on busines activity, and particularly on new investment. Bankers report little new private sector investor interest, except in the booming tourism area.

Adding to pressures on the financial sector is the squeeze on new hard currency credits. Egypt's approximately \$3bn private sector debt in foreign exchange, and slim prospects of these debts being repaid soon, has made foreign banks extremely wary about acquir-ing additional exposure in Egypt

Looming over Egypt's banking sector is the continuing desuitory discussion with the Egypt's unwillingness to com-ply with fund conditions for a second standby credit - the first agreement, negotiated in May, 1987, collapsed by the end of the year - is holding up further exchange rate reform and possibly a liberalisation of interest rates.

The absence of an IMF agreement is also delaying a second rescheduling of some of Egypt's mountainous \$44bn foreign debt. The first rescheduling of about \$50n of government guaranteed debt, covered the period January, 1987 to June, 1988.

Egypt needs a second

itors in the year sheed. The problem is potentially critical in the case of the US - Reypt's biggest creditor - because under a mandatory congressio nal requirement military debt must be paid on time (a maximum of 12 months grace is allowed) or all assistance is suspended. Egypt receives about \$2.3bm annually in US civil and military aid. Its US military debt is about \$4.5bn.

Bankers forecast a further depreciation in the value of the Egyptian pound which has been trading at LE230-240 to the dollar at the official commercial bank rate if, as seems likely, Egypt's available for-

Tony Welker

Rice Export Corporation of Pakistan (Pvt) Ltd.

US \$ 100,000,000

Morabaha (Islamic Trade) Financing under Special Modaraba

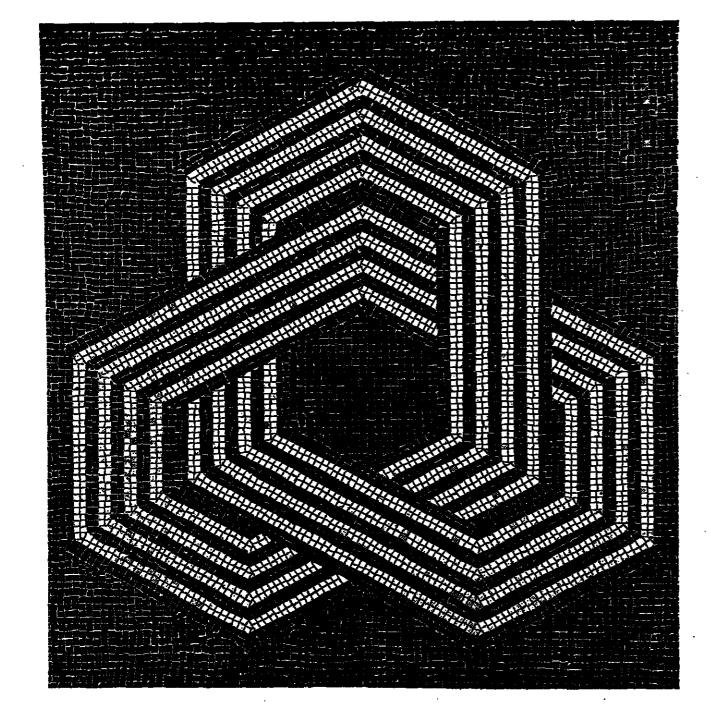
Modareb (Lead Manager and Agent) Faysal Islamic Bank of Bahrain E.C. o Name in Arabic: Massraf Faysel Al-Islami Al-Bahrain E.C.

Co-Modareb Arab Banking Corporation B.S.C.

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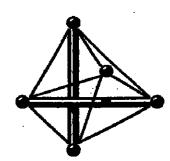
Alubat Arab International Bank E.C. Alubaf International Bank - Tunis Arab Banking Corporation B.S.C. Bahrain Islamic Bank B.S.C. Dubai Islamic Bank Faisal Islamic Bank of Sudan Faysal Islamic Bank of Bahrain E.C. Gulf International Bank B.S.C. Habib Bank Limited

Islamic Investment Co. of the Gulf (Sharjah) Islamic Takafol Company E.C. Kuwait Finance House (S.A.K.) National Bank of Pakistan Qatar Islamic Bank (S.A.Q) Saudi International Bank Ltd. The National Bank of Kuwait (S.A.K.) Trans-Arabian Investment Bank E.C. Union de Banques Arabes et Françaises



PIECING TOGETHER THE COMPLEX MOSAIC OF SUCCESSFUL PROJECT FINANCE





CEN 00

INSIDE

An uphili climb for Hillsdown

Hillsdown Holdings, the British food manufacturing group, has some-thing of an image problem, reflected in its dull share price performance. Through a quick-fire succession of acquisitions since it came to

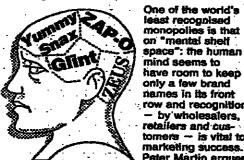
the stock market in 1985, it has grown into a very large company. Yet its head office in Hampstead, North London, is tiny and City crit-ics have niggling fears that it still has a maverick "small company" mentality. Page 33

Fistful of Canadian dollar bonds The Canadian dollar sector is among the most unpredictable in the Eurobond market. This has been underlined over the past week, with a rush of new bonds, totalling almost \$1bn. It brings to more than \$12bn the amount raised so far this year — over double the sum in the

first three quarters of 1987. And although the

glut of new issues has prompted greater selec-tivity in the sector, it has not sated demand.

Monopolies in the mind



least recognised monopolies is that on "mental shelf space": the human mind seems to have room to keep only a few brand names in its front row and recognition – by wholesalers, retailers and customers - is vital to marketing success. Peter Martin argues

in the Business Column that the high cost of building brand names means that acquiring mental shelf space is perhaps the most valuable real-estate any company can own. Page 46

DEC networks get personal Digital Equipment, the second largest US com-

puter manufacturer, is further expending its lower-end product range by entering the rap-idly expanding market for personal computer networks. Page 30

Market Statistics

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(Put)

لَمُنَّ الْمُعْتِقِيقِينَ أَنْهُمْ

La Trade Will

متحقظ يستعيد

أبي فغيين بيني

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Erronances tumover 39 New Int bond sesses 39
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Financial Trust Gold Fields

Maclean Hunter 30 Metal Manufactures Minstar Robinson (Thomas) Royal Bank Scotland 33 Scot & Newcastle Selkirk Comms. Sõdra Skogsägarna

Economics Notebook

Clarity of private thoughts in the public spotlight

Paul Betts and George Graham examine the way in which Paribas is reappraising its development strategy

this month as lead banker to the bidder in the five latest takeover attempts on the French stock market, including last week's FFr3.7bn (\$600m) offer for Epeda-

ritur Wigner (1 de gregoria de la transportación de la compresentación de la compresentación de la compresenta Objecto y la compresentación de la compresentación de la compresentación de la compresentación de la compresen

Bertrand Faure.
So far this year, however, Paribas had been less visible than its arch-rival Suez, embroiled in the epic battle for Société Générale de Belgique, or Lazard Freres on the domestic takeover front.

But the bank, which has been profoundly rethinking its strategies since its privatisation, has had an excellent start to the year: analysts expect that this week it will report sharply higher first half not profits of heteropy half net profits of between FFr1.3bn and FFr1.5bn (excluding minority interests), compared with FFr973m in the same period of last year. After the hiccup of last Octo-

ber's stock market crash, which depressed Paribas' 1987 earnings by around FFr300m, earnings are expected to be back in line with the bank's long-term profit trend of 20 per cent per annum growth. Profits for the full year are likely to increase by about 40 per cent from last year's stagnant level of FF11.7bn to around FFr2.4bn-FFr2.5bn. The bank's net assets are expected to reach FFr30bn by the end of this year, from FFr23bn at the end of 1987. Mr Michel Francois-Poncet, Paribas' chairman, now talks about increasing earnings for the group's 2.5m shareholders with a that was far less apparent at the time of the bank's privatisa-tion at the beginning of last year. "Nothing is sacred any longer," he says, "the only considerations are return on capital and your cost levels."

After a major restructuring of the group's holdings, Mr Fran-cois-Poncet is conducting a reap-praisal of the bank's businesses and its longer-term strategies. "Investment banks have built big machines with high fixed over-heads in sectors which are only шу ргоди have to reconsider whether to stay in activities which as little as two years ago were considered core businesses," he explained, pointing to government bond trading and corporate lending as

two examples. Besides a selective approach to its activities, Paribas is also pick-ing over its balance sheet. The group already comfortably meets Cooke Committee prudential

Paribas, the French ratios (aimed at harmonising blue-chip investment bank international banking capital privatised last year, has bounced back into the spotlight in primary tier capital. In recent adequacy rules), almost entirely in primary tier capital. In recent years it has doubled its provisions for country risks to around 40 per cent of its exposure, roughly the French industry average it is also actively managing its debt portfolio with, for instance, a growing number of debt-equity swaps in Latin Amer-

> Paribas no longer has the ambition to be present every-where. It has already pulled out of Sweden and Panama and has closed its outposts in Miami and Denver. Although the investment bank is comfortable with its subsidiary Compagnie Bancaire, which specialises in consumer finance and home loans, the case is different for Credit du Nord, its loss-making domestic commercial banking subsidiary.

Credit du Nord continued to lose money in the first half, but Mr Francois-Poncet says that the



Michel Francois-Poncet, chairman of Paribas: Only considerations are returns on capi-tal and cost levels

subsidiary is already faring bet-ter and should reach break even point this year, after losing nearly FFr600m in the last two years. Once it is restored to bas could decide to reduce further its involvement in the retail banking sector, or it could use Credit du Nord as an instrument to forge a major alliance with another European commercial bank keen to penetrate the French market.

Alliances with both industrial and financial partners are increasingly becoming a corner-stone of Mr Francois-Poncet's

Paribas net profits (excluding minority interests) 1981 82 83 84 85 86 87 88

longer-term strategy. On the industrial front, Paribes forged close links last week with Mr Raul Gardini's Italian Ferruzzi food and chemicals group by investing about FFr500m both in the Ferruzzi Finanziaria parent company and Beghin-Say, the French sugar producer which Ferruzzi is turning into the main European vehicle for its agribusi-

Mr Francois-Poncet acknowledged that Ferruzzi was not a name which always commanded unanimous approval, but he argued that the association with Italy's second largest private group after Fiat could clearly provide Paribas with important new business. "We take our risks," he remarked.

On the financial front, Paribas wants to reactivate its network of international alliances which had been badly joited by the bank's nationalisation in 1982. "The aim is for our capital to lean on a certain number of groups with which we have close links. It is not a pyramid, it is a much more backened extends of the control of th horizontal system," Mr Francois-Poncet explained.

One key ally is Pargesa, the group created by Mr Gerard

Eskenazi, former Paribas vice chairman. Pargesa is closely associated with the Belgian Brux-elles-Lambert financial holding company. "We have naturally every reason to create this sort of link with Pargesa," said Mr Fran-cois-Poncet, emphasising that both groups were keen to main-tain and respect their indepen-He scoffed at rumours that Par-

gesa had built up a 20 per cent stake in Parlbas. "What we are seeking are a certain number of key shareholders, people we can work with holding 4.5 or 6 per cent of our capital," he explained. "We could not have this sort of relationship with Warburg with whom we were in permanent competition," Mr Francois-Poncet As with other recently priva-

tised French groups, there has been on and off speculation about m ram although the movements in its shares have been considerably less marked than for Société Générale, the privatised commercial bank. But Mr Francois-Poncet takes all this in his stride, "Our 2.5m small shareholders are one guarantee of independence. But the best guarantee is to keep bringing out rising profits and thereby increase our market capi-talisation," he says.

Mr Bush and 25 Analysis' essimates 20 the domestic new wave

By Anthony Harris in Washington

hardly one to inspire confidence; it appears to be a race between two ventriloquist's dummies. Voters apparently believe little that either candidate says, but seem to be settling for Mr Bush. The Democrats are now in a state of some desperation, and playing the populaist card - Mr Dukakis is using the strategy of Congressman Gephardt, one of the men he defeated in the primaries. He is therefore widely regarded as a To be brutal, we need not

spend too much space on Mr Dukakis; he is forbiddingly far behind, though he is fighting back to some effect. It is enough to point out that nothing in his record looks protectionist; he is simply using public alarm about foreign takeovers as a stick to beat the Reagan claim to have restored US economic strength, which seems perfectly fair reasoning. For the rest of this col-unn, I will speak only of the likely winner. "

The polls suggest that the vot-ers want Mr Bush in charge of foreign policy and defence. He has wide experience (though it is not clear how deep it is), and one very good slogan — "Peace through strength works." This is the most credible claim made by either candidate, and it too seems to work. However, the voters also believe that Mr Bush represents the rich. They still regard Democrats in Congress (and in State capitols and city halls) as the best defenders of their household

This may be another unfair judgment, but it will have important practical consequences. The electors clearly want a President who will be bound to compromise with Congress at every step. Is this what Mr Bush wants too, in his heart of hearts? Can he be a secret liberal?

The man is an enigma, He has been so much the obedient servant in his public life - as party chairman, UN Ambassador, and head of the CIA, and above all as Vice-President - that it is far from certain that he has any views of his own. On the stump, he is a chameleon, telling the voters what he thinks they want to hear, but never terribly convinc-

He fought Texas in 1970 as full-blooded conservative, lost to Lloyd Bentsen, and then coned candidly that he had overdone the right-wing pose. He started the present campaign on a liberal note - "I want to be the education President" - and then turned hard right to isolate the

THE US election campaign is liberal Mr Dukakis, then far in the lead in the polls. Even now he talks doveishly of ridding the world of poison gas, while stand-ing wrapped in the national flag and proclaiming armed strength. Reports from his friends are the only half-valishle evidence. the only half-reliable evidence, and they suggest that the cam-paign he fought against Ronald Reagan for the Republican nomi-

nation in 1980 came nearest to revealing the real George Bush. If that is true, he may find himself reasonably at home with a Democratic Congress so far as objectives are concerned - a smaller deficit, better schools and college opportunities, improved health care, child care and environmental protection.
This harmony will not prevent

a blinding headache when it comes to finding means to achieve these ends, it is already assumed that ordinary budget politics, in which the President proposes a package which Con-gress ignores, will be abandoned almost from the start in favour of a semi-permanent Budget Sum-mit, like the one which cooked the books successfully this year. That will provide cover for some tax increases, and a further lengthening of the Gramm-Rud-man timetable for budget balance. These probabilities are already discounted in Wall The administrative choices are

not so obvious, and much more interesting. Mr Bush has said more than once in the Presiden-tial debates that his domestic quarrels with the Democrats are not about ends, but about means. "They want to do it with bigger government, I want to do it with better incentives," as he once explained. That lines him up with the most fashionable trend in US policy theory, the conservative progressives.

These people are firm support-

ers of free markets as the most efficient tool for getting things done, but they regard the market as something of a moral imbecile, which needs guidance and training. They stress such problems as moral hazard in insurance, and talk as readily of "trade in bads' as old-fashioned liberals do of trade in goods. This is a powerful approach analytically. A whole range of problems, from the failure of lending institutions to welfare dependency or environmen-tal pollution, can be explained as

problems of incentive.

It generates prescriptions, too.
Some of them are obvious, like the stress which central bankers now put on ensuring that share-holders in dud banks lose their



all: Mr Alan Greespan embroidered this last week by arguing that managers should also have a good chunk of their personal cap-ital at risk.

Some are less obvious, like the American fashion for tackling pollution not by forbidding it, but by printing a limited supply of licences to pollute, and auction-ing them off. Polluters can then decide whether to pay for their sins, or to pay to stop sinning, according to their circumstances. (The trade in such licences is the "trade in bads".)

This is by now a bipartisan approach. A fat new report called Project 88, on harnessing business incentives to the environment, has just appeared under the sponsorship of Senators Wirth of Colorado and Heinz of Pennsylvania, one from each party. The welfare reform just enacted by Congress, which tries, among other things, to tackle dependency by making welfare recipients work, is also biparti-san. "New" does not necessarily mean "better." It is not clear to me, for example, how new-style "workfare" is superior to oldstyle public works (which would be denounced by many who favour the new approach as "make-work").

"New" also means untried -and possibly impractical. The Bush incentive approach to child care looks clumsy; and the world is still waiting for a government bold enough to try out in practice the oldest of new-wave theories - educational vouchers to enforce parental choice. Project 88 contains some fascinating as, but admits only in a couple of sentences the central weak-ness of the tradeable-licence approach: it would require much more policing that the old-fashioned bureaucratic fiat. It is much easier to make smokestack owners fit gas scrubbers than to leave the decision to them, and

got the policing problem. However, we can leave it to history to decide whether incentivisation is new or old, and bether or not it works. Ii bound to be tried, because it can marry apparent opposites - a Republican President working with a Democratic Congress, a stern Tory Prime Minister with a newly tenderised social conscience, an EEC trying to impose common standards without legis lation, and even a Communist leader fighting his own central-

monitor their smoke. Mr Bush's deregulation task force also for-

ised system. It is a language we will have to learn. The second secon

Clouds in profits crystal ball

WHAT IS the outlook for profits rising at between 5 and corporate profits now that 7 per cent next year.

Britain is re-established as a Part of the problem concerns high interest rate country and Mr Nigel Lawson, the Chancel-lor, has predicted two years of slower economic growth? The short-term answer

appears to be anybody's guess.
The 1980s corporate profit
boom, which has seen gross
trading profits outside the oil sector rise by an average 20 per cent annually since 1982, has consistently outstripped the forecasts of most City analysts and academic economists. Now that the Government is

trying to steer the economy into a period of less rapid growth, the outlook for profits is of key interest to investors and policy makers. But if past experience is any guide, the traditional crop of Autumn forecasts will be subject to major revision in the months

Last week Professor Douglas McWilliams of Kingston Business School predicted a temporary end in 1989 to the strongly rising trend of British non-oil corporate profits over the past seven years. He said UK companies' gross trading profits will grow by between zero and 5 per cent in 1989 because high interest rates and a strong pound will limit company turn-over at a time of rising costs. المراجعية أوالمينية الميسيدية الموسيدية But only a few days before, Warburg Securities forecast non-oil company profits should still rise by a respectable 14 per cent next year after anticipated 19 per cent growth in 1988.

This is despite Warburg's expectations of a slow down in

overall economic growth to 3.3 per cent in 1989 from around

5.2 per cent this year. War-

which would involve even

ish bank base rates rising from

the tools of the economist's

trade. Profits are a "ghastly area of statistics," says Profes-sor Alan Budd, the economic adviser of Barclays Bank. One difficulty is that all accurate statistics about corpoor two out of date.

Anyone setting out to draw up a profit forecast for the economy then is faced with two options. He or she can follow the "top

down approach, which involves taking the anticipated total value of production in, say, the private sector of an economy and deducting the costs to leave profit as a residual figure. The other "bottom up" method is to add together the performance and estimates of future performance of specific companies or corporate sectors.

Both methods are subject to considerable margins of error. The "top down" method, relying on national figures, is bad at capturing the likely profit contribution of foreign subsid-

iarles of companies.

It also can produce very maccurate results if, as in the case of Britain's strong economic performance over the past two years, economic growth develops in an unexnected way.

The "bottom up" method may fail to pick up the full implications of major changes in the economic environment. Company managers, whose opinions form the basis of many "bottom up" forecasts, may stay too optimistic long burg's worst case scenario, after a boom has faded or too which would involve even pessimistic after recession has

more sluggish growth and Brit- given way to recovery. Both the McWilliams and the present 12 per cent to 13 or Warburg forecasts incorpo-14 per cent, would still leave rated "top down" and "bottom

up" features and yet differed considerably in forecasting next year's profit growth. But interestingly, neither fore-

caster suggested that profits would decline. Professor David Curry, the director of the London Business School's Centre for Economic Forecasting, believes economists must take into account a major change in the attitude of British businessmen since the beginning of the 1980s when thinking about future profit trends. He says profits may be a residual for some forecasters: but they have become targets for manu-

According to Prof. Curry, some of the companies that the London Business School deals with now say that they will aim for higher profits irrespec-tive of the changes in the external economic environ-

This attitude would have been inconceivable a few years ago and reflects British industry's increased confidence in its shility to manage following years of strong productivity growth, higher profits and the decline if trade union power. It remains to be seen whether this approach to prof-

its survives the projected slow-down in growth, higher inter-est rates and the likelihood of sterling staying strong relative to Britain's worse than average inflation performance. Prof. Curry is convinced that

the next couple of years will provide an "acid test" of whether the Thatcher years have worked a "supply revolution, leaving British industry leaner and fitter to handle economic setbacks, or whether the end of the consumer boom will merely expose old weaknesses.

Peter Norman

THIS WEEK

THE SIZE of the UK trade deficit will be in the headlines again this week when figures for September are published on Thursday.

After record current account deficits in both July and August, another large figure could rock recent sterling stability and increase .
speculation about interest rate rises. The consensus of City analysts' forecasts, compiled by MMS International, the financial research company, is for a £1.3bn (\$2,28bn) deficit, the same as in August.

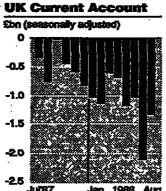
A fitness check on UK industry comes in the Industry survey of industrial trends published tomorrow. It will include measures of business optimism, capacity output, exports, orders and

In France details of the September trade balance, due to be announced on Thursday, will be closely watched after August's exceptionally heavy FFr9bn (\$1,46bn) deficit. Economists believe the August figure may have suffered from a had season

adjustment as the sharp upswing in consumption brought an atypical increase in imports. But if the deterioration were confirmed it could damage an already softened French franc. Most forecasts indicate a return to a monthly trade deficit of between FFr2bn and FFr3bn,

the year. Japanese balance of payments figures for September are released on Friday. Previous figures have already shown a rise in Japan's trade surplus but analysts will be looking to see if capital outflows are slowing in anticipation of a fall in the

Also in Japan, department store sales figures on Wednesday should confirm the continuing strong trend of consumer spending. West Germany's five top



economic institutes deliver their autumn economic forecasts for 1988-89 on Monday. Growth forecasts are expected to be upgraded to 3.5 per cent for this year and to between 2 per cent and 2.5 per cent in 1989. US gross national product

figures for the three months to September are released on Wednesday. The consensus is for an annual growth rate of 3.2 per cent. With the US authorities concerned about the pace of growth, a bigger rise could increase speculation about a tightening of monetary other events and statistics

(with MMS International consensus in brackets) include: Today: Federal budget for eptember (\$12bn surplus). Tomorrow: UK. Mr Nigel Lawson, the chancellor, opens debate in House of Commons on the state of the economy. US 10-day car sales. Wednesday: West German Bundesbank securities repurchase (repos) agreements due. UK construction, new

orders in August. US two-year Treasury note auction. Thursday: UK Treasury question time in House of Commons, New vehicle registrations in September, house purchase finance statistics in three months to September.

John Crane - world leader

LITTLE MORE than a year cations engineers deployed Further growth is also coming since the acquisition of John worldwide, backing up the Crane from new markets - a prime Crane USA by TI, John Crane product line." International has a turnover of Juli87 Jan 1988 Aug healthy growth under the direction of Mark Radcliffe. Today, John Crane is a truly

> the Far East. It is the undisputed world leader in mechanical seals, with replacement business in particular ensuring firm world's navies. order books for years ahead. A vital business John Crane's expertise is in

critical importance in a wide range of industries. The company offers an unrivalled level of on-site technical knowledge and manufacturing back-up and its leadership position, in Mark Radcliffe's own words, is: "manifested by the unique international capability of approximately 1,000 sales and appli-



Mark Radchiffe, Director, TI Group plc &

in mechanical seals

THE WORLD OF TI

valves, automotive water numps shore oil rigs. and the stern shafts of ships

People - the single
belonging to most of the most essential element

Increasing market share With a customer base already

supplies some 100,000 different business is based on aftermarket servicing to a wide variety of industries from oil and pharmaceutical to power generation, resulting in a strong. resilient and long-term business.

But the company is aiming for technical applications, service management, ordering, stock share leadership. management and computer-aided design). Facilities have now been upgraded in a dozen countries in all the major continents including a new 1990s factory in Slough.

example being a gas seal for The key skill lies in helping compressors launched recently. £200m and is enjoying very customers find optimum solutions. This provides substantial to the basic problems of provid- benefits in terms of capital cost ing seals for gases and liquids in and maintenance by eliminating a variety of applications. These lubrication needs. The seal is worldwide business, with profit include seals in rotating equip-centres in the US, Europe and ment like pumps or compressors, ranging from pipelines to off-

Providing knowledge and selling this kind of service means that John Crane is primarily a people approaching 100,000 in 108 countries worldwide, and including one of its strongest skills lies in specialised engineering providtries worldwide, and including one or its strongest same
ing seals which are products of every main pump and comachieving a balance between
young fresh talent and experienced management. Following products. More than half the the unification of John Crane Inc. and John Crane UK in 1987, Mark Radcliffe and his management team have demonstrated chemical to pulp and paper, from their ability to conceive and implement a highly successful international growth strategy for

the business. It all adds up to a company an even greater market share. It which fits perfectly into the is continually improving its stated TI strategy of concentrating on specialised engineering and back-up, and is making a businesses able to command major investment in people, positions of sustainable techplant and computerisation (for nological and global market



The Control of the Co

INTERNATIONAL CAPITAL MARKETS

Maclean Hunter offers C\$540m for media group

MACLEAN HUNTER, the Canadian publishing and com-munications group, is seeking to buy Selkirk Communications, a broadcasting and cable concern, for C\$45 a share, or some C\$540m (US\$449.4m).

The Toronto-based company has been in search of a large media acquisition for the past two years. The move was started by confirmation from Southam, another Toronto

ested in selling its Selkirk

Southam currently holds 47 per cent of Selkirk's roughly 12m Class A non-voting shares, as well as 400 of the 2,000 Class B shares through which the company is controlled. It has agreed to tender these holdings to Maclean Hunter, which is offering C\$5 a share for the Class B stock.

The prospective deal is likely to be scrutinised closely by the

Canadian Radio-Television & Telecommunications Commission, a government regulatory body, which is concerned about concentration in broad-

casting ownership.
Mr Ronald Osborne, Maclean Hunter president, indicated that the company would like to retain as much of Selkirk as possible. "We are not doing this to get our hands on one or two particular operations . . . and dispose of the rest."

Grand jury probe into ICN

By James Buchan in New York

ICN Pharmaceuticals, the maverick California drug com-pany which has been battling to convince US authorities that its "wonder" drug ribavirin can treat Aids, could face criminal prosecution if a current grand jury inquiry decides it may have tried to market the

drug illegally.
ICN, with headquarters in Costa Mesa, California, confirmed on Friday that it and its subsidiaries were under grand jury investigation. Mr Jack Sholi, an official of ICN, said the company had co-operated fully with the investigation since the grand jury issued a

subpoena on September 7.

Mr Sholl said: "It appears to
us that there's nothing more
here than some old accusations that have been publicly reported on in the media."

Financial Trust

purchase saved

THE C\$200m (US\$166.5m) purchase of the Toronto-based

Financial Trust by Canada's

fast-growing Central Capital,

which had looked in danger

because of unorthodox property and construction loans on

the books, has been salvaged

with the help of C\$84m in gov-

ernment loans and guarantees,

Under the revised deal, Cen-

tral Capital will acquire the

trust company minus the con-

tentious assets, which will be

bought back by the Financial

Trustco holding company.

writes David Owen.

ICN, which is under investigation by the Food and Drug

Administration and the Securities & Exchange Commission, was last year accused before a congressional committee of trying to sell Ribavirin to combat the virus which causes the catastrophic illness, Acquired immune Deficiency Syndrome. Ribavirin is currently licensed in the US only to treat a rare disorder in infants.

 Genentech, the West Coast biotechnology group whose stock price has collapsed this year, had stagnant earnings in the third quarter because of a disappointing showing by its heart drug TPA.

The group said its earnings were just \$5.30m or 6 cents a share in the September quarter, little changed from the \$5.24m or 6 cents a share of the 1987 third quarter.

The company, whose stock has slid from over \$47 at its

VOLVO of Sweden has reached

a marine engine deal with Min-

star, the US recreational boat

manufacturer controlled by Mr

Irwin Jacobs, in an attempt to

take an increasing share of the

expanding North American

market, writes Robert Vincent

North America, the group's US offshoot, buying for \$100m in cash a 10-year Minstar note

which may be converted into a

20 per cent stake in IJ Hold-

ings, Minstar's parent. Volvo will supply up to 20

The deal involves Volvo

in New York.

day, has fallen prey to Wall Street's excessive expectations about TPA. In September Genentech warned that the drug, which dissolves blood clots, was running into problems because doctors had

become uncertain whether it was more effective than Strep-

tokinase, an older and cheaper

competitor made by Hoechst of

West Germany. Even so, TPA has been a big sales success since its approval last November. Sales in the third quarter were almost twice as high, at \$81.6m, than the pre-TPA third quarter last year. Product sales more than doubled from \$23.8m to \$57.5m.

In the first nine months of this year, revenues increased from \$134.1m to \$245.3m. Product sales soured from \$60.3m to \$196.1m to give TPA probably the most successful drug

The deal will last until June

Volvo in US engine deal

per cent of the engine requirements for Minstar's boat building offshoot, Genmar Industries, which is ranked as the world's largest independent builder of recreational craft.
The engines will be supplied through Voivo Penta of America, the marine division of Volvo North America, whose share of the US market is at the moment relatively small.

1991, but Volvo said it intended to convert the supply agreement into a long-term arrangeproduct will be based on standard Ethernet hardware.

Digital to expand into PC networks

By Della Bradshaw

DIGITAL EQUIPMENT, the second largest US computer company, is further extending its lower-end product range by entering the rapidly expanding market for personal computer (PC) networks. Mr Kenneth Olsen, chair-

man and founder of Digital, is due to announce in the US today that the company plans to sell networks to organisa tions unfamilier with its equipment, using a range of PCs from other manufacturers. Earlier this mouth Digital announced its intention to reenter the personal computer market after a four-year

absence, through an agree-ment with Tandy, a leading US producer of personal computers. Tandy will manufacture a PC which will be sold under the Digital name. In January Digital confirmed that it was working with Apple to develop jointly products that link Apple PCs and Digital mini-

In entering the PC network ing market Digital is pitching itself against specialist suppli-ers, such as 3Com and Novell. as well as against IBM. The company has also moved closer to IBM by developing its network to connect the mos powerful IBM PCs, the top end of the PS/2 range. Support for IBM's latest OS/2 operating system - the software which controls the computers' inter-nal operations - will be avail-

able in 1989. This year 3.6m PCs will be connected to networks, and that number will double in 1989, according to the market research organisation Detaqu-est. By 1992 some 21.3m PCs will be networked, and the network market will be faster growing than the PC market itself, and is forecast to be worth more than \$50m a year.

Mr Paul Evans, Betwork market manager for Digital in the UK, estimates that standalone PCs are only used, on average, 4 per cent of the available time. In the UK alone, he argues, about £5bn has been spent on PCs which are only partially used. The Digital PC network

Royal Bank backs Elders funding

By James Buxton, Scottish Correspondent, in Edinburgh

ROYAL BANK of Scotland, the largest Scottish bank, intends to participate in a 11bn (\$1.76bn) loan facility being assembled to finance the hos-tile hid by Elders IXL of Ans-tralia for Scottish & Newcastle Breweries, Scotland's largest industrial company.

The move was seen in some Scottish political quarters last night as a stab in the back for S&N. But Royal Bank said it was purely a commercial deci-sion which did not imply that it backed the Elders bid. Royal Bank serves both S&N and Elders, the latter through

its international division, but is not the principal banker to either. The decision to partici-pate in the loan consortium being led by Citicorp was an executive one, since the size of Royal Bank's contribution does not require approval by the hank's hoard.

the bank could decide to overthrow the decision when it meets later this week. Two members of the board of Royal Bank of Scotland Group, the bank's parent, have past con-nections with S&N. Mr Peter Balfour, vice-chairman, was previously chairman of S&N, while the Barl of Airlie was once a director of the inewery.

Leading personalities, politicians and representative organisations in Scotland have almost unanimously declared that they want the Elders bid for S&N referred to the UK Monopolies and Mergers Commission (MMC). But most Scottish financial institutions have

Nevertheless the board of

shareholders and policyhold-Yesterday Mr Gordon Wil-

made clear that their decisions on the hid are likely to be dic-

tated by the interests of their

son, leader of the Scottish National Party, said that he regarded the Royal Bank's action as "financial cannibal-ism." The bank was "enabling the takeover of one of the few remaining autonomous sectors of Scottish industry for short-term profit," he said.

But Professor Jack Shaw. director of Scottish Financial

Enterprise, which represents the Scottish financial community and which has called for the bid to be referred to the MMC, said: "Scottish financial institutions have some special responsibility to encourage businesses on their doorstep, but not to the extent of cutting themselves off from international business. An interna-tional financial community cannot be expected to act as a custodian of regional policy."
Mr Philip Remnant of Kielo-

wort Grieveson, S&N's mer-

Royal Bank's action was "somewhat strange" in view of the individuals involved But the decision, he said, did not the decision, he said, dan not denote support for the bid itself. The money to back the Elders bid has always been there. Who actually puts it up is quite immaterial."

Yesterday Mr Alick Rankin, chief executive of Said, sant a letter to all members of the group's staff in which he told them that "a large number of jobs in all areas of the cum-pany would be at risk" if Elders hid was successful.

chant banker, said he thought

Elders' hid was successful.

Elders would sell off or rationalise much of the company's activities leaving "a business concentrated only on the production and selling of heer, and particularly of Festers Laget, which we already know is not a popular brand in the north of Britain."

Fixed-rate bond for Household Mortgage

By Stephen Fidler, Euromarkets Correspondent

HOUSEHOLD MORTGAGE Corporation, the specialist British mortgage lender, today expects to launch the first fixed-rate Eurobond to be backed by UK residential most-

Previous issues of UK mortgage-backed securities, of which some 14bn (\$7bn) are outstanding, have all carried floating interest rates at wary-ing margins over London inter-bank offered rate (Libor). Today's expected issue of

£100m of five-year bonds will be swapped entirely into float-ing-rate sterling, enabling HMC to achieve a cost of funds of perhaps % point over Libor. This compares with a margin of more than double that -27% basis points - on an laune

of floating-rate mortgage sect-rities launched last week for the Mortgage Corporation, another specialist lender. The HMC issue, which will rate funds are well established, the complication in mortgage carry a prime AAA rating from Strendard & Poor's, will be lead managed by J.P. Morgan Securities. There are expected to be three co-lead managers, includ-ing two British houses. Unlike the US, where the mortgage-backed securities

mortgage backen securities market exceeds \$700km, almost all UK mostgages are at floating interest rates. The problem in issuing mortgage securities solely at floating interest rates has been that it has excluded the the many potential investors that only buy fixed-rate bonds. Although techniques to

funding is the uncertain rate of prepayment of the mortgages.
This problem is being addressed in today's issue by allowing the full substitution. with new mortgages for necpaid mortgages during the entire five-year life of the hoad. Underlying the fixed-rate bond. is a conventional mortragebacked floating-rate note which silows full substitution

for five years. At the end of the five years, when the entire proceeds of the fixed-rate bond will be repeat. and the swap is unwound, the underlying floating-rate note issue will be "put" to AiG, the US insurance group. Bids will be sought today for the five-

vear swap A new source of fixed-rate sterling securities carrying prime credit ratings and a sub-stantial yield pick-up over UK government securities is likely to be received well by investors at a time when the Govern-ment is reducing the amount of outstanding gilts. Cost savings for the mortgage lendthey could find a way to lengthen the bonds' maturity to the periods where the gills shurjage is particularly acute. The limitation against longer matneities would appear to be not the establishment of swaps over 10 years or more, but rather the limited number of counterparties willing to take on the AlG role in teday's deal.

Södra Skogsägarna profits jump 49%

SODRA SKOGSAGARNA, the Swedish pulp, paper and timber company, has reported a 42 per cent increase to SE:580m (\$93.3m) in profits after finen-

cial items in the eight months to August, writes Maggie Ukry. Sales were 12.5 per cent up at Skribn. Mr Rune Brandinger, managing director, said the increase in sales was

mainly due to rising selling

prices for pulp. He said a good international market meant there was high denseed for the

group's products. Mr Brandinger noted this was a peak period for the busi-ness and profits for the year should reach at least SK1800m. Only two years ago our interim profit was meet mero," . MacMilian Bloedel, the

Canadian forest products company, has reported a 15 per cent drop in third-courter earnings — despite the still fivour-able market environment for pulp and paper, writes David Owen in Vancouver. Not income totalled CFA.5m (US\$58.8m) or 66 cents a sizere, compered with C\$82.7m (77 cents a share) a year earlier. Revenues were C\$524.4m

egitiest C3817.1111. The Vancouver-based company blamed far-tors including a five-week benence and modernisetion shutdown at one of its puls infile.

For the class months to September profés rose nearly 18 per cent to C2256.8m (C32.40 a share) from C\$217.7m (C\$1.99) a

year earlier. Revenues were Classo against C\$2.50m.

The second second

New Issue

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INTERNATIONAL CAPITAL MARKETS

EUROCREDITS

takeovers role

THE SCALE of the two deals' group of 45 banks, about two-proposed last week by US thirds of which were foreign tobacco companies—the This was increased and to below \$11bn takeover bid for Kraft by ther credit established to bring Philip Morris and the \$17bn management buy-out of RJR Nabisco – suggesta interna-tional banks will continue to play a very active role in corporate restructurings on both sides of the Atlantic.

which will be drawn - the Basic accords on bank capital have made finely-priced standby financings much less attractive to them. And, because of the risk, the mar-gins are usually higher than on

run-of-the-mili corporate loans. Whether the margins suffi-cently compensate for the risk is another matter. There are more than a few bankers who ponder aloud on whether virging view of the size of the transact tions, this will end in tears in the 1990s.

For now, though, the attraction of these deals appears irre-sistible. Whether those loans are raised in the international markets or ostensibly in the US, such as that completed last week by Philip Morris, non-US

banks play a very large role. "Even when these financings are syndicated in the US, the participation of foreign banks is far more significant to us than the US regionals," said one senior official at a large US

a Tura i sining er e de production

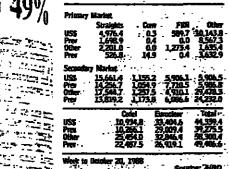
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For its deal, Philip Morris. has put together \$12bm unse-cured financing with 64 banks. According to its filing with the Securities & Exchange Commission, a \$6bn credit facility was already in place with a

> EUROMARKET TURNOVER (\$m)



the total available to \$12bn.

Both credits will be available until March 1993. A number of interest rate formulae are payplay a very active role in corporate restructurings on both sides of the Atlantic.

Banks are hungry for assets which will be drawn — the financing, and % point over London interbank offered rates. There is a commitment fee of 10 basis points on the unused portion of the credit. In the UK, Elders IXI, making a £1.6bn for Scottish and Newcastle Breweries, is raising film from banks, and has four

> Whitbread, the brewery group, is raising £250m through a five-year revolving credit, but is not sayin on what terms. Guinness, another UK drinks group, raised a credit from £700m to £1bn, £500m of which will be committed.

underwriters in place.

Elsewhere, Framatome, the privately-owned French mclear power stations specialist; is seeking \$250m to help it to diversify. The credit, being arranged by J.P. Morgan, Banque de l'Union Européenne and Barclays, carries a five-year maturity, extendible to seven, and a facility fee of 10 basis points. If less than half drawn, it pays 10 basis points over Libor or 12½ over its Paris equivalent if in French francs. If more than half used, the margin rises to 15 and 17%

basis points. Trelleborg, the Swedish industrial group, mandated Bank of America International to arrange a \$150m revolving credit. It carries a facility fee of 6% basis points, a margin of 7%; and utilisation fees, split into thirds, of zero, 5 and 7%

Agusta, the Italian helicopter manufacturer 98 per cent owned by the state-owned holding company, Etim, is raising \$100m over seven years; with a three-year grace period, through Citicorp. A margin is payable of 20 basis points. If less than half used, the com-milment fee on the unutilised more than half drawn, it is 8% basis points.

Stephen Fidler

INTERNATIONAL BONDS

Banks retain key Glut fails to sate demand for Canadian dollar issues

A WEEKLY total approaching Sibn of new Eurobonds would not normally raise any eyebrows, but the fact that this was the amount raised last week in the Canadian and not the US dollar sector excited some interest.

Despite the phenomenally. high volume of new paper in the sector, investor appetite for the currency appears to be undiminished, proving the point made recently by several syndicate managers that the sector remains among the most unpredictable in the Eurobond This seems set to be the year

of the Canadian dollar as far the Eurobond market is concerned. The total raised so far this year has exceeded \$12bn, more than double the amount issued in the first three quar-ters of 1987. Despite these fig-ures, a weekly total of C\$910m remains rather unusual, and remains rather unusual, and irresistible swap opportunities were behind many of last week's issues, with Canadian banks identified as aggressive payers of fixed rate Canadian dollar paper.

Yet although the glut of new

issues prompted increased selectivity in the sector, it failed to sate demand fully and many of last week's deals were still performing well even though placement was expec-ted to slow slightly. In contrast, many other non-dollar sectors would have ground to a complete halt faced with such a welter of issues. This was partially the case with the Ecu market which also saw a rush of new paper last week. The basket currency is certainly attracting a far wider group of investors now, with many houses noting a sharp upturn in interest since the Bank of England decided to issue Ecu-denominated Treasury bills. However, the Ecu750m in new deals which hit the market last week is

expected to take some time to digest. Despite congestion in the sector, Friday's Ecul00m six-year deal for Finnish Export Credit via Société Générale and Shearson Lehman saw the level of demand expected for such a top rank credit and was well bid within fees. Back in Canadian dollars, senior syndicate managers said

market, a factor put to good use by both Eurotima and the Province of Quebec. The success of the World Bank deal via IBJ International, carrying a five-year maturity, did not negate this hypothesis as the borrower itself is perhaps the only Eurobond market issuer which can launch an issue with barely any regard to the mances of prevailing market conditions.

demand appeared to be concen-trated at the longer end of the

IBJI was universally com-mended for its successful execution of such an important mandate and, although the deal came at a fairly fine mar-gin of around 24 basis points over comparable Canadian gov-ernment bonds, demand was ernment bonds, demand was exceptional and this spread soon narrowed. The World Bank also successfully reopened the dormant Euroyen sector with a Y50hn issue via Yamaichi International, another deal which was still trading very well within fees at the end of the week.

The World Bank is an exceptional borrower, however, and

tional borrower, however, and one clear consequence of the

increased issuance in Canadian dollars is the development of separate tiers in the sector. with the World Bank and similarly rated names in one and a handful of frequent corporate borrowers in another. While some companies and certain financial institutions with the appropriate investor profile are assured of success among the retail clients in the Benelux countries, Switzerland and the rest of Europe, others tend to founder unless this distinction in perception is fairly reflected in the pricing of their deals.

The Canadian borrowers who tap the sector tend to fall into a group on their own, and much of their paper seems to find its way back into the hands of domestic investors eventually. The performance of such deals is thus guaranteed, as was the case, for example, with the City of Winnipeg issue which had a traditional Canadian group. Perceptions of these borrowers do vary, how-ever, and many dealers felt account on the pricing of last week's 10-year issue for the

Province of New Brunswick.

in the Canadian dollar is certainly on the upturn, with many more Japanese accounts detected in the market of late, the currency is never going to be one to which fund mana dedicate 25 per cent of their portfolios. Nevertheless, the outlook for the currency, currently testing historical highs against its US counterpart, is still bullish, provided that the opinion polls ahead of the November 21 general election con-tinue to show good support for the Conservative Party of Mr Brian Mulroney, the Prime

Minister. The election is expected to decide the fate of Mr Mulro-ney's US-Canada free trade agreement which would eliminate most of the remaining tar-Although the agreement has prompted some controversy, confidence is expected to soar if the Conservatives, still well ahead in the polls, secure the majority they need to push the

pact through parliament.
The Canadian dollar sector certainly appears more attractive at the moment than the

Av. life years

Coupon %

While institutional interest US dollar straight market, where the recent rebound in oil prices and the bearish tone to the dollar have subdued spreads on some recent top quality issues - including the \$1bn for Italy, the seven-year deal for Alberta and that for Japan Development Bank - have narrowed lately, recent developments on the US corporate scene are now prompting renewed caution about credits. The recent bid for Kraft by Philip Morris and the proposed management buy-out of RJR Nabisco have sent tremors through the corporate sector of the Eurodollar bond market. Tobacco companies in particuliquidity since US consumers started to bring legal cases

During the next few weeks. I would be extremely cautious about both bringing and buying any US dollar-denominated deal from a tertiary or even a secondary corporate credit, noted one senior syndicate

Dominique Jackson

10.107

Book runner

Salomon Brothers Kleinwort Benson S.G.Warburg Secs.

TDB Amex Bank

| ĘW | INTERNATIONAL | BOND | issues | • |
|----|---------------|-------------|--------|---|
| | | | | |

| Borrowers | Amount m. | Maturity | Av. He years | Coupon | Price | Book runner | Otter yield % | Borrowers |
|---|--------------|--------------|-----------------|---------------------------|-----------------|----------------------------------|------------------|--|
| US DOLLARS | | | | | | | | STERLING |
| Tokyo Electron Lide | 150 | 1992 | 4 | (5) (5 ³ a) | 100 | Nomura int. | • | TMC number 11‡ |
| SMK Corp. 4 | 60 | 1992 | 4 | (5 ³ 2) | 100 | Wako Int.Europe Ltd | • | EiB♦ |
| Japan Storage Battery | 50 | 1993 | 5 | (5%) | (100) | Nikko Secs.(Eur) | • | Portugal(f) |
| Flash Ltd‡ | 37 | 1992 | 4 | (k) | 100.10 | Senwa Int. Ltd | - | SWISS FRANCS · |
| CANADIAN DOLLARS | | | | | | • | | Bond int.Gold Cay.is(a) |
| | | | | | | | | MODO |
| Cred'anstatt-Bioverein(b) | .50 | 1993 | 5 | 104 | 101 % | Creditanstalt | 9.523 | Electricite De France |
| Quebec | 35 | 1993 . | 6 | 1012 | 10112 | BAL. | 10.103 | City of Yokohama |
| Eurofima∳ Ford Motor Credit Ceneda◆ | 100 | 1996 | 8 | 1038 | 101 % | Bq Paribas Cap.Mids | 10.023 | ECUs |
| Pora Moer Creat Canada — New Brunswick — | 100 | 1993 | 5 | 1014 | 101.80 | Deutsche Bk Cap.Mikts UBS | 9.778 | |
| rew prumwick♥ Genfinance◆ | . 100 100 | 1996 1983 | 10 | 10½ 10½ | 101 ½ 101 % | LUBS | 10.274 9.882 | World Bank◆ |
| City of Winniped® | 75 | 1993 | 5 5 | 10-7 | | | | Sweden♦ |
| Swedish Export Credit | 100 | 1990 | 2 | 104 | 101 ¾ 101.30 | Wood Gundy Bankers Trust Int. | 9.921 | Ford Motor Credit Corp. |
| World Banko | . 150 | 1990 | 2 | 104 | 101% | Senicers i rust me, 181 int. | 9.508 | Cred.FoncierDeFrance(d) |
| Flat Finance & Trade • | . 190 100 | 1983 | · · • | 104 | 101.55 | Salomon Brothers | 9.635 9.843 | FEK∳ |
| LINE LINEINS & LINEA | | 1993 | . • | iunt | 101.33 | SERVINGS DEDUCATE | \$1040 | San Pacio Di Torino ф SEK ф |
| AUSTRALIAN DOLLARS | | | | | | | | YEN |
| ANZ Banking Group | , 50 | 1991 | 3 | 144 | 1014 | ANZ Merchant 8k. | 13.503 | Komatsu Overseas Fin(e) |
| BNP♦ | ` 60 | 1991 | 3 | 14 | 101 % | BZW | 13.203 | Bergen Bank(h) • |
| Bank of Nova Scotia | 75 | 1990 | 2 | 143 | 101 2 | Salomon Brothers. | 13,470 | World Bank● |
| Australian Telecomm.(j) 💠 | · 150 | 1992 | . 4 | . 12½ | 98 5 | Samuel Montagu | 12.962 | . und |
| | | | | | | | | LIRE Pirelli Fin. Services NV◆ |
| NEW ZEALAND DOLLARS | | | | | | - | | • |
| BP America inc.♦ | 60 | 1990 | 2 | 144 | 10134 | Hambros Bk. | 13.196 | GUILDERS |
| D-MARKS | | | | | | | | WUH∳ "Not yet priced. "Private Plac |
| Hokuriku Elec.ind. | 100 | 1993 | 5 | 24 | 100 | Nomura Europe | 2.250 | price. b) Additional 25m on to settles June 31. Exed over 2 of |
| Dynic Corp. ♦◆ | 60 | 1993 | 5 | 24 | 100 | Deutsche Bank | 2.250 | of 3 month LIBOR, Average |
| nd, Bank of Japan 🏶 | 100 | 1996 | 10 | 6 ¼ | 101 🧸 | IBJ Germany . | 6.012 | off 3 month LIBOR. Average Australian dollars. § Fungible month Dautsche Mark-London |
| Bank of Chinat∳ | 200 | 1993 | 5 | (g) (i) | 190 | Commerzbank A.G. | • | month Deutsche Mark-London LIBOR. j) Exchangeable into (|
| .KB Finance N.V.‡◆ | 500 | 1995 | 7 . | (1) | 100 | Trinkheus&Burkhardt | • | calculated on AIBD basis. |

| WH∳ | 100 | 1992 | 4 | 534 | 1011/8 | Algemene Bk Ned. | 5.430 |
|----------------------------------|----------------------|--------------|--------|--------------------------------|--|-----------------------------|----------------|
| GUILDERS | | | | | | <u> </u> | |
| Pirelli Fin. Services NV 🏟 | 100bn | 1992 | 4 | 12 | 101.65 | Benkers Trust Int. | 11.463 |
| URE | | | | | | | |
| World Bank♦ | 50bn | 1993 | 5 | 4% | 1014 | Yamaichi Int. | 4.590 |
| Bergen Bank(h)◆ | 12 ¹ 2 bn | 1992 | 4 | 718 | 101 5 | Nippon Credit Int. | 6.648 |
| YEN Komatsu Overseas Fin(e) ♦ | 15bn | 1993 | 5 | 6.8 | 102 | Bankers Trust Int | 6.321 |
| SEX. | . 40 | 1381 | • | 12 | :00-8 | ed Larnes calimins | 7.201 |
| San Paolo Di Torino ◆ | 100 40 | 1991 1991 | 3 3 | 75 <u>.</u> 71 ₂ | 1013 ₂ 1005 ₂ | DBCM Bo Paribas Cap.Mids | 7.100 7.261 |
| FEK∳ | 100 | 1994 | 6 | 758 | 101 4 | Societe Generale | 7.360 |
| Cred.FoncierDeFrance(d)◆ | 60 | 1994 | 6 | 75 | 101 💃 | Credit Com.De France | 7.334 |
| Ford Motor Credit Corp. | 100 | 1991 | 5 3 | 712 | 101% | Morgan Stanley Int. | 6.976 |
| Sweden • | 250 | 1993 | | 712 | 101 % | Bq. Paribas Cap.Mkts | 7.072 |
| ECUs World Bank◆ | - 100 | 1993 | 5 | 712 | 1015 | LTCB | 7.105 |
| City of Yokohama | 100 | 1998 | - | 412 | 100 | SBC | 4.500 |
| Electricite De France | 100 | 2003 | • | 43, | 10012 | UBS | 4,703 |
| MODO — | 200 | 1999 | - | .5 | 1014 | Credit Suisse | 4.851 |



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J.P. Morgan Securities Ltd.

Nomura International Limited Union Discount Company Limited

Westdeutsche Landesbank Girozentrale

October, 1988

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

RJR bondholders out in the cold

IN THE old days, when one of the world's greatest corporations went from being a good risk to being a bad risk within a morning, you knew about it because financial markets

Not nowadays. Outside a horribly mangled corner of the market for high-grade US corporate bonds, Wall Street was a picture of calm last Thursday when RJR Nabisco suffered a catastrophic loss of creditwor-

Admittedly, RJR did not default on a debenture payment, let alone file for bank ruptcy. In fact, it reported last week that its profits increased handsomely in the third quar-ter. The company's credit was demolished not by outside events but by the will and com-

RJR is the latest proof of what might be termed, without offence to the father of the junk bond market, as Milken's Law: Bad credits drive out

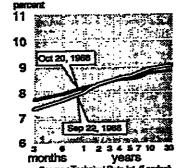
RJR is a company which last year made \$1.1bn in profits from selling \$15.8bn worth of cigarettes and food of various sorts. It has twice as much equity as long-term debt and a illion dollars in ready cash. Up to last Thursday morning, its more than \$4bn in long-term bonds were rated solid A, as some of the safest investments in corporate

On Thursday Mr Ross Johnson, chief executive of RJR, said that he and other managers and investors wanted to buy the company from its public stockholders. They plan to borrow however much they need, which will not be less than \$17bn, and then pay off the debt from tobacco profits and the sale of RJR's valuable food brands.

Everybody agrees that RJR is a great candidate for private ownership, because tobacco companies have become disreputable and are undervalued by the stock market.

Even if Mr Johnson has to pay \$20bn to the public stockolders, people say he should still make a lot of money. This is no comfort for RJR's bondholders. Their call on RJR's cash flow will be crowded out by the lenders to the buy-out. All the financial ratios that have made RJR a good credit

US Treasury yields



cover interest and fixed charges, its excess of assets over liabilities - will deterio-

Here is what happened to RJR's bonds on Thursday. According to reports from the market, an issue of 8% per cent debentures that comes due in 2017 fell from 87 to 72½ for a loss of almost 17 per cent. The yield on these bonds rose to 12 per cent, as well befits a security which will probably be rated with a weak B like a innk bond.

Such a disaster has been a hazard for corporate bondholders for so long it has a name: event risk.

In the old days, the most severe "event risk" was default and insolvency. Since the early 1980s, the risk has come from the takeover of well capitalised companies by shakily capitalised raiders, shell companies or ambitious managements who want to realise the value of their companies through leveraged buy-outs.

Until Thursday, RJR was thought safe from event risk. Says Mr Joseph Taylor, a corporate bond specialist at Smith Barney: "RJR was considered to be one of the most dramatically capitalised companies. People thought it wasn't susceptible to takeover. People thought it would cost too

But this was to underestimate not only the financial muscle of the junk bond market but the ruthlessness of managers such as Mr Johnson. Mr Jim Grant, who is a leading critic of leveraged buy-outs, said last week: "I am incredulous at what seems to be the loss of goodwill and civility. up to now - how easily profits One class of security holder is being stolen from by another, virtually."

Bondholders have little protection from event risk. Their main defence lies in the covenants or indentures attached to each bond issue, which might, for example, require the issuer to maintain a certain debt/equity ratio.

Last week, furious bondholders were saying that lawyers would have to write a new type of "poison put" indenture, which would allow bondholders to redeem at par in the event of the takeover. Current poison puts, as Mr Taylor points out, are somewhat worthless to bondholders because indentures often exclude a board-of-director-approved change of control."

Mr Morey McDaniel, a lawyer who has written at length about bondholder rights, doubts this sort of tinkering

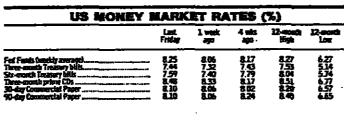
"indentures put the burden on bondholders to imagine every conceivable way management can take advantage of

them." he says. He believes that bondholders, no less than stockholders. should be the fiduciary responsibility of boards of directors.

In practice, the only safety is in flight. Last week, bondholders were running out of US investment grade industrial bonds into utilities, sovereigns, Canadians, even junk - any-thing that is not likely to be LBO-ed. This caused a small rise in the relative yields of investment grade bonds.

Mr Michael Milken, the junk bond banker who popularised the leveraged takeover and buy-out, used to warn people against investment-grade bonds. They have nowhere to go but down, he used to say. The RJR Nabisco proposal shows his prophecy is self-ful-filling Investment-grade bonds are a dying species. Junk bonds, the grey squirrels of the fixed-income markets, are kill-ing them off.

James Buchan



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|-----------------|--------------|-----------------|----------------------|----------------------|----------------------|
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| p-year Treasury | 1047 1024 | 43 43 145 | 8.70 8.89 8.91 | 8.57 8.59 8.90 | 8.96 9.08 9.07 |
| | | | Source: Selor | non Bros | والمحادثة والمواد |

ey supply: In the week ended October 10 M1 rose \$2.2bn to \$784.5hn

| NRI TOKYO BOND INDEX | | | | | | | |
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These securities have been sold outside the United States of America and Japan. This announcement

NEW ISSUE

21st October, 1988

Zandestone

BRIDGESTONE CORPORATION

U.S.\$300,000,000 4¾ per cent. Bonds 1992

Warrants

to subscribe for shares of common stock of Bridgestone Corporation

Issue Price 100 per cent.

Nomura International Limited

Arab Banking Corporation (ABC) Banque Bruxelles Lambert S.A. Barclays de Zoete Wedd Limited James Capel & Co. Daiwa Europe Limited

DKB International Limited

Fuji International Finance Limited Kidder, Peabody International Limited

Kuwait Foreign Trading Contracting & Investment Co. Kuwait International Investment Co. s.a.k.

Mitsui Finance International Limited The Nikko Securities Co., (Europe) Ltd.

Shearson Lehman Hutton International

Sumitomo Finance International Union Bank of Switzerland (Securities) Limited Merrill Lynch International & Co.

ANZ McCaughan Banque Paribas Capital Markets Limited Baring Brothers & Co., Limited Citicorp Investment Bank Limited **Deutsche Bank Capital Markets Limited** Robert Fleming & Co. Limited **Goldman Sachs International Limited** Kleinwort Benson Limited

Morgan Grenfell Securities Limited J. Henry Schroder Wagg & Co. Limited Société Générale Swiss Volksbank

S. G. Warburg Securities

Yamaichi International (Europe) Limited

UK GILTS

The Old Lady goes for a hat-trick

MR NIGEL LAWSON, the Chancellor of the Exchequer, confirmed in his Mansion House speech on Thursday that the Bank of England would continue to pursue the policy of fully funding the public sector contribution to money supply - that is to neu-tralise, through purchases of gilts, the contractionary effects

of the Budget surplus.

Although the market was less than impressed with what it regarded as a pretty thin effort on other broader economic issues ("succinct" is how the Treasury is presenting it), it did not make the mistake the foreign exchange market did in thinking there had been a change in policy towards the exchange rate.

The Treasury will still set policy in a way that will not allow the pound to depreciate to assist either excessive pay ettlements or with an eye on the balance of payments. On the latter the view remains that the UK has an import problem, currently driven by too strong a level of domestic demand, and that this will be put right by interest rates. The Chancellor's restate-

ment of funding policy has, however, important implications for the gilts market. The Bank intends to achieve a full fund: it has done so over the past two financial years and a hat-trick is being aimed for. As a pragmatic let-out, Mr Lawson's comment that a fell fund may not be completed within the course of a financial year is there to take account of unforeseen circumstances.

If such circumstances an unnecessary shock to the market. As the market should

Friday's £200m index-linked taplet demonstrates this: the commitment to full funding does not mean the end of pose of market management. An almost two-point rise on Friday in those stocks with maturities greater than 2000 was the trigger for the issue. The implication of this is

transaction when the market is moving strongly in either direction. If such a move raises the notional level of gifts it may eventually have to buy in, it is confident it can do so. The Bank has altered its relationship with the market

large change in intervention, sector borrowing requirement (PSBR), or the behaviour of the banks and building societies occurred within the last months of the financial year, the mechanical pursuit of the funding objective could lead to

s of stock for the pur-

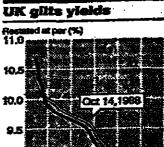
to deal on either side of a

National Savings, the public know by now, the Bank is

that the Bank stands prepared

since it became apparent that the Government's need to fund the public sector contribution to monetary growth had

The Bank's position has



Oct 21,1988 recently been described as one which has moved 180 degrees from that of a forced seller of gilts to a forced buyer of gilts. it resists this interpretation and, to continue the allusion,

describes its orientation as 90 degrees from its former position to a more neutral ones The Bank makes plain that when it operates it will do so in the direction in which the market is moving it does not have a chartists' view about where gilt yields as such should be. With switches it is prepared to accommodate tha mostly on a one-for-one basis compared with when it let more stock out then it took in. It does not see its new tole

as a buyer of stock leading to any major distortion in the market, perhaps indicating that it is working to a some

what more cautious (crecest of the PSBR outlant for the year. In the same way it rules out a reverse tender and/or ancilos for stock. It believes that such an operation would only suc-ceed in moving the market against itself, thereby raising

its cost of funding. The Bank does, however agree that for the forescense future it appears likely the market will contract in size relative to the economy and nominally, it is encouraged by the reliath of the Eurosterling market, but believes the gilt market is control to its effi-

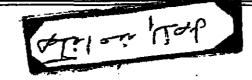
cient operation.
The PSBR forecast in the Autumn Statement, which will include the quotient of British Steel to be sold this financial year, is the pext most up to date estimate the Bank will be working on. He estiwill be working on. Its extimates are, however, modified continually to take account of chieffilm of gifts within the market, intervention and National Savings and like the Chancellor, it has a healthy

disrespect for forecasts. Up to the end of Septe it has managed successfully to achieve a full fund of the PSBR. At that date it was about 4500m overhand keeping its connect as to how much it has bought in this financial year but finds some of the high estimates in the market function.

Simon Holberton

FT/AIBD INTERNATIONAL BOND SERVICE

ALLES-GRIMA LA ES MOR CAPETA AL EL MOR CAPETA AL EL CAMADIA PROFIE AL MA COMMON AL MA F.B.M.A. 15.5



UK COMPANY NEWS

Full Panel sits in judgement on bid for Gold Fields

THE TAKEOVER PANEL WILL discuss in full session this afternoon, and is expected to let both sides know by tonight, whether to call a temporary half to Minorco's £2.9hn hostile bid for Consolidated Gold

Fields.

It would be a highly unusual step for the full Panel to override an earlier judgement of its executive, which had rejected putting the bid on hold.

But Gold Fields is hoping to persuade it that the appointment of Department of Trade

and industry inspectors to investigate allegations of insider dealing in its shares before the hid's amount ement means there is sufficient evi-dence of criminal activity to

Thomas Robinson pays £8m for Dom

THOMAS ROBINSON Group, ings, a manufacturer and dis-tributor of fixing and fastening products used in the building industry, for £3m in cash from Wickes, the home improvement and building products

tailer. Mr Henry Sweetbaum, chairman and chief executive of Wickes, said Dom was the sac-ond Hunter company Wickes justify calling a halt. Meanwhile, Lord Young, the Secretary for Trade and Indus-try, is also expected to make an announcement, prior to the hid's first close tomorrow after-noon, on whether it should be

had sold this week. Both Keith Young Insulation, sold to Pilkingtons last Monday, and Dom were earmarked for dis-posal because they did not form part of our core activi-ties." Together these disposals will reduce Wickes' borrowings by \$17.4m.

The net book value of Dom is approximately \$4.4m. For the But this "small company" element also sums up niggling City doubts which surround nine months to December, 1987 Dom reported a £1.09m pre-tax loss on turnover of £13.3m. the group. These can be rationalised into certain specifics -

A large company which thinks like a small one

Nikki Tait examines if recent developments at Hillsdown signal a change in corporate philosophy

ARRY SOLOMON, chairman of the food, forniture and property group Hillsdown Holdings, tells a good story about a rival who casually inquired about the group's strategic planning

Mr Solomon had a problem. Hillsdown does not have a strategic planning committee. And it cartainly does not have a set of two-year, five-year and seven-year strategic planning committees which was what this fellow corporate boss

seemed to expect.

In fact, perched in the company's modest North London head-quarters above Hampstead High Street, any prolifer-ation of adminstrative structures appears to be the last thing in Mr Solomon's mind. "We would like to be seen," he suggests, "as a large company which thinks like a small com-

pany".

That, arguably, is precisely where the City's problems begin. The size of the company begin. The size of the company cannot be disputed; in less than four years, Hillsdown's market capitalisation has mushroomed from the £274m at which it was floated on the stockmarket in early-1985 to over £1.1bn. Turnover, which was running at under £1bn in 1984, topped £3bn in 1987.
But this "small company"

the willingness to take on hefty gearing levels, for exam-ple, or its penchant for the odd deal outside its mainstream food activities.

Such worries have come home to roost. Despite some healthy outperformance of the FT-AII Share since its market launch and impressive profits growth, Hillsdown shares have growth, Hillsdown shares nave gone precisely nowhere over the past 12 months. Moreover, since Black Monday, they have underperformed the food man-ufacturing sector, admittedly flush with hid candidates, by about 15 per cent. As one analyst puts it, "In a bearish market, people are looking for ket, people are looking for excuses. If you push the shares at a fund manager, then he's got a raft of reasons why not."
It is problem which has certainly not escaped the company. So is it reacting?
From a superficial glance, it would be easy to assume that the answer is yes. In August, for instance, Hillsdown disposed of its 73 per cent stake in

for instance, finished which posed of its 73 per cent stake in Hunter, a separately quoted timber merchanting group to DIY retailer Wickes - with the retailer making an agreed £283m bid for the timber com-

Two weeks ago, it placed a 29.3 per cent holding in Anglo United, the opencast coal-min-ing group headed by David McErlain, a friend of Hillsdown's co-founder, Mr David Thompson. The Anglo stake, acquired in late-1986, was gen-

IN A move designed to broaden

its presence on the continent, Blenheim Exhibitions Group, already Europe's largest trade exhibition and trade fair organ-

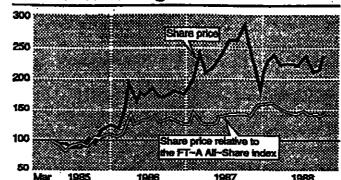
iser, has acquired Heckmann of West Germany for a maxi-

or west cernany for a maximum of DM 18m (25.7m). This is USM quoted Blenheim's first acquisition in Germany and gives it representation in the three largest economies in Western Europe.

Initial consideration of DM 16m is to be satisfied by the issue of 874,364 new shares,

of which 830,373 have been placed by Lloyds Merchant Bank at 580p per share. There is a possible further payment of DM 2m cash dependent on Heckmann's profit performance in 1986.

Hillsdown Holdings



erally regarded as one of Hillsever, appears ambivalent over down's more maverick moves whether this should be read as given that coal-mining had lit-tie direct relevence to existing interests, although it has exited with healthy profit. There has also been talk of floating Rugby Securities, the UK property development suba real change of corporate philosophy. "We do want a preponderance of international food companies," says Mr Solomon, "but there are also very good businesses outside food, which we want to develop. We sidiary – an intention which Hillsdown broadly confirms, seem to have to apologise for the other interests, which should be a protection rather than a disadvantage." subject to market conditions. Another, more distant, idea is to conduct a similar operation with some of the North Ameri-can interests - in particular, the Clearwater fish businesses. Hillsdown has taken some cash out of the Hunter deal - around £145m, which goes a long way to reducing gearing from almost 100 per cent at the end of 1987 to a widely-forecast 50 per cent by end-1988 - it has also acquired a one-fifth stake And there have been subtler changes. Hillsdown, which has always stressed internal promotion, has recently made a

couple of senior appointments from outside, for example, and publicity about acquisitions has abated

The company itself, how-

tern of the major events it han-

les.

Its results (adjusted to conform with Blenheim's accounting policies) show pre-tax losses of DM 1.17m on turn-over of DM 10.2m in 1987 compared with profits of DM 1.28m on turnover of DM 10.52m the

on turnover of DM 10.63m the year before. Elembeim reckons that Heckmann's results for

tile year to break even.

The German purchase follows recent acquisitions in France and Belgium, and Mr Neville Buch, Blenheim chair-

man, said that it represented a

rare opportunity to enter the important German market,

most of which was dominated by exhibition venues. Heck-mann brought an established

in £7m deal

to consolidate

BICC's Australasian subsidiary, Metal Manufac-tures, has offered to take full ownership of Associated Brit-

MM's 27m cash or share

exchange offer for the out-

standing 26 per cent values the whole of ABC at about NZ\$56m

The move represents a con-solidation of its cables operations, following its acqui-sitions in the past year of the minority interests in Cable

Makers Australia and Austra-lia Standard Cables.

cash-absorbant business, Hills-down would envisage retaining

On the other side, the numon the other side, the number of acquisitions, although no longer shouted from the roof-tops, has actually been fairly well sustained. Some twenty deals, mainly relatively small food-related acquistions in Europe and North America, have been done in the current financial year Moreover. financial year. Moreover, moves into Europe are expec-ted to continue - not just on 1992 grounds, but also because food companies there are seen as far more reasonably priced. Analysts, too, doubt whether the corporate spots have really

changed. The pressure to reduce gearing, it is suggested, explains many of the recent developments. Moreover, although the proportion of profits coming from food activ-ities should rise thereby playing down the conglomerate image - an equally important question is how quickly the quality of the food earnings themselves will rise.

In the words of one company-watcher, "One of the funde-mental problems is that Hillsdown bought a large number of struggling companies. It's a question of turning them into reasonable businesses and expanding margins." Again, directors recognise

in the retail group. Equally, while part of the rationale behind any flotation of Rugby would be the distancing of a the question - and for some years have stressed the company's intention to steam down the "value-added", higher-mar-

gin food product route, point-ing to sums spent on capital investment. But, inevitably, that is not a change effected overnight. For the present, Hillsdown is still seen as a litthe too close for comfort to agri-cultural cycles - witness, for example, the impact of recent weakness in the domestic poul-try market on that division's

All these issues, it should be stressed, do not imply bottom-line disapointments. Most analysts predict £150m-plus before tax in 1988, against £110m last time, and earnings growth (despite a rising tax charge) of over 20 per cent. Come 1989, over £180m is expected - which, coupled with the record since flotation, would leave many companies laughing.

In terms of the share price matters may be more difficult. When David Thompson placed out out half of his 29.5 per cent holding in Hillsdown in April 1987 and stepped down from any executive boardroom role, he undertook not to sell any more shares until January 1989. The mere thought, justified or not, of this ongoing stake eventually finding its way to the market is scarcely guaranteed to encourage the

In short, then, it seems that a wary market may take some persuading for a while yet. Growing-up, after all, is usu-ally a long haul.

THIS NOTICE IS IMPORTANT AND REQUIRES THE IMMEDIATE ATTENTION OF HOLDERS OF THIS NOTICE IS IMPURIANT AND REQUIRED THE IMPURITATE AT LETTION OF EVERY BONDS. IF ROLDERS ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE, THEY. SHOULD CONSULT THEIR STOCKBROKER, LAWYER, ACCOUNTANT OR ANY OTHER PROFESSIONAL ADVISER WITHOUT DELAY.

LONRHO FINANCE PUBLIC LIMITED COMPANY

(incorporated in Digland wider the Companies Acts 1948 to 1981)

to the holders of the outstanding US\$100,000,000 4% per cent. Convertible Guaranteed Bonds Due 2001 of the Issuer (the "Bonds") of the EARLY REDEMPTION ON 8 DECEMBER 1988 of all the Bonds of the Issuer

Conversion Right Expiry Date: 1 December 1988 Redemption Date: 8 December 1988

NOTICE IS HEREBY GIVEN to the holders of the Bonds ("the Bondholders") that, pursuant to and in accordance with the Termis and Conditions endorsed on the Bonds ("the Conditions"), the Issuer will on accordance with the "redemption date") redeem all of the Bonds ("the Conditions"), the Issuer will on accordance with the "redemption date") redeem all of the Bonds then outstanding and not previously converted into Ordinary shares of 25p each of Lourho Pic (the "Guarantor"). The Bonds will be redeemed at a price equil to 104½ per cent. of the principal amount, together with interest accrued to such date. Bonds may be proverted into Ordinary shares of the Guarantor, at the Conversion Price of 212p per Ordinary shares for each US\$1,000 principal amount of Bonds. On B October 1988, the middle market quotation of the Ordinary shares of the Guarantor, as derived from The Stock Exchange Daily Official List, was 381 pence per share. As provided in the Conditions, any Bondholder who wishes to exercise his right to convertion must complete, sign and lodge, together with the Bonds and all ummanured Coupons concerned, a Notice of Conversion with either the Principal Paying and Conversion Agent or any 1988, when the conversion Agents, as set out below, at any time up to the close of business on 1 December 1988, when the conversion rights, attaching to the Bonds will terminate.

1988, when the conversion rights attaching to the Bonds will terminate. On redemption, psyments of principal and accrued interest will be made, in accordance with Condition 7 of the Bonds, against surrender of the Bonds and Coupons at the specified office of any of the Paying Agents listed below. Each Bond should be presented for redemption together with all unmatured Coupons appertaining thereto, failing which the amount of any such missing unmatured Coupons will be deducted from the sum due for payment on the redemption date. Each amount of principal so deducted will be paid in the manner mentioned above against surrender of the relative missing Coupon at any time not later than six years after the due date for the payment of such Coupon.

Value of the Ordinary shares into which each US\$1,000 principal amount of Bonds is convertible based on the Current Market Price of the Outinary shares on The London Stock Exchange on 18 October 1988 (converted into US\$ at the rate of excitange on 18 October 1988, i.e. US\$1.7480 = £1) of US\$65599 per Ordinary share. US\$2,137.83
Redesuption Price (including accrued interest) for each US\$1,000
principal amount of Bonds. US\$1,073.76

As at 18 October 1988, \$20,237,000 principal amount of Bonds was known to be outstanding. The attention of Bondholders is drawn to the Conditions and, in particular, to Conditions 5, 6 & 7, which contain further details regarding conversion, redemption and payments. PRINCIPAL PAYING AND CONVERSION AGENT

Kredietbank S.A. Luxembourgeoise, 43 Boulevard Royal, Luxembourg 1108.

PAYING AND CONVERSION AGENTS Berliner Handels- und

Credit Commercial de France. 103 Avenue des Champs Elysées, F-75008 Paris.

Kredietbank N.V., Arenbergstraat 7, B-1000 Brussels.

Kredietbank N.V.. 555, Madison Avenu New York, N.Y. 10022.

This notice is issued in compliance with the requirements of the Connell of the Stock Exchange, it does not constitute an offer or invitation to any person to subscribe for or parchase any shares. Application has been made to the Council of The Stock Exchange for the grant of puralation to deal in the Company's insued states of Common Stock, issued in the United Securities Market. It is emphasized that no application has been made for these shares to be admitted to listing. It is expected that dealings will commence on the 7th November, 1968.

COM-TEK RESOURCES INC.

(Incorporated in the State of Colorado in the United States of America with limited liability)

Introduction of the whole of the issued share capital and Placing by Charlton Seal Limited and Baynard Securities (London) Ltd

up to 6,500,000 shares of Common Stock of US\$0.01

each at 16%p per share

SHARE CAPITAL

Shares of Common-Stock of LISSO.01 per value Professed assot of \$1.00 per value

Frankfurter Bank, Bockenheimer Landstrasse 10, D-6000 Frankfurt/Main. Kredietbank N.V., 40 Basinghall Street, London, ECZV 5DE.

24 October 1988

portfolio of events and would portfolio of events and would provide a platform for further growth within West Germany, he said. mance in 1989 Heckmann's trading record has been uneven caused by the two-or four-year cyclical pat-**English** and **BICC** offshoot

assets rise Net asset value of English and International Trust increased to 305.2p as at October 5 1988, gainst 270p six months ear

International

With gross income up from £1.39m to £1.88m, after-tax rev-enue for the half year came to E714.000, against £596.000, Earnings per 25p share were 3.86p (2.8p) and an interim dividend of 1.5p (1.25p) is being paid.

Kelt/Carless

Kelt Energy has acquired a further 500,000 shares in its tar-get, Carless, at 111p each. It is now the beneficial owner of 10.44m shares, or 5.82 per cent.

Crown Comms offer

Crown Communications is not proceeding with its recommended 25.6m offer for Radio Mercury, independent local radio station, following the IBA's refusal to grant permis-sion for its acquisition of 100 per cent of Mercury.

Kenyon rights

Kenyon Securities rights issue has been taken up in respect of 3.9m shares (83.7 per cent).

> Banca Nazionale dell'Agricoltura S.p.A. porated with limited liability in the Republic of Italy)

USS 150,000,000 Floating Rate Dept Receipts due 19 eipts due 1992

sed by Bankers Trus Company Limited evidencing entitlement to payment of principal and interest on deposits with Banca Nazio dell'Agricoltura S.p.A.

the Rate of Interest has been fixed at 8.6875% for the interest period 21st October, 1988 to 21st April, 1989. The Interest amount payable on 21st April, 1989 will be

Notice is hereby given that

USS4,392.01 in respect of each receipt Capadian Imperial
Bank of Commerce

Agent Bank 19th October, 1988

Blenheim in German deal | Beradin surges midway

Holdings, BERADIN plantations and investment company, lifted its pre-tax profit from £87,000 to £254,000 in the first half of 1988.

He points out that although

Turnover advanced from £328,000 to £475,000 and there was a gain on exchange rates of £12,000 (loss £10,000). Earnings came through at 0.87p (0.29p).

Crops for oil palm fresh fruit bunches and rubber were ahead of estimates. Palm oil price was at a reasonable level and rubber showed strong progress, but had fallen back recently.

Cocoa had proved disap-pointing, and the area was being replaced with oil palms.

Morgan Crucible

Morgan Crucible is selling to Monostep and Balfour Beatty the freehold property at North-fields, Wandsworth, London, occupied by Morgan's wholly owned subsidiary, Morganite Special Carbons. The price is £11m, of which £1.1im was read as a densit on Systember paid as a deposit on September 28, with the remainder payable on completion on August 1

SCOTLAND

The Financial Times proposes to publish a Survey on the above on

FRIDAY 9TH DECEMBER 1988

For a full editorial synopsis and advertisement details, please contact:

KENNETH SWAN

on 031-220-1199 or write to him at:

37, George Street, Edinburgh EH2 2HN

FINANCIAL TIMES

RYOBI LIMITED

DM 100,000,000 3% Bearer Bonds of 1988/1995 with Warrants attached

to subscribe for shares of Common Stock of RYOBI LIMITED Hiroshima, Japan

unconditionally and irrevocably guaranteed by The Mitsubishi Bank, Limited Tokyo, Japan

Offering Price:

DG BANK

Deutsche Genossenschaftsbank

Yamaichi International (Deutschland) GmbH

Nomura Europe GmbH

Bank of Tokyo (Deutschland)

Mitsubishi Bank

(Deutschland) GmbH Shearson Lehman Hutton A.G. **Banque Paribas Capital** Markets GmbH

Morgan Stanley GmbH

Sanyo International Limited

BHF-BANK

Sumitomo Bank (Doutschland) GmbH Toyo Securities Co., Ltd.

Westdeutsche Landesbank

and during business hours on 25th and 26th October, 1988 from Company Amounton Exchange, 46-50 Finishury Square, London, ECA 1DD.

The Company is engaged in oil and gas exploration and development and owns, acquires and sells oil and gas leases and interests therein and participates with others in the deliting of exploratory and development walls, and operates oil and gas properties. The Company is currently quoted on NASDAQ.

Full particulars of the Company are available through the Entel Unlisted Securities Market Service and cooks may be obtained during business hours on any weekday (Saturday excepted) up to and including 4th

Chariton Scal Limited
76 Cross Sures
Manchester

மும் 25,149,508 NSI

UK COMPANY NEWS

Scots pin their hopes on MMC referral

James Buxton looks at the reaction to the Elders bid for Scottish & Newcastle

F JOHN ELLIOTT, chairman of Elders IXL, had imagined that he would commence on 27th October 1988. It is emphasised that no application has been made for these securities to be admitted to listing. win over influential Scottish figures in the early stages of his fight to acquire Scottish & Newcastle, he must now be dis-illusioned. **CHIEFTAIN**

After a week which bas seen some well-targeted lobbying of important Scottish personali-ties and organisations, there has been little sign that Scots are impressed by his striking promise to move the UK head-quarters of Elders IXL to Edinburgh if his bid for S & N is

On the contrary, there are signs of an orchestrated campaign among politically-attuned organisations to seek to have the hid referred to the Monopolies and Mergers Com-

take a purely commercial view. Royal Bank of Scotland, the biggest Scottish bank is expec-ted to subscribe to a loan being raised by Elders to finance its

Most Scottish financial insti-

tutions, however, are likely to

Mr Elliott's promise to move the headquarters of Courage to Edinburgh and run all Elders' operations - including its proposed expansion in continental Europe - from the Scottish cap-ital, was a good pre-emptive

John Elliett (left) chairman of Elders, and Malcaha Rifkind, the Scottish Secretary.

move against the Scots lobbies. But Scots are able to point to the fact that a similar promise was made by Guinness in its battle for Distillers, and then reneged upon.

That attitude may seem paranoid. But Mr Hamish Mor-rison, chief executive of the widely-representative Scottish Council Development and industry, points out that the commitment would be more convincing if Mr Elliott were

becking it with a promise of increased numbers of jobs, rather than merely a commitment to no net job losses. Would the proposed headquarters be more than the office of a few top executives?

In any case the Scots went Edinburgh to be the headquarters of an independent group, not that of a subsidiary of an Australian multinational. in

companies like Anderson ment that there are very strong arguments for a refer ment maker). Arthur Bell ral The Director of Pair Transfer Strathclyde, (the mining equip-ment maker), Arthur Bell (whisky), Coats Patons (texing would have to consider very carefully all the inferential which S & I put her tiles) and Britoll have left Scot-iand with almost no big local-ly-based industrial companies. S & N being the biggest indus-trial employer left. Scots feel that their economic destiny is him." he said Mr Rifkind and his perty are worried about the purisemen-tary by-election being held in

no longer in their hands. Efforts to block the Elders hid are concentrating on gat-ting it referred to the Monopo-lies and Mergers Commission. The Scottish Council has called for this, as has Scottish Finan-cial Enterprise, which repre-sents the Scottish financial services sector. Its director. Professor Isck Shaw, says be believes that the Government, having allowed Nestle to acquire Bownizes Mankfahosh companies before it is too late without interventing must now review the question of take-

The campaign is increasingly acquiring political over-tones. On Friday the Scottish Business Group, a committee of senior businessmen created last year by Mr Malcohn Rif-kind, the Scottish Secretary, to help the Conservative Party. pronounced unanimously in favour of an MMC reference, Mr Rifkind himself said.

that he "noted S & N's judge

If the Government is seen to do nothing to protect S light could boost the SNP, which is in Govern could set a National ist bandwagon rolling, challen to that of the 1800s.

But planeline grounds with referral seem slender, given the absence of a geographical overlap between County and the land that the light of the light of the land that the lan regionel factors. regions motors.

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24th October 1988

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Dalgety's £10m for Hunters

APPLETREE Holdings has succeeded in selling Hunters Foods, its Corby-based snack foods division. The purchaser is Dalgety, which will pay £10m cash and assume external

borrowings of £5.9m.
At the beginning of last month Appletree announced that it was seeking a buyer for Hunters, with which it merged in April 1987. The company said in spite of a recent improvement in trading performance Hunters was expected

to incur a loss for the year to October 20 1988. For its part Dalgety decided on the purchase in preference to rebuilding its Golden Won-der Corby factory, which was destroyed by fire on September 26. It adds 5 per cent of the UK crisp market to the 15 per cent already beld by Golden Won-der, and enables it to maintain

supplies in a flercely competi-

tive market. "We could not expect our customers to wait more than a

BOARD MEETINGS

year for the new factory to be built", Italgety said.

Mr David Johnson, chairman of Appletree, said Hunters had significant potential but he felt the financial resources needed would be better directed to the group's other divisions, the Kildare Group and Appletree Presh Produce.

Following the conclusion of negotiations there are board changes at Appletres Mr John-son relinquishes the chair to devote more time to his per-sonal interests; he remains on the board and takes over as deputy chairman from Mr Roger Wretord, who will also stay as a director. Mr Maurice Webb has been appointed chairman and chief executive.

The deal is subject to the consent of Appletree share-holders, but holders accounting for 62.7 per cent of the capital will vote in favour.

Ultramar Canada in C\$85m lead phase-out

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ULTRAMAR CANADA, a During the mast two years, subsidiary of Ultranar, the discussion, is the mast two years, to the state of the phase and the state of the state

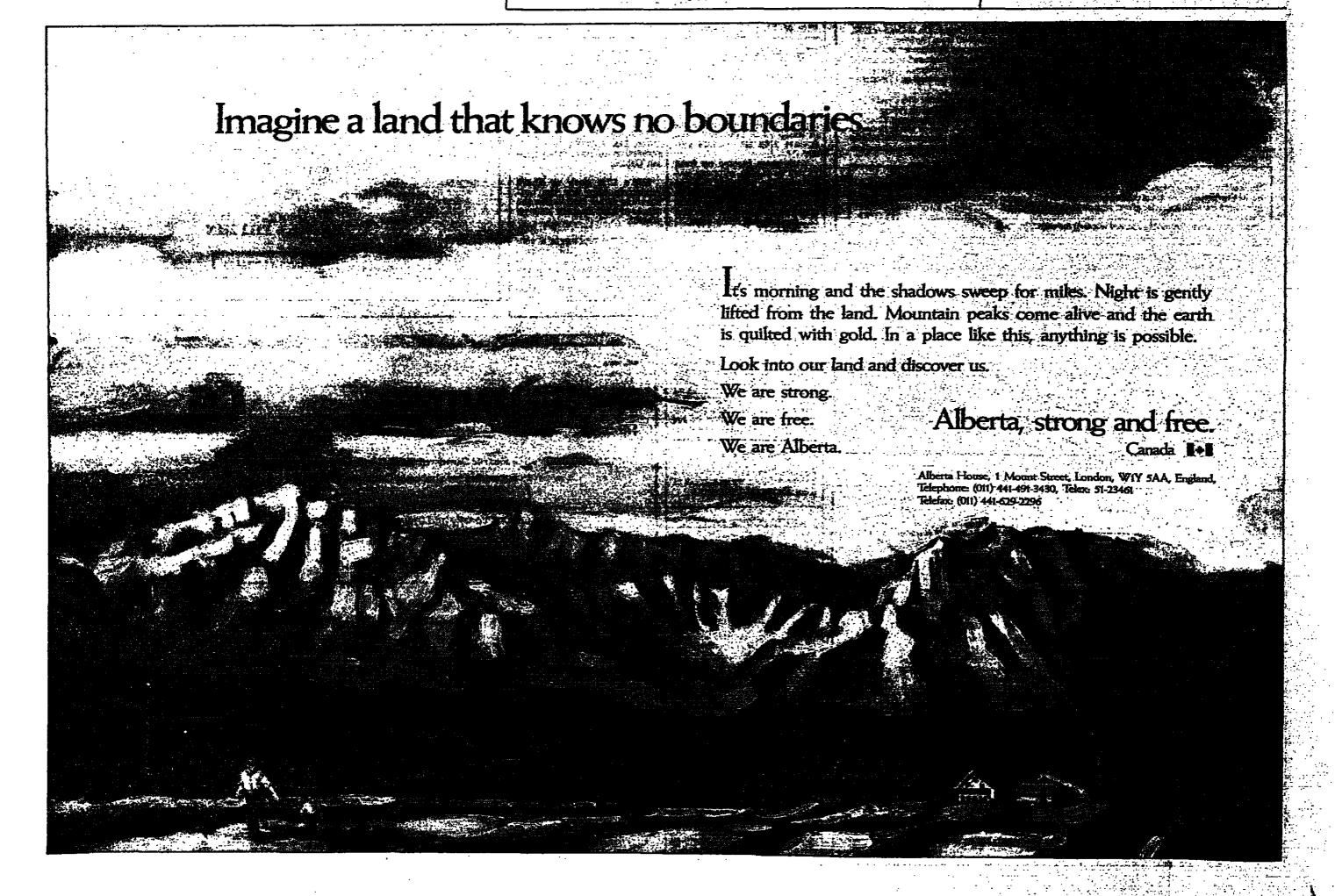
is mouth investment, the first of three upgrading 123grammes, was simel at access modeling "the introculing demand for unleaded gaspling by consumers, in accordance with the accelerated accordance with the accelerated by the Canadian government."

The project would "hurcome Uitzemar's refining canadity he

Ultramar's refining capacity by about 10 per cent and reduce the need to import finished and semi-finished products into Quebec, he said.

FT Share Service The following accordies were added to the Share information. Service in Saturday's edition: Battle Group (Section: Indus-

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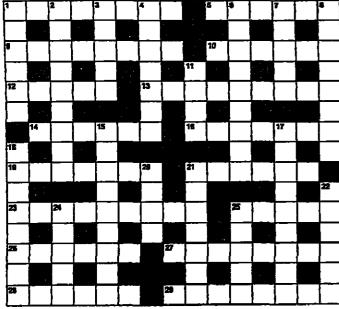
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CROSSWORD

No. 6,767 Set by DANTE



- 1 Mother is surrounded by excited Latins, exhibiting
- charm (8) 5 Stewed hash may suit the countryman (6)
- 9 It makes it relatively easy to choose people for jobs (8)

 10 Harp on about an unfortunate child (6)
- 12 How one comes to confess 13 Adverse criticism of boat race overridden (6,3)
- 14 Concedes there are about a
- thousand approaches (6)
 16 Enormous disaster struck it
- 19 Crane is of the German
- strain (7) 21 I'm rejected with anger
- that's more apparent than real (6)
 23 Telephoning, hung up (2,3,4)
 25 Fantastic or very unfinished
- Parisian fashion (5) 26 Prophet is first class, given a head-start (6)
- 27 Offer resistance and don't
- go unnoticed (5.3)
 28 Something good to drink to
 (6)
 29 It may produce winter allwith names of winners on Sat-
- ments leading to little sleep

- 1 Medicines that vary in cost (6) 2 He sees what one says (3-6) 3 Determined to put up the
- cash (3,2) 4 Promises certain to be kept
- by a fool (7) 6 Battle in Chinatown (9)
- 7 What might be there to put you out? (5) 8 Old port with a square meal
- 11 Request to remain true to
- type? (4) 15 Traveller in nitrate gets new
- order (9)
- 17 Willie Winkle's running
- gear (9) 18 Warn a pretty girl about a
- Scotsman (5)
 20 Work to furrow the brow (4)
 21 Musician having ear most developed (7)
- 22 Sensible car drivers do keep quiet (4,2) A temple ornament? (5)
- 25 Had acknowledged (5)

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GUIDE TO UNIT TRUST PRICING

OFFER PRICE
The price at which onlys may be bought,
EID PRICE
The price at which units may be sold.
CANCELLATION PRICE

CANCELLATION PRICE
The maximum spread between the offer and hid prices is determined by a formula held down
by the government. In practice, unit trust managers quote a much narrower spread. As a
result, the hid price is often set well above the minimum permissible price which is called the
cancellation price in the table. However the hid price might be moved to the cascellation
price in circumstances in which there is a large excess of sellers of units over largers.

TIME
The time shown alongside the fund manager's name by the time at which the unit tays? The lime shown alongside the fund manager's name by the time at which the unit install dealing prices are normally set unless another time is indicated by the symbol alongside the individual unit trust name. The symbols are as follows: 9-0001 to 1100 hours; 4-1101 to 1400 hours; 4-1701 to nidolght.

**RETURNOR PRINCIPAL
The letter it denotes that prices are set on a historic basis. This means that, unless there has been an intervening portfolio revaluation, investors can normally buy and sell mints today at the prices appearing in the measuraper which have been set on the basis of yesterday's asset value.

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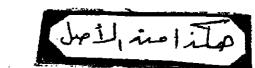
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D. Auron Hope II, 1 MANAGEMENT SERVICES | Femile Proc. Bd. Fed. | 103.8 | -03772 | Femile Minney Bd. Fd. | 103.8 | -03773 | Femile Minney Bd. Fd. | 103.8 | -03774 | Femile Minney Bd. Fd. | 103.8 | -03774 | Femile Minney Bd. Fd. | 103.9 | -03774 | Femile Minney Bd. Fd. | 103.9 | -03774 | Femile Minney Bd. Fd. | 103.9 | -03774 | -03774 | -03774 | -03774 | -03774 | -03774 | -03774 | -03774 | -03774 | -03774 | -03774 | -03774 | -03774 | -03774 | -03775 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -03776 | -0 01-25-252 - 44123 - 44124 -41.1 565.4 193.5 81.3 81.3 269.8 187.1 521.0 784.7 173.6 171.0 171 Actives F regarded Services List

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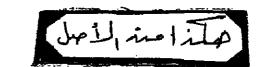
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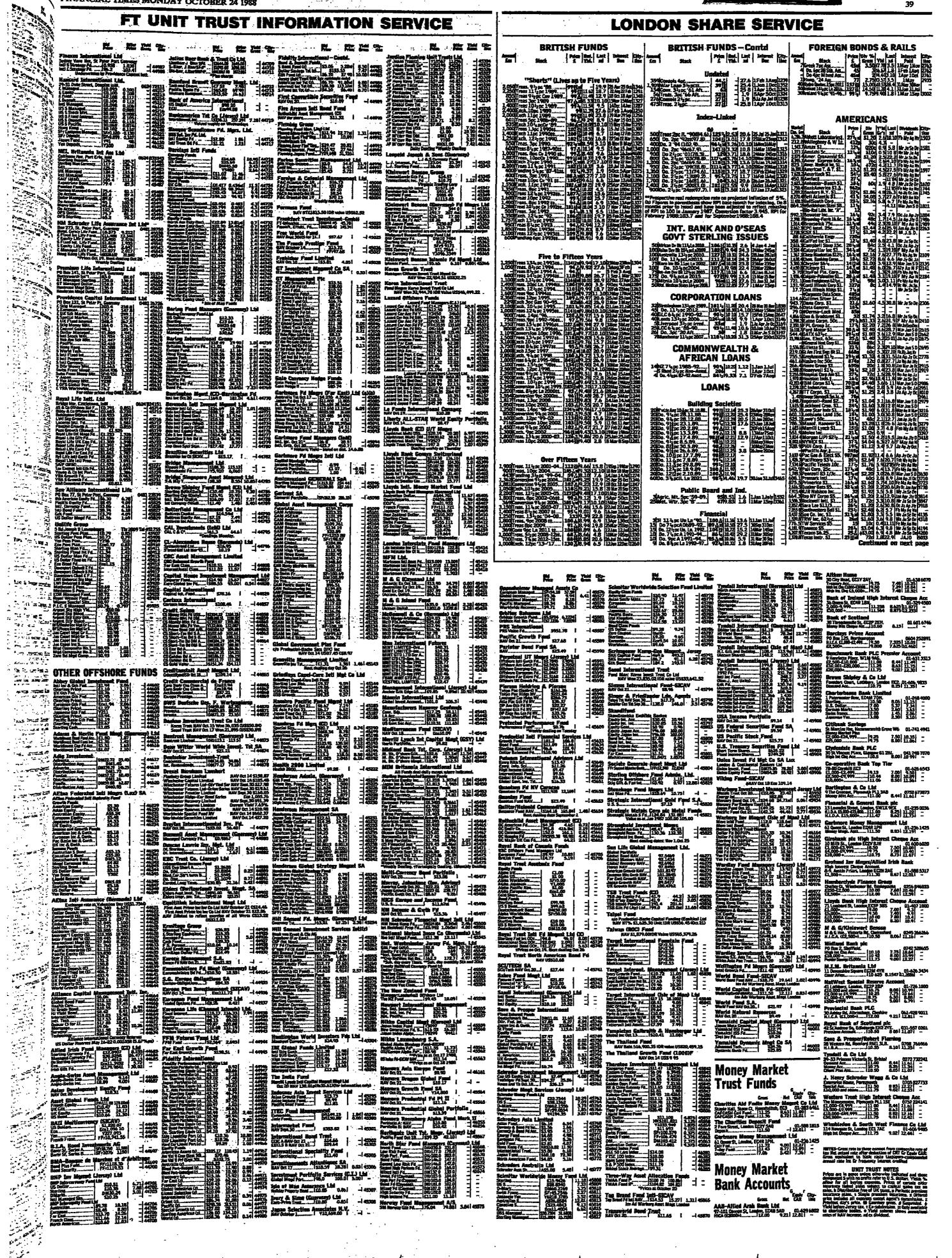
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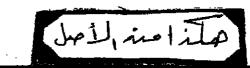
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CURRENCIES, MONEY AND CAPITAL MARKETS

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While the pound hesitates in

FOREIGN EXCHANGES

A time of uncertainty for sterling

by Jonas Crosland

STERLING SENTIMENT bas, predictably, been coloured by reaction to the Mansion House speech by Mr Nigel Lawson, the UK Chancellor, last week.The pound's immediate direction is far from clear, because despite the Chancellor's earlier calls for patience allowing time for the current tight monetary policy to feed through to the economy - currency markets are inclined to

take the short-term view. Consequently, the start of trading this morning is likely to see investors taking a cautious approach, especially in the light of Friday's sharp fall. Many dealers expressed surprise at the size of the pound's decline, a move which under-lined the folly of regarding sterling as a one-way bet.

The shake-out in sterling had its basis not in what the Chancellor said in his Mansion House speech, but in what he left out; leaving the market to make up its own mind, and to draw its own conclusions about precise government intentions, is rarely a recipe for stable trading conditions. The fickle nature of the market adds its own contradiction thigh interest rates will continue to underpine sterling, as long as the pound stays firm.

Sterling's position takes on a greater mood of uncertainty as the market prepares itself for the release on Thursday of UK trade figures for September. Recent economic data, which includes M0 money supply and retail sales, have been distorted by the effects of the postal strike last month, and there is concern that the current account data could suffer in the same way.

While the bulk of imports are registered electronically, about one third of export returns reach the Department Trade through the mail Forecasters suggest that this could limit the improve-ment over a £1.31bn current account delicit in August, and Nomura Research Institute is actually looking for a £1.3bn shortfall. Together with the Chancellor's own warning that the current account is unlikely to improve significantly before 1990, this clearly outlines the

risks facing sterling. One aspect of Government policy in the Chancellor's speech, which brought something of a smile from most traders. was the emphasis placed on the healthy state of public sector finances. The strength of the economy and, consequently, the buoyant tax revenues have placed the authorities in the novel posi-

public sector debt. Mr Lawson stressed that the impact of this surplus in funds will be fully neutralised, which means that instead of issuing gilt edged stock, the Bank of England will

With the issuance of further paper in the immediate future much less likely, a number of interesting possibilities arise.

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MONEY MARKETS

tion of being able to reduce

Storm clouds gather over the EMS

THE CONTINUED decline in the value of the French franc is clearly becoming something of a worry to investors and the French authorities alike. The mood of the market suggests,however,that talk of a realignment of Ecu parities may

be a little premature.

A quarter point increase last week in the four-week sale and repurchase rate to 7.25 p.c., measures appear to be a little may well mark the start of a thin on the ground. September progressive increase in French

interest rates.

In relation to supportive means at its disposal, the Bank of France has so far elected to play a tight hand. Regular assumptions that the authori-ties would defend the FF134100 level against the D-Mark have been proved wrong, and the same applied to FFr3.4150. But with the D-Mark now knocking on the door at FFr3.42, the Bank is running out of levels to defend.

shown that the authorities are currencies.

12 per cent from August 25 & 25

rates to an extremely high level, in order to stave off a speculative run on the franc. trade figures are due for

analysis are moking for some pick-up from a disappointing FFr9bn shortfall in Angust. Elsewhere, a recovery by the dollar would certainly help to ease the pressure, but on this point, most traders remain pestouching a four-month low against the D-Mark on Friday. A stronger dollar would help to depress the D-Mark, since funds tend to move in and out However, previous bouts of of the D-Mark to a greater

not averse to pushing interest

Nevertheless, supportive release on Thursday, and most analysts are looking for some

simistic with the US unit pressure on the franc have extent than with other EMS

Alliance & Leicester Building Society

ALLIANCE LEICESTER

£300,000,000

Floating Rate Notes 1994

Notice is hereby given that the Notes will bear interest at 12.1425% per annum for the interest period 21st October, 1988 to 23rd January, 1989. Interest payable on the relevant interest payment date, 23rd January, 1989 will amount to £156.36 per £5,000 Note and £3,127.11 per £100,000 Note.

Agent Bunk: Morgan Guaranty Trust Company of New York L-Alexanders Lsing & Cruik-shank, a London discount house, points out: The stock of deliverable gilts to service the Liffe long gilt futures contract has declined by 35 p.c. in the last year. In the absence of any

| dast year. In the absence of any further issues, the number of deliverable gilts will be reduced to just five over the next two years. Potentially, all this augurs While the pound heshads in continues to lose confidence. Only the possibility of central bank intervention has restricted the fall. | | | | | | | | | | |
|---|--|---|--|---|---|---|--|--|--|--|
| 001.21 | Short | 7 Des | Orec | Three Months | Sh: Meeths | One Year | | | | |
| uz a | | metics | Mosth | MARTIN | | | | | | |
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| F Fr. S Fr. | 0,932 0,376 | 1.643 0.663 | 2925 1.181 | 207 6 83.82 | 10. 4.037 | 2477 | 1302 1303 | 27X1 880.4 | 1.975 0.797 | 쇖 |
| H FI. Lipa | 0.282 0.427 | 0.498 0.753 | 0.886 1.341 | 62.88 95.21 | 3029 4585 | 0.750 1.136 | 1.514 | 6625 1000 | 0.595 0.996 | 교 |
| C S B Fr. | 8.472 1.520 | 0.832 2.679 | 1.421 | 1951 3364 | 5 064 16.31 | 1.254 4.040 | 1.672 5.384 | 1104 3554 | 1 3220 | N |

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| ST valuati anticolor se la color se la col | 37 35 - 37 25 6.38 - 6.91; 1.7800 - 1.7925 1475; 1484; 117.00 - 118.10 13275; 13351; 6.624; - 6.65 6.08 - 6.125; 6.17 - 6.204; 126.30 - 126.75 | 1.76.20 - 1.76.20 1.47.20 - 1.47.20 1.47.20 - 1.20.20 2.0095 - 2.01.05 37.35 - 37.45 6.884 - 6.89 1.47.45 - 1.47.45 1.17.45 - 1.17.40 1.17.45 - 1.17.40 1.17 | 0 55-0 53cpm 0 11-0 15cds 0 18-0 21cfs 0 52-0 50cpm 4-50-2 50cpm 0 55-0 15crpm 0 55-0 50cpm 0 55-0 50cpm 15-7 5cds 2 70-3 20knds 2 15-2 50crds 2 15-2 50crds 0 45-0 45-0 45-0 1 0 45-0 45-0 0 45 | SPHENDERS BEEN SASS | 90-10064 8-50-9-2066 | |

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| NEW YORK Treasury Bills and Bonds | | | | | | | | |
| (4pm) | 7 | dysog per (we mostle | | 6.52 Tiete 7.31 Four |) (CET | 850 | | |
| Prime rate | 941- 9 | Part House Siz month Tor year Two year | | 7.98 Sees 8,16 10-ja | # Fig | 879 | | |
| 0st. 21 | Oversight | Dine Month | Two Months | Tirte Mentis | Six Mostles | Lookerd Intervestion | | |
| Franklat | 4.80-4.90 71-73 | 4.75-4.90 711-78 | 4.75-4.90 72-81 | 4.90-5.05 8-8% | 500-515 84-81 | 5.00 7.25 | | |
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| | 5.35 75-73 | 73-75 | 73-73 | 光波 | 712-7% | 1 - | | |

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| 0ct.21 | Overalght | 7 days notice | Coe Month | Three Months | Six Montis | One Year |
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| Treasury Bills (self): see-month 112 per cas descount 113 5483 p.c. ls Agreed rates for period (i & Hi 13.40 p.c. Ref 12.234 p.c. Local Auth Finance Houses Base Re notice 3.75 per cent. Cent 192 per cent; nine-basel Denosits withdrawn for | one-month n; three mo CGD Fixed betober 26,1 erence rate ority and Fi te 12 from 0 tificates of 1 one-three mo e counts 91 | Rate Sterin 968 to Now for period ! imance Hous intender 1 , 1 fax Deposit withs 9 per centr 2 per centr | nt; three mo per cent; Tiri g Export Fil ember 25, 1 sept. 1, 1988 es seven dan (988: Bazik (Suries 6); D ent: three-si | nance. Make 968, Schem to Sept_30 ys' notice; g Deposit Ray eposit £100 x months 9 c | top day Sept e it: 13.12 p , 1988, Sci thers seven es for sums a ,000 and ow per controls. | t Bills (seti): nder rate of 130, 1988,, Schemes heme IV&V: days' fixed. It seves days rathed under sine months |

FT LONDON INTERBANK FIXING

The fixing raps are the arithmetic means retarded to the search one-channels, of the bid and offered rates for SLDm quoted by the market to five recreate banks at 11.00 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banker Kational de Ports and Morgan Guaranty Trist.

6 months US Dollars

(11.00 a.m. Oct.21) 3 months (15 dollars

offer 85

LONDON MONEY RATES

| BANK OF | ENGL | AND T | REAŞURY BİL | L TEN | DER |
|--|--------------|-------------------|--|-----------------------------|------------------------|
| | Oct | 21 Oct.14 | T | 0ct.21 | Oct.14 |
| Bilis on offer | 08 | 26m £3083m | Top accepted rate of discount Average rate of discount | III 57% | %11.5717% %11.5483% |
| Total allocated Minimum accepted bid | 540 197 | 116 597.115 | Average yield | 11.9175 2100- | % It 1 8967% |
| Afformed at minimum level | | | Also £400m for 63 Day Bi | | |
| WEEKLY (| | | ORLD INTER | EST RA | TES |
| LONDON | Oct.21 | (tasy) | NEW YORK | Q:1.21 | change |
| 7 day loterbank | 12 124 | Unctrd +3 | Prime rates | 10 58 | Unch'd +3 |
| 3-month loterbank Treasury Bill Tender | 11.5736 | +0.0253 Unon'd | 3 Meth. Treasury Bills 6 Meth. Treasury Bills 3 Meth. CD | 84 7.68 7.97 8.675 | +0.11 +0.22 |
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| Sand 4 BUDs | 뱉 | Unch'd | Compared | 5.00 4.825 | -0.05 |
| 3 Meth. Treasury Bill 1 Meth. Bank Bliks 3 Meb. Bank Bilks | . <u>116</u> | 17 | Three month | 4975 | -0.05 |
| TUKYO One month Silis | 4.21875 | -0.0625 | Interrestion Rate | 7.25 73 84 | +0.25 +2 +4 |
| Three moves Bills | 4.34375 | -0.0625 | MLAN | _ | ** |
| (Int) mostly | 沒 | Linco d | One month | 114 | Unch's |
| ATACLESS THE | i | i | indom 1 | | |

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

| NATIONAL AND REGIONAL MARKETS | FRIBAY OCTOBER 21 1988 | | | THURS | DAY OCTOBE | 29 1988 | BOLLAR BASEX | | | | |
|---|------------------------|--------------------------------|----------------------------|----------------------------|------------------------|-----------------------|----------------------------|----------------------------|-----------------|----------------|-------------------------|
| Figures in parentheses show number of stocks per grouping | US Dofter Index | % Change Since Dec.31 87 | Pound Starting todex | Local Currency Index | Gross Div. Yield | US Dollar Index | Pound Sterling Index | Local Currency Index | 1988 High | 1988 Low | Year ago Capprosi |
| Angralia (91) | 149.46 | +42.7 | 125.73 | 121.53 | 4.09 | 149.70 | 125.89 | 121.07 | 152.31 98.18 | 91.16 83.72 | 96.24 |
| Anstria (17) | 95.32 | 34 | 80.18 | 88.44 | 2.43 | 94,35 | 79.34 | 88.18 119.70 | 139.89 | 99.14 | 111.59 |
| Belgism (63) | 128.46 | 124.5 | 108.06 | 119.75 | 4.22 | 127.23 | 106.99 | | 128.91 | 197.06 | I Lake |
| Canada (125) | 125.61 | 137 | 105.66 | 109.28 | 3.10 | 125.42 | 105.47 | 108.85 133.58 | 143.57 | iii | 1115 |
| Denmark (39) | 1657 | 124.3 | 120.77 | 134,49 | 2,24 | 141.37 | 118.88 | 108.74 | 139.53 | 106.78 | |
| Fipland (26) | 123.90 | 1733 | 304.22 | 110.30 | 1.51 | 121.63 | 102.28 | | 105.75 | 72.77 | 96.99 |
| France (130) | 105.75 | +22.8 | 88.96 | 100.94 | 3.22 | 103.89 | 87.37 | 100.31 | 85.96 | 47.78 | 87.14 |
| West Germany (102) | 85.96 | 1112 | 72.31 | 79.57 | 2.33 | 84.40 | 70.98 | 79.09 | 111.86 | 84.90 | 133.19 |
| Hong Kong (46) | | +18.7 | 88.90 | 106.00 | 4.77 | 105.76 | 88.94 | 106.08 | | 104.60 | 123.12 |
| reland (18) | 142.33 | 袋.9 | 119.73 | 134.38 | 3.75 | 141.65 | 119.12 | 154.67 | 144.25 | 62.99 | 814 |
| Italy (100) | 84.35 | 48.5 | 70.96 | 83.66 | 2.40 | 83.82 | 70.48 | 84 00 | 84.35 | 133.61 | 13171 |
| Jacon (456) | 169.75 | +201 | 142.79 | 135.57 | 0.54 | 168.45 | 141.66 | 135.44 | 177.27 | 107.83 | 171.71 |
| Malaysia (36) | 139.44 | +24.9 | 117.29 | 143.49 | 2.97 | 136.93 | 115.15 | 140.91 | 154,17 | 90.07 | 1247E 292.74 |
| Mexico (13) | 156.48 | +48.4 | 131.63 | 391.28 | 1.39 | 156.45 | 131.57 | 391.20 | 180.07 | 95.25 | 12.6 |
| Netherland (38) | 109.31 | 49.0 | 91.95 | 100.28 | 4.91 | 108.31 | 9).08 | 100.47 | 110.66 | 61.42 | 104.57 |
| New Zealand (26) | 73.52 | 35 | 61.85 | 62.73 | 6.26 | 72.24 | 60.75 | 62.11 | 84.65 | 98.5 | 139.21 |
| Norway (25) | 119.03 | +170 | 100.13 | 197.07 | 2.71 | 118.21 | 99.41 | 106.89 | 132.23 | 97.99 | 198.82 |
| Singapore (26) | | +25.0 | 102.35 | 112.59 | 2.42 | 120.20 | 101.08 | 111.28 | 13.59 | 98.25 | 149.91 |
| South Africa (60) | 111.56 | -165 | 93.84 | 97.55 | 4.40 | 110.71 | 93.10 | 98.77 | 139.07 | 190.73 | |
| Spain (42) | 149.56 | +728 | 125.81 | 133.42 | 3.00 | 147.53 | 124.07 | 132.56 | 164.47 | | 145 40 |
| Sweden CSD | 129.49 | +36.7 | 108.93 | 118.61 | 2.41 | 128.16 | 107.78 | 117.92 | 129.49 | 96.92 | 116.66 |
| Switzerland (56) | 83.83 | +0.4 | 70.52 | 78.35 | 2.15 | 82.45 | 69.34 | 77.83 | 86.75 | 74.13 | 89.09 |
| United Kingdom (321) | 137.21 | 43.5 | 115.42 | 115.42 | 4.56 | 137.45 | 115.59 | 115.59 | 141.18 | 120.66 | 124.63 |
| USA (581) | 11555 | +24.9 | 97.20 | 115.55 | 3.46 | 115.30 | 96,96 | 115.30 | 115.55 | 99.19 | 101.29 |
| .USA COLJ | 113-30 | 729.7 | 77.20 | | | l | | 101.00 | 113.48 | 97.01 | 286.10 |
| Europe (1012) | 123.48 | +8.5 | 95.46 | 101.16 | 3.66 | 112.69 | 94.77 | 101.03 | 172.26 | 130.81 | 138.77 |
| Pacific Basin (681) | 166.34 | +33.5 | 139.92 | 133.70 | 0.77 | 165.13 | 138.87 | 133.55 | | 120.36 | 120.95 |
| Euro-Pacific (1693) | 145.23 | 437 | 122.16 | 120.60 | 1.68 | 144.19 | 121.25 | 120.46 | 147.53 | 99.78 | |
| North America (706) | 116.07 | +33.2 | 97.64 | 115.18 | 3.44 | 115.83 | 97.41 | 114.92 | 116.07 | 80.27 | 101.57 94.73 |
| Europe Ex. UK (691) | 98.59 | +24 | 82.94 | 92.45 | 2,94 | 97.21 | 81.75 | 92.17 | 38.57 | 1 27 SI | |
| Pacific Ex. Japan (225) | 125.29 | +0.9 | 105.39 | 110.27 | 4.29 | 125.15 | 105.25 | 109.87 | 129.27 | | 119.57 |
| World Ex. DS (1891) | 145.22 | +27.3 | 121 32 | 120.11 | 1.74 | 143.22 | 120.4 | 119.98 | 146.49 | يحرون | 120.05 |
| World Ex. UK (2151) | 132.70 | +15.5 | 111.63 | 118.81 | 2.07 | 131.89 | 110.91 | 118.60 | 132.70 | 111.77 | 11718 |
| World Ex. So. Af. (2412) | 133.22 | +361 | 112.06 | 118.62 | 2.29 | 132.50 | 111.43 | 118.44 | 133.27 | 1115.226 | 113.03 |
| World Ex. Japan (2016) | 115.54 | +0.4 | 97.19 | 110.08 | 3.56 | 115.10 | 96.80 | 109.87 | 11554 | 200.00 | 204.44 |
| | | | | | | 1 120 2- | 111.32 | 118.32 | 133.09 | 213.37 | 11126 |
| The World Index (2472) | 133.09 | +15.7 | 111.95 | 118.48 | 2.30 | 132.37 | i mrx. | . 440.34 | 1 235127 | 7 | ****** |

Base values: Dec 31, 1986 = 100; Flotant: Dec 31, 1987 = 115.037 (US 5 index), 90.791 (Pound Sterling) and 94.94 (Local).
Copyright, The Floancial Times Limited, Coldman, Sachs & Co., and County NatWest Securities Limited, 1987
CONSTITUENT CHANGES: Deletions: Polysar Energy and Chemical Corp (Canade), TR Indi. and General Trust (URG and First Repair

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| EAT RED. C | FI. 65 | 1697 | 0.50 | 253 | [390] | 35 | 588 | <u> 9.45</u> |
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| PHILIPS C | FL 39 | 282 | 0.39 | 200 | 1 2 1 | 219 271 | 29 | Ft. 30 20 |
| PHILIPSP | FL 30 | 2182 | 0.30 0.30 1.20 | 15 | 1.2 | 272 | 04.5 | FI. 30.20 |
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| VAN OMMEREN C | FI 1100 | 3 89 | 1748 | 773 | 270 120 A | 2 | 7-54 | 61 31 26 |
| AVE CHESTICS C | 5.24 | 446 | 1 4 4 4 | | 1 (27) | 3 | - 4 | 1119 |

1.60 440 040 51 380 TOTAL VOLUME IN CONTRACTS: 93,766 5-516 C-CaB

BASE LENDING RATES

| AAB-Alliel Arab Bk | 12 | Comme St. St. East | 12 | Barnich Ges. Trust 12 |
|----------------------|-----------|--------------------------|----------------|---|
| Allied Irish Bank | 12 | Co-operative Bank | 42 | PENATheries Limited. 12 |
| Heary Austractier | <u>12</u> | Castis & Ca | 12 | Promocal Bank PLC 13 |
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THE **NETHERLANDS** The Financial Times proposes to publish this survey on:

1st NOVEMBER 1988

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> Richard Willis Amsterdam 23 94 30/22 56 68

or write to him at:

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FINANCIAL TIMES

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Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 21st October, 1988 to 23rd January, 1989 the following information will apply:

1. Rate of Interest:

121/6% per annum.

2. Interest Amount payable on Interest Payment Date: £156.93 Per £5,000 nominal or

Interest Payment Date:

23rd January, 1989 ·

Agent Bank

Bank of America International Limited

Per £50,000 nominal

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Notice to holders of Warrants

Cosmo Securities Co., Ltd. U.S. \$50,000,000

1%% Guaranteed Notes Due 1992 with Warrants

Pursuant to Clauses 3 and 4 of the Instrument dated 14th july.

1987 relating to the above-mentioned Warrants (the "Warrants"). the following notice shall be given.

Cosmo Securities Co., Ltd. (the "Company") will make public offering in Japan of 15,000,000 Shares of common stock of fast Company (date of issue: 9th November, 1988 (Japan time)) at the issue price of 1,959 Japanese yen per share which is less than the current market price per share of 2,230.30 Japanese yan

calculated as provided in the instrument.

The Subscription Price of the Warrant's (currently 2,345 japanear yen) will be adjusted pursuant to Chiuse 3 of the Instrument. The further detail of such adjustment will be published on or after 9th. November, 1988.

Cosmo Securities Co., Ltd. Dated: 24th October, 1988

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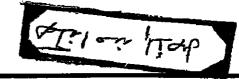
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Travelling on business?

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The battle for some mental shelf-space

he last few weeks have reinforced one of the simple truths of business: there are few more cer-tain ways of making profits than the effective exploitation of a monopoly. This is true whether the monopoly is perfect or imperfect; regulated or unregulated; government-created or the result of unremitting hard work.

British Gas's profits from its dominance of the market for industrial purchases of naturai gas are the most spectacu-lar recent example of this truth: so is the £1.7bn value set on Racal's three-year-old cellular radio business.
But there is also monopoly

newspapers had sprung up in a matter of days, and there was some reason to hope that the power at work in areas that will never attract the dignity of government regulation, or the scrutiny of the Monopolies and Mergers Commission, because they represent no form of conspiracy against the public. Two striking instances both relate, in a sense, to intel-lectual property: the monopoly of a computer supplier over its committed customers; and the monopoly of "mental shelf-space" that a long-established, heavily advertised supplier of any commodity achieves.

Once a computer company has attracted a loyal base of customers, it has a lock on them that only incompetence or a complete technological revolution can disturb. Proof of this axiom is the astonishingly long survival of the remaining "seven dwarfs", the mainframe computer companics hopelessly overshadowed by IBM. Unlsys (formed by merging two of the dwarfs, Sperry and Burroughs) and Buil (which now runs the worldwide Honeywell computer business) have both demonstrated the returns to be made in this way. Similarly, though Lotus has suffered endless delays in updating its 1-2-3 spreadsheet program, the current version, badiy outperfomed by its competitors, continues to dominate the bestselling software lists.

The rising value of brands

Lotus owes that market reprieve partly to its installed base of users, partly to the fact that it dominates purchasers' "mental shelf-space" in its product category. It is a sense of the finite nature of that commodity that lies behind the rising value of brands.

In the rule of thumb first derived from television chan-nels, the human mind seems to have space to keep only "five, plus or minus two brands soft drinks, fast food chains women's weekly magazines, whatever - in the front row. Recognition is vital to marketing success; yet once a few leading brands in any category are successful, adding another to the front row means, in effect, spending enough to

push an existing leader out.

If it is true, as some of McKinsey's more daring partners argue, that large compa nies can no longer rely on economies of scale or overwhelming capital – because outside suppliers give the smallest firm all the advantages of scale in manufacturing and distribution, and the financial markets increasingly give start-ups as much access to capital as any multina-tional's subsidiary — then "mental shelf-space" becomes perhaps the most valuable real-estate any big company can own. Hence, in the past week, the Philip Morris bld for Kraft and the RJR Nabisco management team's confidence that it can finance the world's biggest leveraged buy-out by selling off some of its portfolio of food brands.

Possessing a monopoly, par-tial or complete, is only part of the story. Racal's cellular radio license would have been worthless if had not been able to run the network efficiently. Philip Morris's acquisition of General Foods' vast mental and actual shelf space has not yet produced a gusher of extra profitability. Finding an underexploited monopoly is not a certain route to profit what you find may not truly be underexploited, or it may not really be a monopoly. Still, if the events of the past week are anything to go by, busi-nesses may be forgiven for devoting more attention to dominating the mouse-trap industry's mental shelf-space than to improving the mouse-

Peter Martin

THE MONDAY INTERVIEW

Inheritance by election

Roger Matthews talks to Aung San Suu Kyi in Burma about her political aspirations

needed because a fair number of people are not very well acquainted with my personal history. A number of people are saying that since I have spent most of my life abroad and am married to a foreigner I could not be familiar with the ramifications of this country's

late afternoon on

August 25 this year the crowds had already begun to gather on the open ground to the west of Rangoon's magnifi-

the west of Rangoon's magnit-cent Shwedagon Pagoda of which Somerset Maugham wrote, "it rose superb, glisten-ing with its gold, like a sudden hope in the dark night of the soul of which the mystics write, glistening against the fog and smoke of the thriving city."

city."

Many people had brought their bedrolls, entire families squatted in circles around an evening meal, all settling for an 18-hour, or longer, wait. By mid-morning the following day the crowd had swollen to at least 500,000. Some estimated that Im were there. And all had come to see and listen to a

had come to see and listen to a woman of whom they knew lit-

tle but her name: Aung San

People present said the air was heady with political excite-ment. General Ne Win, who had ruled and ruined Burma

for a quarter of a century, had

resigned a month before. His immediate successor, Sein Lwin, had ordered troops to

open fire on massed demon-

strators demanding an end to the regime and the introduc-

tion of democracy. Having

killed hundreds, but without managing to halt the protests, Sein Lwin also quit. The army was largely withdrawn from

the streets, no fewer than 40

third president in four weeks,

Maung Maung, was preparing to make significant conces-

One of those 40 newspapers,

euphorically titled Scoop, had

published in one of the only

three issues it was to print a photograph of General Aung San, as heroic a figure to the

Burmese as George Washington is to Americans. The gen-

eral was holding in his arms a small girl who now, 40 years on, was about to make her first

major political speech to the

nation which her father had led to the brink of indepen-dence from Britain

"I'm not a public speaker,

Suu KyL

"I wish to speak very frankly and openly. It is true I have lived abroad. It is also true that I am married to a for-eigner. These facts have never,

Personal File 1945 Born Rangoon 1960 Mother appointed 1967 BA in philosophy, politics and economics, St. Hugh's College, Oxford 1969 Assistant Secretary, Advisory Committee on Administrative and Budgetary Questions, UN Secretariat 1972 Married Dr Michael Aris, a British scholar 1972 Research Officer, Ministry of Foreign Affairs, Thimphu, Bhutan 1975 Cataloguer of Burmese books and manuscripts, Bodleian Library, Oxford 1965 Visiting Scholar, Kyoto University, Japan 1988 Secretary-General National League for Democracy, Burma

and will never, interfere with or lessen my love and devotion for my country by any mea-

but I was not really nervous," she said last week. "I just did not have time to be. I was far "People have also been saying that I know nothing of Burmese politics. The trouble is I more worried about actually getting there because of the terrible difficulty in getting know too much. My family through the tremendous knows better than any how crowds. Just to arrive on the complex and devious Burmese platform was the most tremenpolitics can be and how much my father had to suffer on this dous relief. But I can't say I would describe it as an enjoyaccount. He expended much Her emphatic initial message of democracy through unity and discipline quickly gave physical and mental effort in the cause of Burma's politics without personal gain. That is why my father said that once way to a more personal intro-Burma's independence was duction. "I would like to gained he would not want to explain the part I have played

politics that would follow.

Since my father had no such desire, I too have always wanted to place myself at a distance from this kind of poli-tics. Some might ask why, if I wished to stay out of politics, should I now be involved in this movement. The answer is that the present crisis is the concern of the entire nation. I could not, as my father's daughter, remain indifferent to all that was going on. This national crisis could, in fact, be

national independence. In this neatly rounded per-sonal introduction Aung San Sun Kyi brought family and national histories full circle. The torch carried by her father before he was assassinated with five others in 1947 would be picked up again by his daughter at a time of scarcely

lesser national importance.

This particularly Asian sense of family political destiny and obligation is seen in India where son has followed mother, in Pakistan where daughter seeks to follow father, in the Philippines where widow followed hushand, and in Singapore where son is likely to follow father. But in Aung San Suu Kyi's case it is an inheritance which has been learned as much as personally experienced.

As secretary-general of the newly formed National League for Democracy, Aung San Suu Kyi is at the sharp end of Bur-mese politics and, judging from her popularity with the crowds and the impression she has made on Western ambassadors, is one of the brighter hopes for the country's post-dictatorship era when it eventually dawns.
"I have long believed that by
the time one is 15 one's character is very largely formed and when I left here at 15 to go with my mother to Delhi, where she had been appointed ambassador, I had already put down roots. My father's role was something I was always

Surma very much. He was a very honest man, he had great integrity and intelligence, and

he loved his people."

She denies ambition. "I grew up with the belief that I had to be worthy of my father. That meant not seeking any position of power but discharging my duties as would be expected of my father's daughter." It seemed to have columned her seemed to have coloured her decision to read PPE at Oxford. "I hate admitting reading it I would much prefer to have read English, Japanese or forestry, but I did it because ecocalled the second struggle for nomics seemed to be of most use for a developing country." From then life became peri-

patetic, with Oxford and Rangoon acting as the twin linbs.
A couple of years at the UN
was followed by marriage to Dr
Michael Aris whom she had met through her long and close association with the Gore-Booth family. Sir Paul, later Lord Gore-Booth, had been ambassador to Rangoon, Righ Commissioner to India, and acted as guardian to Aung San Sun Kyi when she was at Oxford and be was permanent under-secretary at the Foreign

With her husband, who is presently pondering his future as Research Fellow in Tibetan Studies at Wolfson College, Oxford, she lived in Bhutan, Scotland and Oxford, gave birth to two sons, learned to speak Tibetan, took her younger son to live in Kyoto where they both learned Japa-nese, met up with her husband again in Simla, India, and had again in Sima, ioniz, and had just started a postgraduate the-sis at the School of African and Oriental Studies in London when in April this year her mother suffered a serious

For three months Aung San Suu Kyi lived in a Rangoon hospital tending her mother while the popular aprising against the Ne Win regime



'People have been saying that I know nothing of Burmese politics. The trouble is I know too much'

gathered force. During that San Sau Kyi. But despite it all time her commitment to I still believe that we must try Burma deepened.

"I don't find party politics at all attractive. I would much prefer to be a writer. But once I had committed myself then I had to accept that I would end up in a political party. It is not what I wanted at all, but there cannot be any half measures."

The needs of Burna are immense. Following the military takeover on September 13 the troops have driven the demonstrators off the streets, killing and wounding thousands. "People are more angry than frightened," said Anny

tional change

"We must also try very hard to remain united. Of course, some more militant groups have some of to lear the rebels have gone off to join the rebels (lighting for autonomy from Rangoon) and that is a great pity because we should not attack each other. We all want the same thing. But I cannot, I will not condemn them. I am just very sad, very sorry, that we cannot protect them.

Protecting Aung San Suu Kyi is her name and 50-60

ers camping in the grounds of her house on University Aveme "The only weapon I have in the house is my father's sword," she smiled. "He believed in the democratic ideal and I too, think I am a liberal person. He was part of a communist cell as a student but as he matured he became much more liberal. Remember, he was only 32 when he was killed and he had already achieved so much and become very mature and far-seeing. I would like to be a practical idealist, if that is possible to

enthusiastic student support-

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Silence in and out of court

he Home Secretary's warning that he is con-templating a proposal to parliament to change the law relating to an accused person's right to silence - even if it appears to be only a modest change to permit adverse com-ment to be made at the trial of an accused who exercises the fundamental right not to incriminate himself or herself needs to be judged in context in the criminal justice sys-

Those who believe that persons in police custody should be protected against self-incrimination have stoutly favoured the imposition on the police of the duty of invariably caution-ing the suspected offender before questioning him. Until now that view has trium-phantly prevailed. Indeed the Police and Criminal Evidence Act 1984 explicitly tightened up the rules of cautioning. A caution must be administered as soon as a police officer has evidence which would afford rea-sonable grounds for suspecting that the person has committed

an offence.

The law's fondness for protecting the rights of an accused has not escaped the strictures of those - not by any means confined to the police or other law enforcement agents - who have regarded the right to silence as a positive bindrance to successful criminal investi-

The tension manifested in the rival arguments has two principal sources: questioning at a police station is not open to public scrutiny; and the rules that regulate such questioning have evolved from principles that are not easily reconcilable with present-day police practice. Much of the criticism of police practice has, unfortunately for sound debate, been ill-informed and largely based on a handful of causes célèbres which, by defi-

nition, are exceptional cases. Much of the advocacy in the past for dismantling or restricting the right of silence has been undermined by the absence of any empirical support for the change. Recent research studies have, however, demonstrated how little advantage, in practice, is taken by suspects of their right to remain silent and put the pros-



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ecution to the proof of its case. Nearly half of all suspects at police stations make a confession and over two thirds give information which is positively helpful in securing their own convictions. A substantial minority (almost a fifth of all suspects) actively volunteer information about offences other than those for which they have been detained.

Only about 5 per cent refuse to answer any question of sub-stance and less than 10 per cent refuse to answer some questions. Of those who refuse

Suspects take little advantage in practice of the right to remain silent

to talk at all, half are, nevertheless, prosecuted to convic-

While it is logical to suppose that an investigating officer would have a better chance of uncovering the truth if he was not required first to tell the suspect that he did not need to answer his questions and then to devise ways of persuading the suspect to answer, the gain to successful prosecution of offenders is small. That is so even if the few who may escape conviction represent the class of sophisticated criminals who are acutely aware of their rights and exploit them fully to escape the clutches of the law.

The remedy now being canvassed for dealing with the supposed major villains is not directly to deny them the right of silence but to tell jurors in as many words that they may draw an adverse inference from the accused's exercise of

that right. The assumption is currently made that the imper-missibility of forensic comment on an accused's silence pre-cludes the drawing of an

adverse inference.

This approach is insulting to the intelligence of jurors. It accords little or no recognition of the ability of jurors to apply their common sense. Silence by an accused often speaks volumes as to complicity in crime even without any comment to that effect when the case

comes to court.

It hardly seems worthwhile, therefore, sacrificing a fundamental principle of criminal justice, however infrequently it is exercised by accused persons, for the sake of a suo posed effect arising from court-room comment. Indeed, if it is so fundamental, it is hypo-critical of the law to undermine its fundamental nature Rather than achieve the change by the backdoor method of allowing adverse comment, the law should examine the basic right of silence, both in and out of

The search for a proper balance between the powers of the police and the rights of people suspected of crime may not be confined to what happens in the police station. So long as there is public unease, justified or not, about what may occur out of public sight, there seems little sense in heightening public disquiet which would outweigh any public advantage from the change. If the balance needs to be redressed in favour of securing higher rates of conviction, rather it must be

sought elsewhere. The right of silence accorded to the accused in the courtroom, where all the necessary procedural safeguards are ready to hand in full of view of the public, might provide a solution. The rule of English law that the prosecution must establish its case according to a very high standard of proof, unassisted by any word from the accused, remains unique among European legal systems. It is the criminal trial rather than the criminal investigative process to which politicians and legislators should look for revision. Therein lies the greater potential for public acceptability.

LWT (Holdings) plc (Parent Company of London Weekend Television Limited)



CHAIRMAN: CHRISTOPHER BLAND Extracts from the Chairman's Statement for the year ended 31 July 1988

'A year of considerable achievement and constructive change'

Financial Results

In 1987/88, after two successive record years, Group profits before tax, exceptional and extraordinary items, were virtually unchanged at £23.2 million. To a significant extent, this was the result of the previous year's growth; London Weekend Television's total industry commitments, which are based on the previous year's advertising revenue, increased by a total of £7.7 million. It was a flat year in financial terms; however. in other respects it was a year of considerable achievement and constructive change, in which a sound basis has been established for further and significant growth in profits.

III industrial Relations

In March 1988 a programme was presented to LWT staff involving a fundamental alteration in working practices; all clauses in national and local agreements which had inhibited our production effort over the years were removed.

The new agreements became operative from the beginning of July.

As a result, the permanent staff of the television company will have been reduced by around 300, or 20%, by the end of this financial year; the net cost of £6.5 million has been provided for as an exceptional item in the 1987/88 accounts. We are now operating with considerably increased efficiency; provided we continue to adapt and

improve our working practices, we will be able to compete in the television markets of the future.

■ Strategy

Our strategy as a Group is to concentrate on our basic business. We are decentralising managerial and profit responsibility to the component parts of our business, which are as

- transmission of programmes and sale of advertising time
- programme creation
- programme production and facilities hire
- international programme sales ...

LWT international is already a separate corporate entity with full profit responsibility for overseas sales; the other parts of the business will be similarly organised at the appropriate time.

The Future

The year has begun well, although the economic background is a good deal more uncertain than a year ago. LWT has already demonstrated its ability to adapt, and is rapidly becoming leaner and more efficient. I am confident that its financial strength, programming skills and managerial ingenuity will enable it to survive and prosper in the changing environment that lies ahead.